

Wednesday October 23 1991

SWEDEN  
Lending for the  
Section Market

FT No. 31,589  
© THE FINANCIAL TIMES LIMITED 1991

## World News Business Summary

### Mitterrand tells police to curb farmers' protests

French president François Mitterrand defended his Socialist government against a tide of popular anger, warning militant farmers to stop their violent protests and calling on police to restore order.

### Ford and GM post \$1.7bn losses in third quarter

General Motors and Ford, the two largest US motor vehicle manufacturers, yesterday reported a combined third-quarter loss of nearly \$1.7bn and offered little hope of an early return to profitability.

## Industrial Bank of Japan chief quits over loans

By Robert Thomson in Tokyo

THE CHAIRMAN of the Industrial Bank of Japan resigned yesterday, taking responsibility for the group's loans of up to ¥240bn (\$1.8bn) to an Osaka restaurant which used securities for investment.

Mr Kaneko Nakamura, 68, apologised for having brought shame to his institution and to the Japanese banking industry.

IBJ has argued that the loans to Ms Onoue, in custody for allegedly using fake documents to procure loans, were inadequate and that it was reckless in lending such a large amount to an individual.

IBJ's relationship with Ms Onoue apparently encouraged other institutions to provide her with money, under the impression that the prestigious bank would not have provided her with funds without good reason.

Meanwhile, Toyo Shinkin Bank, a small bank in Osaka, allegedly issued her with ¥340bn in forged certificates of deposit, which were used as collateral for further loans.

IBJ has said it wanted to expand lending in the Osaka area and that it was carried away by the financial frenzy of the late 1980s, when the stock market was soaring and credit was cheap.

### BCCI payments claim

THE collapsed Bank of Credit and Commerce International (BCCI) made payments to the family of Indira Gandhi, the late prime minister of India, to relatives of General Zia of Pakistan and to leading Zimbabwe politicians, according to testimony given in the US Senate. Page 18

### Yugoslav grip tightens

The Yugoslav army launched heavy mortar attacks around Dubrovnik and Vukovar, tightening its grip on the besieged Croatian towns. Page 6

## EC and Efta to create 19-nation trade zone

By David Gardner in Luxembourg and David Buchan in Strasbourg

THE agreement on a 19-nation free trade zone in Europe signed early yesterday sets the stage for the European Community to double its membership by the end of the century.

The accord came after a final 16-hour negotiating marathon in Luxembourg between the European Community and the seven-nation European Free Trade Association.

It will create a market of 380m consumers stretching from the Arctic to the Mediterranean. The bloc, which is proposed to be formed in 1993, accounts for more than 40 per cent of world trade.

The European Economic Area treaty has to be ratified by all 19 national parliaments of EC and Efta states as well as the European Parliament.

By reaching agreement, Efta countries have effectively resolved most of the economic issues which could stand as stumbling blocks to EC membership.

Mr Jacques Delors, the European Commission president, predicted the deal would provide useful experience for Efta states which want to become full members.

### Den Norske Bank

DEN NORSKE Bank, Norway's biggest bank, warned that it will need an injection of capital to meet domestic capital adequacy requirements by the end of this year. Page 19

### Salomon Brothers

SALOMON Brothers, Wall Street securities house at the centre of a US Treasury market bid-rigging scandal, is close to completing the negotiations on a \$2bn credit line with J.P. Morgan and Citicorp. Page 23

### Credit Suisse

CREDIT SUISSE, smallest of the big three Swiss banks, stands to lose its top Triple-A credit rating. Page 19

### De La Rue

DE LA RUE, UK-based security printer and payment machine maker, made a £160.3m (\$273m) rights issue, partly to fund its acquisition of Swedish competitor, Inter Innovations. Page 19; Lex, Page 18

### MOBIL

MOBIL, US energy company, turned in a 47 per cent increase in third-quarter operating earnings to \$395m. Net income fell 4 per cent to \$365m or 87 cents a share. Chairman Allen Murray said the recession had a significant negative impact, especially in US marketing and refining and in the chemical sector, where margins were unsatisfactory. On Wall Street, shares in Mobil reached a 52-week high of \$72½, up 5%, at mid-session. US energy company results. Page 23

### BANKERS Trust

BANKERS Trust, New York banking group, reported a 9 per cent increase in third-quarter earnings to \$185m, or \$2.17 a share, against \$170m, in the same period of 1990. Page 23

### TIN: The Association of Tin Producing Countries

TIN: The Association of Tin Producing Countries, trying to generate a recovery in the world market by controlling supply, announced sharp cuts in exports for 1992. Page 34

### MORGAN Stanley

MORGAN Stanley, Wall Street securities house, reported a big jump in third-quarter profits to \$121.8m, compared with \$71.9m. Page 23

### CONTRACTS worth

CONTRACTS worth \$1.5bn (\$282m) for construction of the world's longest suspension bridge were signed in Denmark. Page 6

### From today

From today, the FT-SE Euro-track 100 index can be found in the panel immediately below this column. The index, launched a year ago, covers 100 leading continental European shares traded on the London Stock Exchange's international marketplace.

### Fuller statistics

Fuller statistics on the FT-SE Euro-track 100 can be found on the World Stock Markets page each day. Details of the FT 30-share Ordinary index, formerly carried in the panel below, can be found each day on the London Stock Market page.

### US reacted cautiously

The US reacted cautiously to reports that Pakistan had claimed to possess nuclear weapons. Page 4

### Okri wins Booker prize

Nigerian Ben Okri won the prestigious £20,000 British Booker prize for his third novel, The Famished Road.

### Cleaver chastised

Residents in the Netherlands town of Hoofddorp are being issued with dustbins implanted with microchips to record how much they throw away. Those disposing of the least will get refunds from the council.

### Peace prize setback

Norway's ambassador to Burma, who is based in Singapore, has been refused a visa to the country to try to persuade the military government to allow Aung San Suu Kyi receive her Nobel peace prize in Norway in December.

### Egypt accused of torture

Hundreds of Egyptian political activists are being tortured under the government's 10-year-old state of emergency, Amnesty International claims.

### Palestinian delegates

Palestinians from the occupied territories named their delegates to next week's Middle East peace conference in Madrid. They appear to meet conditions laid down by Israel. Page 4

### Pakistan's nuclear claim

The US reacted cautiously to reports that Pakistan had claimed to possess nuclear weapons. Page 4

### Okri wins Booker prize

Nigerian Ben Okri won the prestigious £20,000 British Booker prize for his third novel, The Famished Road.

### Cleaver chastised

Residents in the Netherlands town of Hoofddorp are being issued with dustbins implanted with microchips to record how much they throw away. Those disposing of the least will get refunds from the council.

### Peace prize setback

Norway's ambassador to Burma, who is based in Singapore, has been refused a visa to the country to try to persuade the military government to allow Aung San Suu Kyi receive her Nobel peace prize in Norway in December.

### Egypt accused of torture

Hundreds of Egyptian political activists are being tortured under the government's 10-year-old state of emergency, Amnesty International claims.

### Palestinian delegates

Palestinians from the occupied territories named their delegates to next week's Middle East peace conference in Madrid. They appear to meet conditions laid down by Israel. Page 4

### Pakistan's nuclear claim

The US reacted cautiously to reports that Pakistan had claimed to possess nuclear weapons. Page 4

### Okri wins Booker prize

Nigerian Ben Okri won the prestigious £20,000 British Booker prize for his third novel, The Famished Road.

### Cleaver chastised

Residents in the Netherlands town of Hoofddorp are being issued with dustbins implanted with microchips to record how much they throw away. Those disposing of the least will get refunds from the council.

### Peace prize setback

Norway's ambassador to Burma, who is based in Singapore, has been refused a visa to the country to try to persuade the military government to allow Aung San Suu Kyi receive her Nobel peace prize in Norway in December.

### Egypt accused of torture

Hundreds of Egyptian political activists are being tortured under the government's 10-year-old state of emergency, Amnesty International claims.

### Palestinian delegates

Palestinians from the occupied territories named their delegates to next week's Middle East peace conference in Madrid. They appear to meet conditions laid down by Israel. Page 4

### Pakistan's nuclear claim

The US reacted cautiously to reports that Pakistan had claimed to possess nuclear weapons. Page 4

### Okri wins Booker prize

Nigerian Ben Okri won the prestigious £20,000 British Booker prize for his third novel, The Famished Road.

### Cleaver chastised

Residents in the Netherlands town of Hoofddorp are being issued with dustbins implanted with microchips to record how much they throw away. Those disposing of the least will get refunds from the council.

## CONTENTS

World poverty: World Bank refocuses its gaze on the plight of the world's poor	4
Motor industry: Volkswagen hopes to double its sales in Japan by 1995	7
Sexual harassment: European Commission starts to work out a code of conduct	11
Pulp production: Finnish mills take an axe to pollution	12
Editorial Comment: European Free Trade Association; British Telecom	16
Europe: EC and Efta agree to form the European Economic Area	20
Commonwealth: Harare conference a bland affair with no human rights teeth	21
International	2-8
Companies	20-25
Americas	4
Companies	26
World Trade	9
Britain	4, 5
Companies	20-25
Arts Guide + Reviews	15
Commodities	24
Crossword	42
Currencies & money	42
Eurostar	16
Financial Futures	42

## Ozal's defeat paves the way for a Turkish coalition

The election defeat of Turgut Ozal was a judgment on his eight years in government and paves the way for a coalition which is likely to be headed by Süleyman Demirel (left). He faces a formidable task. Page 20

FT Law reports	28
Gold	28
Int'l. Capital Markets	24, 25
Letters	17
Technology	18
Unit Trusts	28-41
World index	48
Observer	18
Stock markets world	48, 49
London	35
17	12
18	12
17	12
17	12
17	12

## MARKETS

<b>STERLING</b> New York lunchtime: \$1.7145 London: \$1.7145 (1.719) DM2.905 (same) FF9.915 (same) SF2.5375 (2.54) ¥224.75 (same) £ Index 90.3 (90.4) New York: CME Dec 90: \$386.00 (385.5) London: \$383.0 (383.4) BSE 15-day Dec 90: \$22.40 (22.35) Chief price changes yesterday: Page 18	<b>DOLLAR</b> New York lunchtime: DM1.6945 FF9.778 SF1.4795 ¥131.02 London: DM1.6945 (1.6905) FF9.7825 (9.7675) SF1.48 (1.4805) ¥131.15 (130.7) £ Index 94.6 (94.6) Tokyo close: 131.45 US lunchtime: Fed Funds 5½% 3-mo Treasury Bill: 5.20% Long Bond: 100½ 100½ yield: 8.08%	<b>STOCK INDICES</b> FT-SE 100: 2,859.5 (-18.2) FT-SE Euro-track 100: 1,087.32 (-0.67) FT-A All-Share: 1,225.05 (-0.6%) New York lunchtime: DJ Ind. Av. 3,061.05 (+0.67) S&P Comp 390.27 (+0.25) Tokyo: Nikkei 24,854.06 (-62.15) LONDON MONEY 3-month Interbank: closing 10½% (10½%) Little long gilt future: 94½ (94½)
--	--	---

MAIDENHEAD £10.00 sq.ft.	HOUNSLOW £11.00 sq.ft.
SWINDON £6.25 sq.ft.	CROYDON £8.90 sq.ft.
READING £8.50 sq.ft.	MANCHESTER £4.35 sq.ft.
BIRMINGHAM £5.50 sq.ft.	MILTON KEYNES £6.50 sq.ft.

**MID WALES £2.50 sq.ft.**

## CUT YOUR OVERHEADS IN ONE BEAUTIFUL MOVE

Whether you're expanding or consolidating we can help reduce your overheads and increase your profits in one beautiful move.

New high specification manufacturing units cost from just £2.50 per square foot rental in mid Wales, and there's a wide range available from 750-10,000+ square feet - with ample room to expand.

We can help you with Mid Wales

Development Grants and low-interest loans as well as our low business rates, and you'll be moving to an area that combines a superb commercial environment with an outstanding quality of life for you and your family.

For details about the rural Wales solution to high overheads, send us the FREEPOST coupon or phone us FREE on 0800 269300 now!

\*Industrial rents (Jones Lang Wootton, May 1991)

Please send me your information pack. I am interested in:

☐ 750-1,500 sq.ft. factories ☐ 5-10,000 sq.ft. factories

☐ 3-5,000 sq.ft. factories ☐ Science Park Units

NAME \_\_\_\_\_

ADDRESS \_\_\_\_\_

POSTCODE \_\_\_\_\_

TEL: \_\_\_\_\_

Send to Dept D2412, Development Board for Rural Wales, FREEPOST, Newtown, Montgomeryshire SY16 1BR, (no stamp required). Or telephone us FREE on 0800 269300 now!

**Rural Wales**  
The New Country



## EUROPEAN ECONOMIC TREATY

David Gardner on how the early morning deal was struck

## Negotiators' exhaustion irons out final hitch



THE European Economic Area (EEA) treaty approved early yesterday by the twelve EC members and the seven-nation European Free Trade Association is a juggernaut of a text, just over 1,000 pages with 12,000 pages of 1,500 Community laws appended to it.

This is the *acquis communautaire*, the four freedoms – for the movement of people, goods, services and capital – to which the EFTA nations are subscribing to create a market of 380m consumers accounting for 43 per cent of world trade.

Those who negotiated the treaty describe this vast exercise as much more complicated than a mere treaty of accession for a single member state.

But juggernaut though it is, it took less than two years to do the deal, less, for example, than the 1983-85 accession negotiations for Spain. And it took much less time to

isolate the apparently trivial obstacles holding agreement up.

The negotiations had been stuck all this year on EC demands for more EFTA fish, guaranteed road transit rights for its heavy lorries through Swiss and Austrian Alpine passes, and for "cohesion" money to help the EC's poorer, southern members catch up, and compensate them for giving the EFTA free access to the Single Market.

On fish: Iceland, it was tacitly understood, had special claims to reserve to itself most of the fishing rights which provide most of its livelihood. Norway has had to concede, but not much. The EC's share of what is now a 215,000 tonne quota for Norwegian waters will rise from 3.14 per cent to 2.9 per cent. The main beneficiary is Britain, which gets about two-thirds, with Germany and France taking the rest.

According to Mr David Currie, UK junior agriculture and fisheries minister, in 1993, when the EEA comes into force, the UK will get 6,017 tonnes of cod equivalent instead of the 4,439 tonnes it would have got. This is on a projected quota of

310,000 tonnes, which is due to rise to about 700,000 tonnes once fishing stocks recover. Spain and Portugal will get an additional quota of "cohesion" cod rising from 6,000 tonnes in 1993 to 11,000 tonnes in 1997 and thereafter. Spain had originally wanted an extra 90,000 tonnes.

In exchange, the EFTA countries get free access to EC markets for most fish products and a progressive, up to 70 per cent cut in tariffs on other species. But it gets no concessions on herring, salmon and mackerel, coquilles St. Jacques or Norway lobster. Indeed, as a symptom of the tension which still persists in this traditional area of rivalry, Mr Currie confirmed that the UK is trying to get the EC to launch an anti-dumping action against cheap Norwegian salmon imports.

On transport: Austria has agreed to issue 1.3m transit licences for EC heavy lorries. This freezes the level of permits for all members except Greece, which gets a 20 per cent increase to 60,500 licences a year. The Greeks, however, insisted on 62,500 permits. At well past the eleventh hour Austria agreed to the

addition, on condition that Greece compensated for the top-up by sending twice the equivalent amount of additional traffic by rail through Austria.

Vienna will also expand transit rights through a new system of "eco-points", rewarding low-pollution vehicles in a scheme to reduce emissions by 60 per cent over the 12-year life of the transit agreement, which starts next year, a year earlier than EEA proper.

Earlier, Switzerland agreed to unlimited passage for EC trucks up to 23 tonnes. In addition, up to 50 trucks of up to 38 tonnes will be able to transit daily each way through Swiss passes, provided they are under two years old, carrying perishable goods or "just-in-time" components for manufacturers, and rail transport capacity is full.

This insistence on rail usage to minimise environmental damage has chimed with EC concerns to increase "combined" or rail-and-road transport, and has led to bilateral agreement with Switzerland and Austria to promote it ambitiously.

Switzerland is to build two new

railway tunnels through Gothard (50km) and the Loetschberg (30km) which together will cost more than the Channel tunnel, for both sides.

Austria and the EC will co-finance a new tunnel through the Brenner pass, and the Community has undertaken to create combined transport links in Germany, northern Italy, and the Netherlands.

On finance: The EFTA nations agreed to supply Ecu2bn (£1.4bn) in soft loans (with a 3 per cent interest subsidy and 2-year grace period) and Ecu405m in grants as a contribution to the EC's structural funds, to help poorer nations like Greece and Portugal to catch up with the rest of the EC. Spain, the main proponent of doubling the Ecu8bn structural funds in the next five-year period beginning in 1993, had wanted much more, and in aid not loans. A Spanish official described the Commission's negotiating stance as "soft".

Brussels had softened its position in these three areas, while standing firm against EFTA attempts to secure a more than marginal voice in shaping EC policy and law, or for example, against the alcohol monopolies

run by most of the Nordic states.

Brussels and the member states saw the Monday-Tuesday marathon as the last chance for both sides, before the EC became subsumed into its preoccupation with economic, monetary and political union, and EFTA members led by Austria and Sweden switched to direct application for membership as preferable to this halfway house which highlights the advantages of full membership.

Yet after three previous failures to iron out their differences, and when a deal looked all but tied up, the treaty hit an unforeseen snag. Spain, the EC's largest fishing fleet, wanted the EFTA countries to recognise the right of any of the Twelve to invest in their new associates' fisheries industries, arguing that this is one of the four EFTA freedoms.

Iceland and Norway strongly resisted this. Exhaustion on both sides led to remarkably swift agreement on a clause providing for a review in 1997, theoretically preserving the right to invest in the future. There are many other loose ends to the treaty, but nobody wanted to highlight them yesterday.

## Efta buys entrance ticket with cod

By David Gardner

THE idea that someone might scupper a treaty to create the world's largest common market arose over the price of fish, or through disagreement about a handful of heavy lorries going through Austria's Brenner Pass is a little hard to communicate.

At the European Economic Area concluding talks early yesterday ministers were coming and going, talking about real fish, potential fish, and paper fish. This was an argument which had rich possibilities of drifting off into a "how many angels can dance on the head of a pin" direction, and waiting the arrival of the cod from the North Atlantic and Alpine mists with it.

The argument was, of course, slightly more vulgar. At bottom, Spain's fishing armada wanted more cod from Norway's Barents Sea, and Britain wanted its Humber-side trawlers there too, not least because – as Mr David Currie, the UK's junior agriculture minister thundered yesterday – Norway "is dumping its salmon on us at grotesque prices".

The offending handful of lorries was furnished by Greece, which is slightly remote from its EC partners and needs safe passage through the Austrian Alps to sell its goods. Austria overrode its green lobby and offered Greece a 29 per cent increase in lorry licences to 60,500 passages a year. Athens wanted 62,500, or roughly an extra six per day.

But having declared the issue of "paramount national interest" Greece sent a lorry official to do its talking, with one negotiating hand behind its back and the other apparently unable to reach for the telephone to Athens until well after the bedtime of even the most visceral Eurocrat.

So, egged on by the EFTA representatives, the EC side got visceral with him, and in the end there was fudge all over the negotiating room floor.

That left the small matter of the price of EFTA keeping most of its fish. This looked a bit pricy at Ecu2.45bn, (£1.71bn) in EFTA "cohesion" money to help Spain, Portugal, Greece and Ireland catch up with the living standards of their partners, not to mention the EFTA members – "the barbarians from the North" – as one southern cohesionist put it, arguing that they were getting into the Single Market on the cheap.

But in the end, the deal was done. As a valuable EC negotiator put it just before the denouement at 2.48am, "it would be utterly illogical for real politicians not to agree – this is peanuts", although at that stage it was unclear whether the politicians coming and going were real, paper, or potential.

A haggard Mr Piet Dankert, the Dutch minister for Europe whose federalist blueprint for EC political union was trashed by Holland's partners last month, appeared briefly to announce the EEA was born. Still smarting from the political union treaty fiasco, his staff was careful to note that "some 40 points of a sub-order" still had to be tied up.

One of these might provoke a bit of sub-disorder if Mr Ian Paisley and his friends get to hear of it. For the 1,000 page EEA treaty is not an apocalyptic advance for the EC but an historic advance (paper not real) for Irish unity. Since EFTA objected to giving "cohesion" money to the UK a sneaky sub-clause in the treaty says the northern Irish will become beneficiaries through the entitlements of "the island of Ireland", ie Ulster and the Republic.

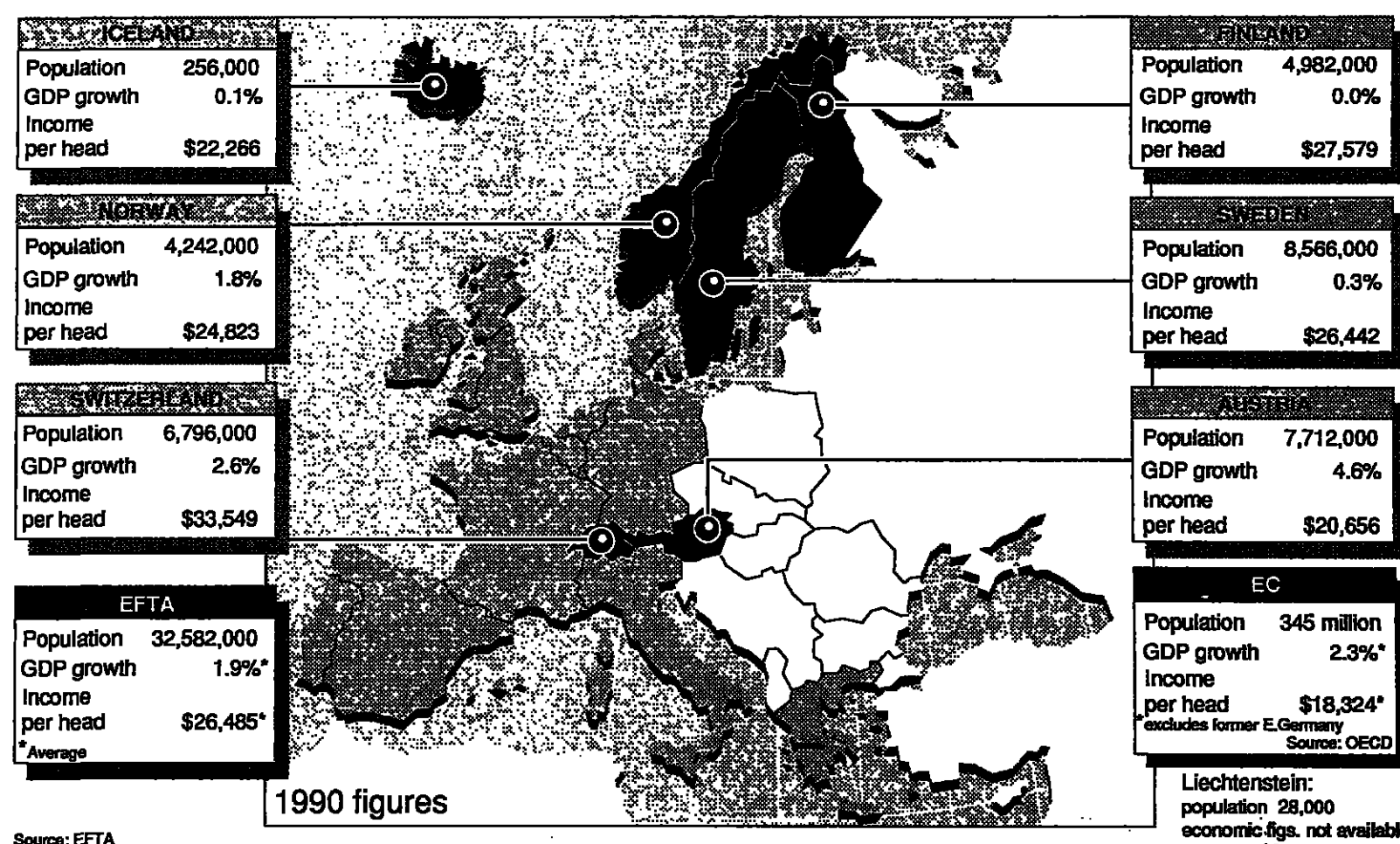
A Dublin diplomat thought that in the ever-widening and integrating Europe launched yesterday, that this paper men had real potential.

## EC-EFTA TREATY: THE KEY POINTS

- Free movement of products in the EEA from 1993
- EFTA and the EC must agree a system for classifying which goods will be regarded as originating from within the EEA
- special arrangements will cover food, fish, energy and coal and steel
- EFTA will assume EC rules on company law, consumer protection, education, the environment, research and development and social policy
- EFTA will adopt EC competition rules on anti-trust matters, the abuse of a dominant position, public procurement, mergers and state aid
- An independent joint court will deal with EEA-related disputes and all appeals on competition policy
- From 1993 individuals should be able to live, work and offer services throughout the bloc. There will be mutual recognition of professional qualifications
- Switzerland, which has strict limits on immigration, has an extra five years to implement the rules fully
- Capital movements will be freed up but there will be restrictions on investment in some types of EFTA real estate and on some direct investment
- EFTA can maintain domestic farm policies, rather than join the EC's Common Agricultural Policy

## TIMETABLE AND STRUCTURE

- Treaty must be approved by the European Parliament and ratified by the parliament of each EC and EFTA state
- EFTA countries will not be able to vote on EC legislation
- The EEA Council of Ministers will decide by consensus whether to extend new EC legislation to EFTA
- There will be reviews every two years – the first at the end of 1993



## Twin pillars Pact extends EC banking and insurance rules to Efta states

## to govern competition policy

By Andrew Hill

A "second pillar" of European competition policy, supervised by the EFTA countries, is to be set up under the terms of the EEA agreement. But the EC's merger control regulation will remain the responsibility of the Commission.

The EFTA countries are to adopt most of the EC's competition rules – for example, on anti-trust policy, abuse of a dominant position and state aids – and a separate EFTA body will be invested with the same powers as the Commission over cases with specific relevance to EFTA members.

Competition-related complaints about companies which generate more than 33 per cent of their combined turnover in EFTA countries will be examined by the EFTA pillar, explained Commission officials yesterday, and Brussels will have to go along with its decision.

But large mergers between companies based in EFTA countries will still fall automatically under Brussels' jurisdiction if they cross the turnover threshold laid down in the EC's year-old merger control regulation. EFTA countries will have more of a say in the process, but the final decision will still be made in Brussels.

Most large EFTA companies generate the bulk of their turnover outside their home markets, suggesting that the Commission will retain its role as Europe's principal competition watchdog, with EFTA granted observer status on the relevant Commission committees.

For example, the alleged abuse of a dominant position for which Tetra Pak, the Swiss-Swedish liquid packaging group, was fined a record Ecu75m (£52m) this year, would probably still have fallen under Commission jurisdiction, because the company is such a large player on the world market.

EFTA's competition body may have more work in the field of state aids, however. According to one Commission official, the recent subsidy by the Austrian government to encourage the building of a new Chrysler motor plant in Austria would probably have fallen foul of EC regulations which will be shared by EFTA from 1993 onwards.

By Andrew Hill in Brussels

THE EEA agreement makes the EC "single passport" for financial services groups valid across the whole of western Europe at a stroke.

The accord extends the EC's banking and insurance directives to all EFTA countries from January 1 1993. EC banks and insurance companies will be able to set up branches in the seven EFTA countries, and vice versa.

But there will still be some restrictions on outright takeovers of Nordic banks and insurance companies, part of a gradual move towards the completely free movement of capital across the economic zone.

Norway, for example, will be allowed to keep until January 1995 a rule that foreign investors may not hold more than 33.3 per cent of

Norwegian banks and financial institutions, but thereafter the rule must be abolished.

According to EC officials, clauses in the agreement impose restrictions on the purchase of Norwegian securities by outsiders until the beginning of 1995, as well as restrictions on direct foreign investment in Norway and Sweden for the same period.

Companies in Finland, Iceland and Liechtenstein will keep a degree of protection until 1996. Real estate investment in Austria, Finland and Iceland is subject to restrictions until the beginning of 1996, and in Switzerland there is a five-year transition period before foreigners can freely buy land and property.

Such transition periods seem to have dealt with EFTA sensitivity about an EC invasion of their vulnerable financial services sector. Swiss fears about EC policy on banking secrecy have also been allayed by allowing the country to make a unilateral declaration that confidential information obtained by banking authorities – as permitted under EC legislation – can only be used in accordance with the

supervisors' duties.

Commission officials said yesterday it was unclear how the need for increased consultation with EFTA might affect the progress of the EC's knottiest financial services measure, the investment services directive, which aims to standardise European securities regulation and is still stuck in the Commission pipeline.

Commission officials said yesterday it was unclear how the need for increased consultation with EFTA might affect the progress of the EC's knottiest financial services measure, the investment services directive, which aims to standardise European securities regulation and is still stuck in the Commission pipeline.

## Irony of EEA sop that spurred flood to join EC

By David Buchan in Strasbourg

THE overriding paradox of the European Economic Area is that it was conceived as a way of sidestepping any immediate enlargement of the EC, but has in fact spurred countries to join the Community club.

After private talks in autumn 1988 with Norwegian prime minister Mrs Gro Harlem Brundtland, who was anxious to avoid Norway having to make an EC membership application that had so divided it in the early 1970s, President Jacques Delors of the European Commission suddenly unveiled the EEA concept in a January 1989 speech to the European Parliament, without even consulting his fellow commissioners.

His idea was that by extending the EC's single market freedoms to the seven EFTA countries, the latter would feel less disadvantaged in being formally left out of the Community and would thus not bang on Brussels' door for full admission.

But as negotiations got under way last year, the EFTA members began to realise they were talking on economic obligations without political rights.

Austria and Sweden decided this was an unsatisfactory half-way house and have applied to join the EC. Finland could decide to apply before the end of the year. Even in Switzerland, the new government now says its goal is EC membership.

Nothing in the EEA would thwart EFTA members joining the Community. On the contrary, with EFTA states slipping onto their statute books some 10,000 pages of existing EC legislation, which they have had no say on, and commits them to taking on more EC legislation which they will have some say in shaping.

Goods already move between EC and EFTA duty-free, and flattening non-tariff barriers, like technical standards, has proved relatively easy. This is ironic because it was fear of being discriminated against in the EC



Brundtland failed to defuse membership question

Delors: attempt to head off larger EC backfired

into a highly sophisticated free trade area, but not – at this stage – into a customs union with a common external tariff that would perforce drag EFTA into following the EC on trade sanctions and anti-dumping measures against third countries.

But the EEA's aim is still very ambitious. It is to extend the four "single market freedoms" in the flow of goods, services, capital and labour to EFTA. This involves the EFTA states slipping onto their statute books some 10,000 pages of existing EC legislation, which they have had no say on, and commits them to taking on more EC legislation which they will have some say in shaping.

Goods already move between EC and EFTA duty-free, and flattening non-tariff barriers, like technical standards, has proved relatively easy. This is ironic because it was fear of being discriminated against in the EC

single market that put EFTA manufacturers solidly behind the EEA accord. The free flow of services (particularly financial), capital and labour has been much harder to arrange, with Switzerland getting five years to create with the EC a common employment market that does not yet exist within its own cantons.

But the main strain will come as the result of Brussels' insistence that EFTA states should shape – but not make – the EC laws that form the acknowledged core of the new arrangement. EFTA states will be consulted by the Brussels Commission before it goes public with new proposals, and thereafter by working groups of the EC Council of Ministers. But only the Twelve will have the right to vote on EC legislation.

Formally transforming EC into EEA laws will be the job of an EC-EFTA joint committee. EFTA states can

opt collectively, rather than individually, out of, say, an aviation regulation; but if they do, the Community has the right to "re-balance" the agreement by, if necessary, subtracting the whole transport sector from the EEA.

Capping the EEA structure is a joint bench of EC and EFTA judges who will rule on EEA issues, while leaving to the EC Court of Justice the sole right to interpret EC law. It is not surprising that Switzerland, with its William Tell legend based on resistance to foreign judges, finds its sovereignty chafed by such a system.

The EEA treaty must be ratified by no fewer than 20 legislatures – the European and 19 national parliaments. The former may cause as much trouble as the latter. MEPs are jealous that outsiders might have as much or more influence in shaping EC laws as they do. Mr Willy De

Clercq, chairman of the parliament's external relations committee, yesterday welcomed the EEA agreement, but made clear that the parliament would carefully vet the deal with what another MEP termed "the European Free Ride Association".

MEPs' concerns about the EEA might abate if they themselves get more law-making powers in this autumn's political union negotiation.

As for the deal's economic implications, increasing by only 10 per cent the number of people covered by the EC single market will not produce dramatic results overnight. According to one back-of-envelope calculation by British officials, the effect of a higher level of competition in a larger marketplace might add Ecu1bn (£700,000m) a year to Britain's gross domestic product, or a rise of 0.13 per cent on the 1990 GDP.

A recent study by Mr Victor Norman, a Norwegian economist, shows the EEA's effects are overwhelmingly more important for EFTA than for the EC. Little impact is expected on energy, primary metals and forest products which make up 40 per cent of EFTA exports to the EC.

The major shake-up will come in EFTA's small home markets with a relatively low degree of competition. EFTA states can expect to pay less for such services as banking and air transport.

The impact on the EC will be more localised. Hamburg and Copenhagen will benefit from the EC internal market being expanded to Norway and Sweden. Likewise southern Germany and northern Italy should benefit from closer links with Austria and Switzerland.

Failure to reach an EEA would have probably accelerated the split-up of EFTA, with perhaps Finland propelled into the Community and Norway repelled away from it, as well as sending a discouraging signal to eastern Europe's efforts to establish free trade and political association with Brussels. Success, however, is not guaranteed until the treaty has been ratified by all EEA members. Even then, it may prove only a very temporary staging post towards a wider EC.

The Financial Times (Europe) Ltd  
Published by The Financial Times  
(Europe) Ltd, 100, Broad Street,  
London W1A 1JQ. Telephone: 020 7556 7000.  
Telex: 9110. Fax: 020 7556 7001.  
Registered office: Number One, South  
Gate, London SE1 9LH. Company  
incorporated under the laws of  
England and Wales. Chairman: D.E.P.  
Palmer. Main shareholders: The Financial  
Times Limited, The Financial News  
Limited, Publishing director: J. Rofey.  
168 Rue de Rivoli, 75004 Paris Cedex  
01. Tel: (01) 4297 8201; Fax: (01) 4297  
8020. Editor: Richard Lambert. Printer:  
A. Wood, 15/21, Rue de Caen,  
91000 Evry-Courcouronnes. ISSN  
1148-2753. Commission Paritaire No  
6788BD.

Financial Times (Scandinavia) Vinnem  
skadet 42A, DK-1161 Copenhagen K,  
Denmark. Telephone: (33) 11 44 41. Fax:  
(33) 935335.

مكتبة الشهاب



## EUROPEAN ECONOMIC TREATY

European Community and Efta member countries already do much of their business together

## World trade becomes more of a regional affair

By Edward Balls

THE EUROPEAN Economic Area is both the latest and the largest example of the growing regionalisation of the world trading system. Together the EC and Efta account for almost half of world trade. In 1990 they made up 47.2 per cent of total exports and 54.4 per cent of imports.

More important, the large majority of that trade is conducted with each other: last year 66 per cent of their total trade was conducted with other members of the new EEA: 38 per cent of total Efta exports went to EC countries last year, compared to 53 per cent in 1988.

Intra-regional trade is much more important for Europe than for the US or Japan. The US, currently negotiating a tripartite North American free trade area, conducted just 33 per cent of its total trade with Canada and Mexico in 1989. Japan conducted just 20 per cent of total trade with other Asian countries helping to explain its lack of enthusiasm for an Asian free trade area.

Opponents of free trade areas say the concentration of internal trade within European EEA: 38 per cent of total Efta exports went to EC countries last year, compared to 53 per cent in 1988.

Mr Richard Blackburn, chief economist at the Gatt secretariat, disagrees. "If the countries of western Europe want to make trade there more like that between the states of New York and New Jersey, it is hard to imagine how it could be bad for anyone, including the multilateral trading system." The agreement is not expected to delay any conclusion to the found. In fact, the EEA is in large part a formalisation of existing trade arrangements between Efta and EC members. Prior to the agreement there was already free trade in industrial goods. The agreement adds free trade

in services, but not agriculture, and free mobility of labour and capital.

Moreover, the Efta countries have already converged on many of the EC industrial standards contained in the agreement, argues Mr Jeff Schott, a research fellow at the US-based Institute for International Economics. "This agreement effectively codifies what is already going on in the market-place."

The EEA is likely to increase trade between the Efta and EC countries, particularly in services. Trade is currently biased towards manufactured goods, which comprised 87 per cent of total EC exports to Efta last

year. On average, for developed countries, manufactured goods comprise 79 per cent of total exports.

The agreement is unlikely to spark a rise in protectionist sentiment. For the EEA, while creating a larger barrier-free internal market, does not imply a common external trade stance. It is not a customs union with a common tariff.

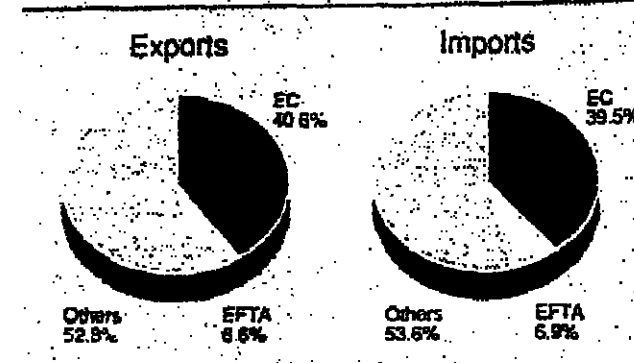
The Efta nations will therefore retain their generally more liberal tariff and quota systems. The lack of a common tariff and exclusion of agricultural products means border controls will remain between Efta and EC countries.

Advocates of the agreement argue that by reducing EC barriers with Efta while not raising Efta barriers to external trade the net effect is to liberalise EC trade policy.

Efta states hope the greatest impact of the agreement will be on inward investment. They feared being excluded from such investment into Europe because multinational companies expected a rise in EC tariff barriers after 1992. "Any foreign investors that were hesitating before will locate in an Efta country now," said one senior negotiator.

The agreement may be viewed as an encouraging sign

## World trade 1990



for the other countries of western Europe who are also looking for free trade agreement with the EC. One senior official said the agreement was a clear signal to eastern Europe that the EC was willing and able to negotiate free trade deals.

Ms Helen Wallis of the Royal

Institute for International Affairs, is more pessimistic. "Given the convergence of political, economic and social conditions and the trade interdependence between Efta and EC countries, an agreement ought to have been much easier." For eastern Europe things will be harder still.

## Nordic nations heave collective sigh of relief

By Robert Taylor in Stockholm

NORDIC governments reacted with relief yesterday to the creation of the European Economic Area. The agreement, which will come into force on January 1, 1994, under the terms of the EEA, the Norwegian Finance Ministry, said yesterday, writes Karen Fosli in Oslo.

Norway relaxed most of its capital movement restrictions in mid-1990, but some still remain. From the end of next year Norway will be allowed to purchase life insurance abroad. Investors will also be allowed

to buy and sell securities abroad directly from stockbrokers and will no longer be obliged to use just Norwegian brokers.

In addition, there will be no restriction on foreigners lead-managing bond issues in the Norwegian capital market. Norway will also be allowed to keep until January 1995 a rule that foreign investors may not hold more than 33.3 per cent of Norwegian banks and financial institutions.

ing on fish, the country was keen to ensure the deal did not jeopardise its interests. Mr Jan Hannibalsson, foreign minister, said that Iceland had "reached its negotiating goals".

Finland, too, is happy with the outcome. The coalition government is experiencing severe domestic crisis as a result of the depressed economy so the news from Luxembourg came as a welcome relief.

The agreement clears the way for an immediate appraisal of whether to seek full EC membership. Some observers believe the government may decide before Christmas.

The willingness of EC negotiators to modify their bargaining position to reach agreement has impressed Nordic governments and silenced critics who argued that Brussels was not concerned to make the necessary compromises needed to reassure Nordic anxieties.

It would be "easy" for her to recommend it to parliament where a three-quarters majority is necessary for ratification.

White party opinion is divided, with strong opposition in some quarters to any deal, the anti-EEA vote is not expected to block ratification.

Many Norwegian fishermen remain opposed to the deal, however. "The EEA deal has been paid for with Norwegian fish," complained a spokesman from the fishermen's employers' organisation. Over the past few days they have been blockad-

## Austrian officials reckon they have won good deal

By Ian Rodger

AUSTRIAN officials are well satisfied with the terms of the treaty, particularly provisions for reducing lorry pollution in Alpine valleys and for cracking down on cartels and restrictive trade practices.

They believe it will be generally well received by Austrians, and hope it will accelerate negotiations on entry to the European Community. They also see the EEA becoming a useful transit lounge for east European countries seeking to join the EC.

Mr Alois Mock, foreign minister, said he would be asking the Twelve to begin negotiations on Austria's entry as soon as possible next year.

By far the most politically sensitive issue in the EEA negotiations for Austrians was that involving transit rights through Alpine passes for EC

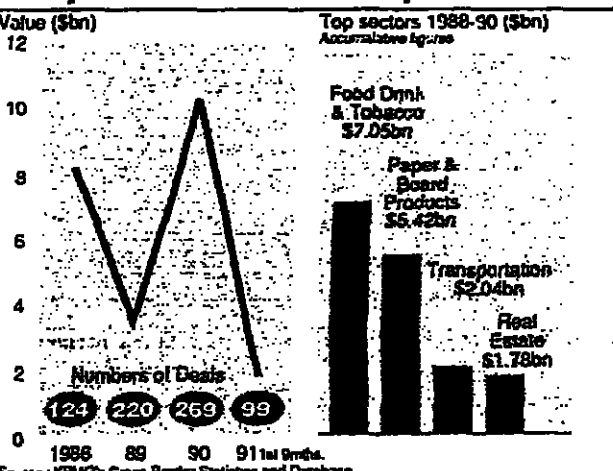
lorries. Residents of these valleys, particularly those leading to the Brenner pass south of Innsbruck, will undoubtedly be disappointed that no specific cut in the number of truck movements has been agreed.

However, the main aim in the negotiation was to reduce exhaust emissions. Austria has demanded a 65 per cent cut over 10 years, and has come away with 60 per cent over 12 years. Efforts will also be made to divert trans-Alpine freight to rail. "That is quite a good success for Austria," Prof Helmut Kramer, director of the Austrian Institute of Economic Research, said yesterday.

The treaty has skirted the troublesome issue of agriculture, thereby disarming the largest and most powerful industry lobby in Austria. But the Efta countries have agreed to adopt EC competition rules for other sectors. Thus, thousands of small businessmen and professionals will squirm as they are forced to give up various devices that have protected them from competition.

There seems little doubt that Austria will ratify the treaty, although one economist believed Austrians might be influenced by a negative Swiss response. The government does not have to hold a referendum. The big question is the impact of the EEA agreement on Austria's bid for full EC membership. On the one hand, it has taken care of a lot of the nitty gritty issues - technical norms, administrative harmonisation, competition policy. The foreign ministry said yesterday that 80 per cent of the substance of the negotiations were now completed.

## Efta purchases of EC companies



## Moment of truth approaches for Swiss

By William Dullforce in Geneva

AGREEMENT on a 19-nation EEA was always going to set off political ferment in Switzerland, the most awkward and toughest of the Efta countries during the negotiations.

By announcing immediately that the government's objective was now full EC membership, Mr Jean-Pascal Delamuraz, economics minister, and Mr Rene Felber, foreign minister, have ensured that the federal parliament elected last weekend and the Swiss people will enjoy a year of full political turmoil. The far-party centre-right coalition which has run the confederation since 1989 might even break apart.

Under Switzerland's direct democracy the treaty will not only have to be approved by parliament; it will also have to be put to a national referendum, probably towards the end of next year, in which it must be accepted by a majority of the 26 cantons as well as by an overall majority of voters.

If the referendum were held tomorrow, pro-EEA majorities would not be found in enough cantons. The general election last weekend saw a swing in the German and Italian-speaking cantons towards right-wing groups which ran anti-immigrant campaigns and were also known to oppose EC membership for Switzerland.

The main political parties are divided internally about the EC issue, which their candidates largely evaded during the election campaign.

In a confederation of four ethnic groups and languages which has learnt to function by consensus, there is simply no consensus about future relations with the EC. Many Swiss have a visceral fear that EC membership would undermine their system of direct democracy, federalism and neutrality. Decisions taken collectively within the EC can scarcely be put to Swiss referendums.

Yet another Swiss virtue is pragmatism and most people are also aware that their economic interests cannot be preserved in isolation from the Community.

Nearly 60 per cent of their exports go to the 12 EC states from which they take over 70 per cent of their imports. Some 45 per cent of Swiss foreign investments are in the EC. Swiss companies employ 1m EC citizens.

The Swiss banks do 45 per cent of their foreign business in the EC. Last year 44 per cent of the premium income of Swiss insurance companies came from the Community.

Participation in the EEA should add between 0.3 and 0.5 per cent in annual growth to Switzerland's gross national product over the next 10 years, according to a study commissioned by the government.

## Politicians follow where business has been forced to tread

By Charles Leadbeater, Industrial Editor

A QUESTION has hung over the large manufacturing groups of the Efta countries since the EC unveiled its plans to create the single European market. Can world class companies reproduce themselves from a base in small domestic economies? That question has been answered with an emphatic "no".

Sweden and Switzerland have been case studies of how small economies can produce companies capable of competing with the largest in the world. Sweden has the likes of Volvo (car manufacturing), Saab-Scania (vehicles and aerospace), Electrolux (consumer appliances), Ericsson (telecommunications equipment) and SKF (bearings).

Swiss success in chemicals and pharmaceuticals, (Ciba-Geigy, Sandoz and Hoffmann-La Roche) combined with their prowess in precision instruments and financial services has created a prosperity which has fulfilled demand for luxury goods made by companies such as Bally (shoes), Rolex (watches) and Herno (clothes).

The competitive threat from Community companies with a wider base to rest upon has already combined with a year of recession to force Efta companies into important changes of strategy.

Scandinavian Airlines System (SAS) and Saab-Scania are leading examples of companies which have responded to growing competition and recession by cutting costs and shedding cherished customs of employee security.

Companies within Efta have sought alliances with one another. SAS is integrating more closely with Swissair and Austrian Airlines. The classic example is Asa Brown Boveri, the Swedish-Swiss engineering combine which towers over the European industry.

But, increasingly in the past few years, Efta companies have invested in the EC to secure a foothold in the single market.

OECD figures show that between 1982 and 1988 the EC was the destination for only 28.3 of foreign direct invest-

ment from the six EFTA economies. Between 1986 and 1988 the EC share rose to 58.8 per cent. In the same period, the share claimed by North America, traditionally the main destination for Efta foreign investment, fell from 47.6 per cent to 12.9 per cent.

Scandinavian and Nordic companies went on a pre-single-market buying spree last year. Companies such as Nestle, the Finnish chemicals producer, Svenska Cellulose, the paper-maker, and Nobel Industries, the Swedish conglomerate, paid premium prices to get inside the EC. The value of Scandinavian and Nordic acquisitions in western Europe rose from 283 deals with a value of £2.12bn in 1988 to 413 bids worth £9.4bn in 1990, according to the magazine Acquisitions Monthly.

A parallel shift has taken place in EC investment. Between 1982 and 1988 the EC accounted for only 17 per cent of inward investment into Austria, Finland, Norway and Sweden. Between 1986 and 1988 that rose to 41 per cent.

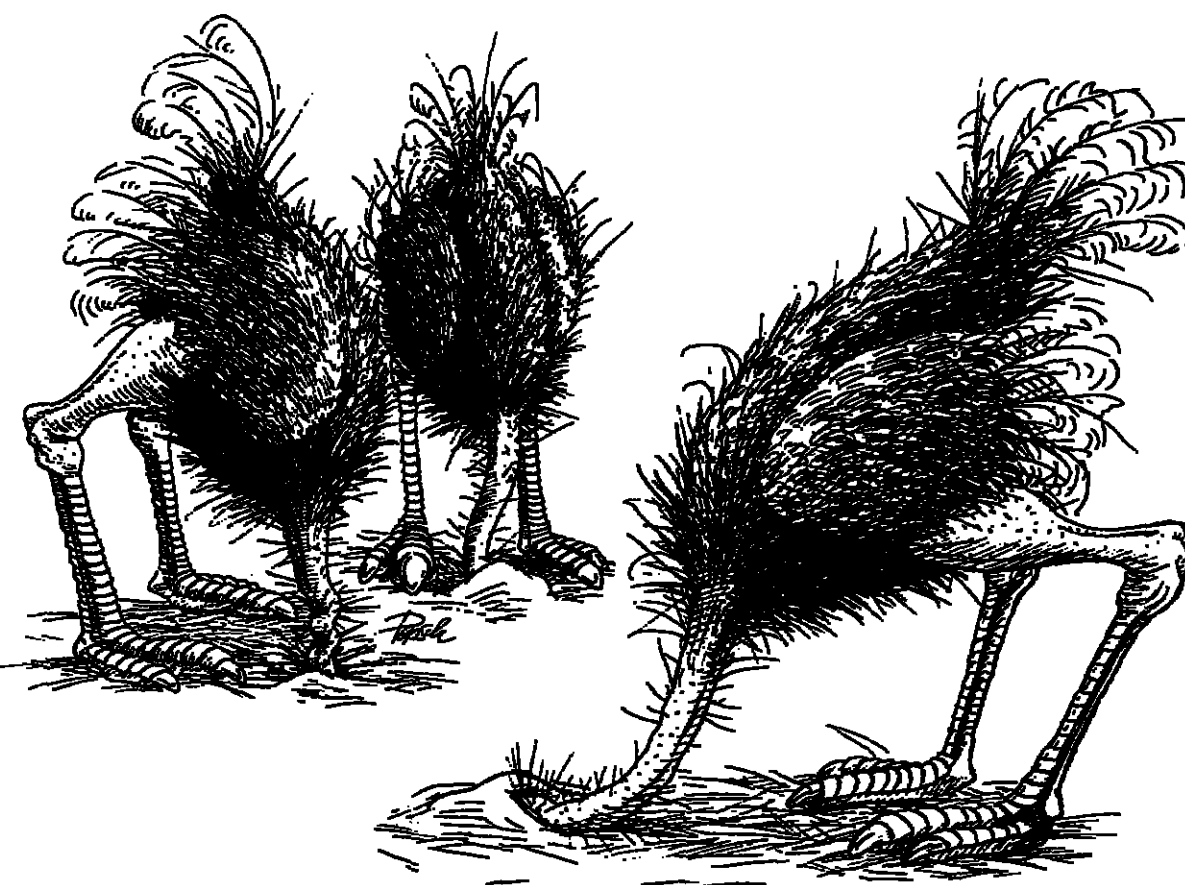
What consequences might the agreement have for these companies' strategies? It may slow the investment surge as Efta-based companies become confident they will get access to EC markets without necessarily producing within them.

The opening of public markets should also force the pace of industrial restructuring in some sectors such as information technology where Efta economies still support small producers like Norsk Data in Norway which rely heavily on public purchasing.

However, in a number of sectors, such as cars and chemicals, producers say trade between Efta and the EC has long been as free as it is between the member states. The agreement will add little to the already intense competitive pressures in these industries.

It may reduce the risk to Efta companies of the EC adopting protectionist policies but its immediate industrial consequences may be limited.

## It's dark, isn't it?



Sometimes, deciding on new computers can make you want to hide. At Acer, we want you to approach such a purchase in a whole new light. As one of the world's largest manufacturers, personal computers built by Acer are used by Governments and corporations in over 70 countries. From notebooks to networks, Acer has the computer solution to fit your needs.

**Acer**

Headquarters: Taiwan 8863-489-3188, USA 408-922-0333, Netherlands 3140-501-234, Europe Subsidiaries: UK 44753-523024, Germany 49-4102-49010, France 331-4728-9259, Italy 392-213-0874, Denmark 4544-530808.







# 103

## CUSTOMERS HAVE BOUGHT AIRBUS AIRCRAFT.

In the 20 years that Airbus Industrie has been in operation, the demand for our aircraft has produced over 1,700 sales.

Our 103 customers are spread throughout the 5 continents of the world. One of the major reasons for their continued support is that we have launched 6 different aircraft types in just 20 years.

All these orders have made us the 2nd most successful commercial aviation manufacturer in the world and 2nd to none in commercial aircraft technology.

That's why, in civil aviation, we're Number 2 and leading.



**AIRBUS INDUSTRIE**

### ceasef Salvad

in New York in Sept. Despite the public the government have still to agree to. The organisation of police. The government guerrillas have not the criteria made of forces would be the police force. The "purification" armed forces. The long wanted to remove human rights from the Salvadoran which the government to. In New York the two sides agreed commission to investigate records, but the rebels and rebels disagree whether foreign allowed on the case. The reduction of forces. The FMLN or greater reduction in strong army than the ment is willing to see. Since the latest talks begun, the country has intensify sides try to meet before a ceasefire.

### olation as aid withdra

Development, a 1991 US Foreign Appropriations Act complete and create country whose the head of government by military coup. In a similar pattern after military force sabotaged a hold elections in 1990, the US agency only aid to the government and continued humanitarian through private agencies. The WHO's two flights last Sunday an orderly departure essential employees families that does not are closing our doors. official scale. But an inside offered a seat on the aircraft, said the decision is expected to other UN agencies on Haiti, such as the UN's fund and the element programme have kept many of going and maintenance staff. The position of the government on all is trusted by some members with what the its wavering on the its will to be any of the UN's. The American is talking of excluding products from the including gasoline. That said. They say the airline off an already economy beyond the resurrection. The position of governments on all is in a state of the. Japan was especially the US. Canada and humanitarian through some private loans. and the suspended aid although it has a reparations staff.



## INTERNATIONAL NEWS

# Yugoslav army chief edges country closer to all-out war

By Laura Silber in Belgrade

GENERAL Vojko Kadijevic, the Yugoslav federal defence minister, yesterday called for the immediate mobilisation of Serbian reservists in an apparent move towards all-out war against Croatia.

As the army came within three miles of the historic centre of Dubrovnik, the besieged Croatian port on the Adriatic coast, the army leader lashed out at what Serbia sees as an unacceptable political solution being forced on it by the international community. At a meeting of the rump state presidency, made up of Serbia and its three allies, General Kadijevic denounced as "catastrophic" the European Community peace plan, proposed last Friday in The Hague, to create an association of six independent republics. Yesterday the Netherlands, current president of the EC, said the Community would present a more formal version of its plan to the country's leaders at peace talks on Friday.

The presidents of Yugoslavia's six republics and its eight-man collective federal presidency have been invited to a plenary session of the EC-sponsored Yugoslavia conference.

Gen Kadijevic told the state presidency "legal and political means," in addition to the mobilisation, should be used to "stop (those) seeking to impose an unacceptable solution on those nations who want to remain in Yugoslavia."

Backed by the presidency, he said the further mobilisation would halt "internal and foreign forces," through EC negotiations or on the battlefield, from "destroying Yugoslavia."

Gen Kadijevic criticised Germany for using "fascist methods" to "stage an attack on Yugoslavia for the third time this century."

His headline speech called for the transformation of the

army - an announcement which may signal the creation of an army from Serbia and Montenegro, a close ally of Serbia.

Despite threats of economic sanctions and international isolation, Serbia under president Slobodan Milosevic appears ready with the army to stage an all-out war. There were fears of an imminent political crackdown in Belgrade, the Serbian and federal capital, to clamp down on opponents to the war. Men went into hiding fearing another wave of forced mobilisation throughout Serbia.

In a sign of General Kadijevic's plan to "stop the Croatian fascists," the federal army yesterday entered Kupari, just three miles south of Dubrovnik, according to Tanjug, the Belgrade-based news agency. Croatian radio claimed 20 federal soldiers were killed on Monday in fighting around Dubrovnik.

Tanjung also reported fierce artillery and mortar duels around Vukovar, eastern Croatia. Croatian radio said 250 mortars and rockets pounded the town which has been under siege for two months.

Snow, rain and mud have thwarted fighting in most of eastern and central Croatia. But army assaults have virtually destroyed four tourist resorts near Dubrovnik, under siege for three weeks.

In an attempt to compensate for an oil shortage caused by fighting in Croatia and a drop in deliveries from the Soviet Union, Yugoslavia in the first eight months of 1991 imported 1.6m tonnes of crude oil from Iran.

Mr Bozo Jovanovic, the acting minister for foreign economic relations, said Iran was expected to deliver 250,000 tonnes of crude oil and 133,000 tonnes of diesel and other oil products each month until the end of 1991.

## EC insurance laws held up yet again

By David Buchanan in Strasbourg

THE Socialist group in the European Parliament has again succeeded in holding up insurance legislation in protest at the failure of EC governments to pass labour welfare laws.

For the third time this autumn, the Parliament failed to act on draft legislation to create a single EC-wide licence for non-life insurance. At the

urgency of the Socialist group, the Parliament voted to send the legislation back to committee, for further discussion of the 53 proposed amendments.

Mr Jean-Pierre Cot, the Socialist leader, said his group saw no reason for "Merchants' Europe" to gallop ahead, while "Social Europe" marked time. Socialist MEPs, form the largest bloc in Parliament.

# Russian church steps into the spiritual breach

The head of the Orthodox church is to visit Britain this week, Gillian Tett and Leyla Boulton report

AS THE WEST prepares to provide aid to a cold and hungry Soviet Union this winter, black-robed Russian Orthodox priests in Moscow's gold-domed Danilovsky Monastery are getting ready to assist.

They plan to distribute boxes full of baby clothes, donated by a German charity, to some of the 12,000 Russian Orthodox parishes operating throughout Russia.

"With the Russian people now facing such crisis, the church has an urgent mission to serve the people and find a way of giving them hope," explains Father Vladimir Veriga, who heads the humanitarian operations.

His message is likely to be echoed this week when Patriarch Aleksy II, the head of the Russian Orthodox Church, makes an official visit to Britain to meet church leaders and political figures in the first such trip by a Russian patriarch since 1964.

As the old communist ideologies collapse, both western and Russian observers are wondering if a resurgent Russian Orthodoxy, whose churches are increasingly packed with enthusiastic believers, may step in to fill the spiritual vacuum.

"Old structures have collapsed but new ones are not in place... People are losing faith in the future and in their political leaders," says Metropolitan Kyrill, the church's external relations chief, who will accompany the Patriarch.

Whether the Russian church should seek such a dominant role is open to question. Growing Russian nationalism and the new religious freedoms have left the church basking in popularity, it also faces



Aleksy II, head of the Russian Orthodox church, blesses worshippers outside the Kremlin

increasingly strong criticism, particularly from some Russian political reformers.

They fear that the church could become a focus for less attractive aspects of Russian nationalism, and question the political orientation of its leaders.

"The current leaders of the church have all risen to power under the old system, which

means that even if they were never KGB agents themselves, they rose with KGB approval," says Mr Alexander Nezhny, a Russian writer who has spent several years researching links between the KGB and the church.

Metropolitan Kyrill acknowledges that the church still bears the marks of the past - a "mark of human sin and

imperfection" - and he believes that the church was right to compromise with Stalin and subsequent communist rulers.

The alternative was annihilation, he says.

Following the defeat of the August coup in the Soviet Union, a partnership appears to be emerging between the church and Russia's new

"democratic" reformers.

"When the issue came up during the coup of whether to support Yeltsin, there was not a minute of doubt in doing so," he says.

However, critics such as Mr Nezhny remain sceptical, arguing that the Patriarch's statement condemning the coup - one of the first such statements made by public figures -

owed more to the astuteness of his press officer than to genuine democratic beliefs.

"The church leaders' political style is still essentially authoritarian, and not at all suited to democracy," he says, pointing out that during the course of its thousand-year history it has repeatedly acted as a state church, supporting dictatorial regimes.

According to an article last week in one of the leading Russian independent newspapers, *Nezavisimaya Gazeta*, divisions already dog the church and these post-coup recriminations could fuel a split.

Relations are reportedly becoming more strained with the Russian Orthodox Church in exile, which broke with the church in Russia over the latter's collaboration with the authorities after the Russian revolution. The church in exile is trying to set up parishes within Russia itself.

Moreover, battles between the Catholic and Orthodox church communities over the control of churches in western Ukraine have left relations there so bad that the Russian Patriarch refused an invitation to visit the Vatican earlier this year.

A growing onslaught of western protestant evangelical missions has also left many in the Russian Orthodox church increasingly defensive - an issue that many church leaders hope can be smoothed by the Patriarch's visit to the UK.

Father Vladimir, surveying his packing cases, says: "We don't want to be turned into a political party or a nationalist church. We just want to serve people... The problem is though, that some of our congregation may not let us do that."

## Moscow 'understanding' on Bonn demand for Honecker

THE GERMAN justice minister, Mr Klaus Kinkel, said yesterday that Soviet officials had shown understanding for Bonn's demand that former East German communist leader, Mr Erich Honecker, be returned to Germany to face a court. Reuter reports from Moscow.

But he said he had received no assurances from the Soviet Union's justice ministry that Mr Honecker, brought to Moscow by the Soviet military in March, would be sent back.

Mr Kinkel said at a news conference he had told Soviet officials that Honecker, facing charges of manslaughter over the shooting of would-be refugees at the Berlin Wall, would be assured fair treatment.

"I say this clearly. The Soviet Union brought Mr Honecker from Berlin (a Soviet army camp in eastern Germany) to the Soviet Union in a cloak-and-dagger operation. This was not correct and the situation cannot remain thus," Kinkel said.

The Soviet military authorities informed Bonn of the plan to bring Mr Honecker, 70, to the Soviet Union only a couple of hours before the military aircraft left. German authorities were unable to prevent his removal, which Moscow said

was essential to allow Mr Honecker medical treatment.

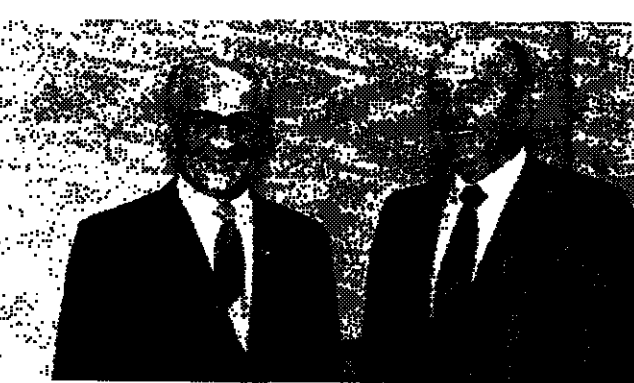
Mr Honecker, who played a major role in the building of the Berlin Wall in 1961 and led the East German state until his overthrow by a popular uprising in 1989, said in a recent television interview he would not return to Germany unless guaranteed immunity from prosecution.

Mr Kinkel said Mr Honecker's lengthy television appearance made it seem unlikely he could be spared prosecution for health reasons.

"My impression was that the position I presented found understanding among my

Soviet colleagues. They made no definitive statement of position and I received no form of assent. I did, however, have the impression that an attempt was made to honour our position," he said.

An American firm said yesterday it had agreed with a Soviet company to try to sell or lease MIG-29 fighters to the Defence Department for use in training. Reuter reports from Washington. At the Pentagon, a spokesman said: "I believe this offer was not something that we followed up on, and I am not aware of any current plans to buy MIG-29s."



Happier days: Honecker with Gorbachev. Now the Soviet president is under pressure to return the former GDR leader

## Bulgarian birth rate problem

A FALLING birth rate and growing emigration will make Bulgaria's population among the most aged in the world, according to a report from the National Institute of Statistics, Reuter reports from Sofia.

Officials said economic hardship in the former communist state had prompted many young people to leave the country. Those who stayed behind were discouraged from having children.

"As Bulgaria is depopulating, and with all the trends of declining birth rate and emigration, Bulgaria's population ranks among the oldest nations in the world," said Mr Sergei Trvetarski from the National Statistics Institute.

Bulgaria ousted the communist regime of Todor Zhivkov in November 1989 and is struggling to switch to a market economy, revitalise its sluggish industries and cope with an \$11bn foreign debt.

"As the economic crisis steps up, Bulgarians refuse to have children," Mr Boris Petrov, a social welfare official, said. The report showed Bulgaria's birth rate was 11.7 infants per 1,000 adults for the first nine months of 1991, more than 7,000 fewer babies than in the same period last year. The report said Bulgaria's work force was only 55.7 per cent of its 9m population.

## Gorbachev appeals to Ukraine to remain inside union

By Leyla Boulton in Moscow and Chrystie Freeland in Kiev

PRESIDENT Mikhail Gorbachev and eight Soviet republics yesterday appealed to the Ukraine to remain in some kind of union.

In an appeal to the Ukrainian parliament, Mr Gorbachev and leaders from Russia, Kazakhstan, Belorussia, Uzbekistan, Azerbaijan, Kirghizia, Tajikistan and Turkmenia said they could not "imagine the union without the Ukraine".

It was not immediately clear, however, what sort of union they were referring to, especially since Azerbaijan itself joined the Ukraine in boycotting a treaty of economic union signed by eight republics last Friday.

There was no immediate reaction to the statement from the Ukraine, the second richest Soviet republic, which is taking steps to become independent before a referendum on the issue on December 1.

Today the parliament is expected to approve a law taking over Soviet armed forces stationed in the Ukraine.

President Gorbachev has warned he will take measures of a "constitutional character" if republics such as the Ukraine try to take over Soviet armed forces.

Yesterday, the Ukraine parliament approved the creation of a national guard, absorbing republic-based interior ministry troops.

The world's seven leading industrial nations will send their deputy finance ministers on an aid mission to the Soviet Union from October 26 to 28, a Soviet presidential spokesman said yesterday.

G7 ministers agreed last week to a Soviet request to send representatives for further talks on planned free market reform and foreign aid requirements.

### NEWS IN BRIEF

## General strike halts Italy's public services

ITALIAN public services and much of industry were brought to a halt yesterday by a four-hour general strike, the fifth in 11 years, writes Robert Graham in Rome.

The strike was called by the country's three main trade union federations, the CGIL, the largest federation controlled by former communists, the Christian Democrat-run CISL, and the Socialist UIL, in protest at public spending cuts in the 1992 budget.

However, the protest was used as much as anything to demonstrate the strength of the trade union movement at a time when negotiations are in progress with the employers and the government to reduce labour costs and end wage indexation.

The unions have already managed to persuade the government to soften one of the most unpopular measures introduced in the 1992 budget presented on September 30 - an increase in national health prescription charges.

Yesterday, all public services were halted at the beginning of each new shift for four hours. All schools were closed and no civil servants turned up to work, the government concluding it was unrealistic to report for work for only four hours.

## US asbestos ban rebuffed

A federal appeals court in New Orleans has rebuffed a wide-ranging ban by the US Environmental Protection Agency on the use of asbestos in the US, stating that the agency needs to provide more support for its ruling, reports Nikki Tait from New Orleans.

The EPA ban was initiated in 1989, and was due to take full effect in 1990. The agency's lawyers had claimed that the long-range health benefits would be considerable; asbestos is a suspected carcinogen, and has been blamed for various lung problems, especially in workers exposed to the material.

The ban was being challenged by various business interests involved in the asbestos industry. In its ruling, the three-judge panel of the 5th US Circuit Court of Appeals said that the EPA failed to offer opponents of the ban sufficient opportunity to cross-examine witnesses regarding disputed facts, when hearings on the proposal were underway.

## Prague moves on privatisation

The Czechoslovak government will prevent communist managers from blocking the privatisation of state-owned enterprises through significant changes in legislation, according to Mr Tomas Jezek, the privatisation minister, writes Ariane Guilford in Prague.

The two amendments, which will be presented to the federal parliament, stipulate that managers must present to the government the proposals for privatisation, even if they try to declare their enterprises bankrupt. Furthermore, leasing of enterprises will not be used as an alternative to privatisation.

Mr Jezek said that communist managers were often entering bankruptcy proceedings in order to sell the enterprises' assets and pocket the proceeds.

## Aids blood scandal threatens Paris

By William Dawkins in Paris

THREE senior French public health service doctors have been charged with supplying or failing to prevent the supply of infected blood, as exposing France's embattled government to further embarrassment.

One of them, Professor Jacques Roux, the former director general for health, yesterday accused three present or former government ministers of holding up documents giving clearance for wider use of blood tests and thus exposing haemophiliacs to the unnecessary risk of catching Aids.

This follows the publication of confidential government documents in Le Monde newspaper showing that in a related scandal, more than 400,000 people have been infected with various kinds of hepatitis because of inadequate testing of blood donors. Within this total, there were haemophiliacs who became infected with Aids, although the number is not known.

The most serious charges are against Dr Michel Garretta, who resigned in June as director general of the CNTS national blood transfusion centre, in the wake of a series of

complaints from the French association of haemophiliacs.

An examining judge, Mrs Sabine Foulon, was asked to mount an inquiry after Dr Garretta's resignation, and has now charged him with failing to withdraw infected blood from the market in 1984 and 1985.

She has also separately charged Dr Roux and Dr Robert Netter, a former director of the national health laboratory, with failing to stop infected blood from being distributed. The controversy partly hinges on the gap between isolation of the Aids virus by

Diagnostics Pasteur, a subsidiary of the Sanofi pharmaceuticals company, in May 1983, to the moment in August 1985 when Aids testing was made obligatory for donated blood in France.

On top of this, documents obtained by Le Monde suggest that the Government set tough bureaucratic restrictions on some hospitals' freedom to claim state reimbursements for tests available from Abbott Laboratories, the US pharmaceuticals group, so as to protect Diagnostics Pasteur's market share. The Government contests this analysis.

## Contracts signed for Danish bridge project

By Hilary Barnes in Haisskov, Sjælland, Denmark

CONTRACTS worth DKr5.4bn (€480m) for construction of the world's longest suspended bridge were signed in Denmark yesterday.

The motorway bridge, known as the Great Belt East Bridge, will have a suspended section of 1,624 metres. The bridge is part of a DKr19bn project for road and rail bridge and tunnel links across the Great Belt, main shipping lane between the Baltic and the Kattegat and the North Sea.

Winners of the East Bridge contract were a German consortium which will build the concrete substructure, and an Italian-American consortium, which will build the steel superstructure.

The German-Dutch consortium, with a contract worth DKr2.5bn, includes Hochtief, Wayss & Freytag and Dillinger Stahlbau of Germany, and HBW Hollandsche Beton en Waterbouw of the Netherlands.

The superstructure will be built by CMF Sud of Italy and Stelmann of the US, under a contract worth DKr2.9bn. Meanwhile, divers were preparing to enter the western end of the rail tunnel being constructed under the Belt to inspect damage caused when the tunnel was flooded in an accident last week. Two tunnel-boring machines, which had reached 300m under the seabed, were submerged in the accident.

## Greek state cement maker privatised

By Kerin Hope in Athens

GREECE'S Industrial Reconstruction Organisation yesterday launched the privatisation of Heraclea General Cement, one of Europe's biggest cement producers and exporters.

The IRO, the state umbrella for over 40 nationalised companies, is offering its entire 69.8 per cent stake in Heraclea for sale. Potential bidders are invited to submit expressions of interest by month-end.

The remaining shares are owned by private investors, National Bank, Greece's biggest bank, and Heraclea's former managers, who are fighting a legal battle over the way the company was nationalised in 1983. The nationalisation,

involving capitalisation of Dr27bn in debt and consequent dilution of the existing shareholders' stakes, was allegedly carried out in violation of EC law.

The dispute is considered the main obstacle to a swift sale.

Heraclea, listed on the Athens Stock Exchange, reported profits of Dr4.78bn on turnover of Dr47.4bn in 1990. Exports accounted for almost half last year's cement production of 5.9m tonnes.

The Greek government is believed to favour selling the IRO holding to a single bidder rather than offering shares to private investors on the Athens bourse.

ROCKEFELLER CENTER, NEW YORK

After fancy figure-eights on the rink, leave skates behind and glide into the nearby

Crabtree & Evelyn.

Crabtree & Evelyn LONDON

Royal Windsor Hotel BRUSSELS

a member of "The Leading Hotels of the World" with NEW and RENOVATED executive rooms and suites. Also, home of the most "chic" restaurant in the Capital of Europe: the fully renovated "Les 4 Saisons" (winner of the Bocuse d'Or Award 1991).

5, rue Duesseigne - 1000 Brussels - Tel. 32/2/511.42.15 - Fax: 32/2/511.60.04 PRIVATE PARKING



## VW strategy to double sales in Japan by 1995

By Kevin Done, Motor Industry Correspondent, in Tokyo

**VOLKSWAGEN**, the leading European car maker, aims to double its sales of VW and Audi cars in Japan to around 100,000 by 1995.

Mr Carl Hahn, VW management board chairman, said yesterday that the group would have a network of nearly 300 sales outlets operating in Japan by 1992. It was studying the possible launch of its Spanish SEAT marque in Japan later in the 1990s.

VW is investing in its Japanese sales and marketing operations, including ¥27bn (\$121m) to set up a central party warehouse and vehicle import centre at Toyohashi, south of Nagoya, scheduled to begin operations in the autumn 1992.

As another step in its Asian strategy, VW is also setting up a joint venture in Taiwan to assemble up to 30,000 vans a year. It is already developing two car factories, along with engine and transmission plants in China, and has recently opened its VW Asia Pacific regional office in Singapore.

VW has created a wholly-owned import subsidiary in Japan, Volkswagen Audi Nippon, and will have three sales channels: a dealer network of

Yanase, its original local importer, a 45-strong Volkswagen Audi Nippon network; and 50 sales outlets to be set up by Toyota, Japan's leading car maker.

The co-operation deal with Toyota, the first time Toyota dealers will handle imported cars, is aimed at selling 7,000 units next year, and this is planned to increase to 30,000 a year through 100 sales outlets by 1996.

VW has created a service training centre in Yokohama, is offering financing and leasing services, and has set up a group liaison office in Tokyo. Last year, it sold 53,647 VW and Audi cars in Japan and, as the leading importer, accounted for one-quarter of all imported cars.

The Taiwan joint venture, to be known as Ching Chung Motor, will start producing VW T4 Transporter vans at the end of 1993.

VW is taking a 50 per cent stake in the venture with the rest held by Taiwan's Ching Fong Investment.

In China, it is establishing a production capacity for 300,000 cars a year by 1996 at two plants in Changchun and Shanghai.



Victims of the Cambodian civil war begging in the north-western town of Siem Reap. The Cambodian peace agreement being signed in Paris today by 19 governments will formally put an end to nearly 10 years of bloody civil war and pave the way for the largest peace-keeping administration ever undertaken by the United Nations.

Nations, writes Ian Davidson in Paris. Linchpin of the peace pact has been the formation of a Supreme National Council, on which all the four main rival factions are represented. A UN transitional authority will have the unprecedented responsibility for administering Cambodia until elections are held early in 1993.

## China to allow share purchases by foreigners

By Angus Foster in Hong Kong

**CHINA** is preparing to allow foreigners to buy shares in a state-owned company for the first time since the Communists came to power in 1949. The opening share issue could get under way before the end of this year.

The Shanghai stock exchange, officially re-opened last December, is ready to approve the listing of \$35m special foreign "B" shares in Shanghai Vacuum Electron Device, a TV tube maker. Approval had been held up pending clearance in Peking, where the authorities remain cautious about experiments with capital markets.

The new issue will be underwritten by the securities subsidiary of a state-owned bank and several foreign banks.

The move could speed plans by Shanghai, China's other official stock market, to issue shares for foreigners. Shanghai Vacuum is the biggest quoted company on the Shanghai exchange, where nine stocks are listed, with up to 80 per cent turnover from bond trading. The company is seen as well managed and entrepreneurial, but investors in Hong Kong remain cautious about developments in China.

## Delhi reform faces test by Coca-Cola

By David Housego in New Delhi

**INDIA'S** still lukewarm conversion to western capitalism faces its sternest test yet, with the announcement yesterday that Coca-Cola is seeking to re-enter the Indian market.

The US soft drinks maker quit India in 1977 rather than accept the then government's demand to cut its equity in its operations to 40 per cent. Its first attempt to return was rejected by Mr V.P. Singh's government over a year ago.

Under proposals put forward to Mr P.V. Narasimha Rao's Congress administration yesterday, Coca-Cola will hold only a minority stake in a joint venture to be set up by Mr Rajan Pillai, the British-based Indian industrialist, and Britannia Industries, the Indian food processing group of which he is chairman.

It is the first time Coca-Cola has agreed to a minority stake in a venture making soft drink concentrates.

Mr Pillai, who has already held informal talks with ministers and officials, said he was "confident" of the proposal being approved. The return to India of IBM, which recently said it was establishing a joint venture with the Tata industrial group, and Coca-Cola,

would send a "big signal" to business worldwide, he said.

The Coca-Cola facility is being linked to a big export project. Mr Pillai says he is ready to shift a substantial part of his snack-food processing business from Singapore to India. The Britannia group processes and exports from Singapore cashew nuts and a variety of snacks. It needs to relocate its manufacture because of high costs in Singapore.

Under the proposal, a new company, Britco, will invest \$30m (£11.6m) in setting up a soft drinks and food processing facility in the western state of Maharashtra.

Coca-Cola will hold 26 per cent of the equity, and Mr Pillai and Britannia Industries 64 per cent. The remaining 10 per cent will be held by a government agency. Britco says exports will amount to Rs10bn (\$25m) over 10 years. Exports will initially account for 70 per cent of sales, declining to 60 per cent in later years.

Although ministers and senior civil servants seem favourably disposed to the project, an outcry is likely from the left and the Indian soft drinks industry.

## Pakistan to complete privatisation of banks

PAKISTAN is planning to privatise its three remaining public sector banks and two government-owned development finance institutions, it said yesterday.

Farhan Bokhari reports from Islamabad. Newspaper advertisements from the government's privatisation commission invited offers by November 30, to buy shares in the banks and institutions.

The banks offered for sale are Habib and United, the two biggest public sector banks, and National Bank of Pakistan. The finance institutions are the Industrial Development Bank of Pakistan and National Development Finance Corporation.

Their sale would successfully complete privatisation of Pakistan's five public sector

banks, four of which were taken under state control in the early 1970s.

Habib bank has a total of 1,904 branches and a staff of more than 27,000.

Since the privatisation programme began early this year, two banks have been sold. They are the Muslim Commercial Bank and Allied Bank.

The move was seen by some businessmen as a way to step up the pace of the country's privatisation programme.

This week, the government plans to sell 24 public sector factories to investors selected from a tender which closed last week. However, it is becoming increasingly clear that an earlier target of selling 115 factories by the end of this year is not likely to be achieved.

## Tokyo lifts Pretoria sanctions

By Emiko Terazono in Tokyo and Patti Waldmeir in Johannesburg

**THE** Japanese government has lifted economic sanctions against South Africa, including bans on the import of gold coins and steel, direct investment and loans. Air links will also be resumed.

Mr Misuji Sakamoto, the chief cabinet secretary, said Japan welcomed South Africa's establishment of a non-racial democracy, and regarded the reform process as "irreversible".

Mr Sakamoto said the government was considering inviting South Africa's President F.W. de Klerk to Japan in the near future.

Sanctions on new direct investment and loans to South Africa were implemented in

1989, followed by additional sanctions on gold coin, steel and iron imports in the 1980s.

Tokyo also advised companies to exercise "self-restraint" in trade with South Africa after Japan faced mounting international criticism when

trade with South Africa surged to \$4.1bn in 1987. Two-way trade totalled \$3.33bn in 1990.

Japanese companies have been moving to reinforce relations with South Africa ahead of the government's move.

The lifting of sanctions is likely to have little immediate impact on trade between the two countries, or on investment, according to South African business and trade organi-

sations. Given the depressed level of economic growth in both countries - the South African economy has shown no growth for over two years - trade is unlikely to rise significantly.

Prior to sanctions, Japan was South Africa's largest trading partner. Last year, Japan had fallen to fourth place, behind Germany, the UK and the US.

Japanese direct investment in South Africa is also likely to be limited. Businessmen said political instability in South Africa, coupled with worries over the economic policies of a future black government, were likely to limit investment from Japan.

## Mozambique rebel pledge on repair of power lines

WORK on rehabilitating the power line between the Cahora Bassa hydro-electric scheme in Mozambique and South Africa could start next year, after pledges from Renamo, the Mozambique rebel movement, to stop sabotaging the line.

Philip Gawth reports from Johannesburg.

Dr Ian McKee, chief executive of Escom, the South African power utility, said yesterday that the Permanent Joint Committee on the scheme had held talks with Mr Afonso Dhlakama, Renamo president, who promised Renamo would help where possible with rehabilitation. About \$100m (\$58m) work needs to be done, with

finance almost in place. So far, South Africa and Italy have offered loan facilities of \$30m and \$40m respectively, although the details of government guarantees for these loans have still to be resolved.

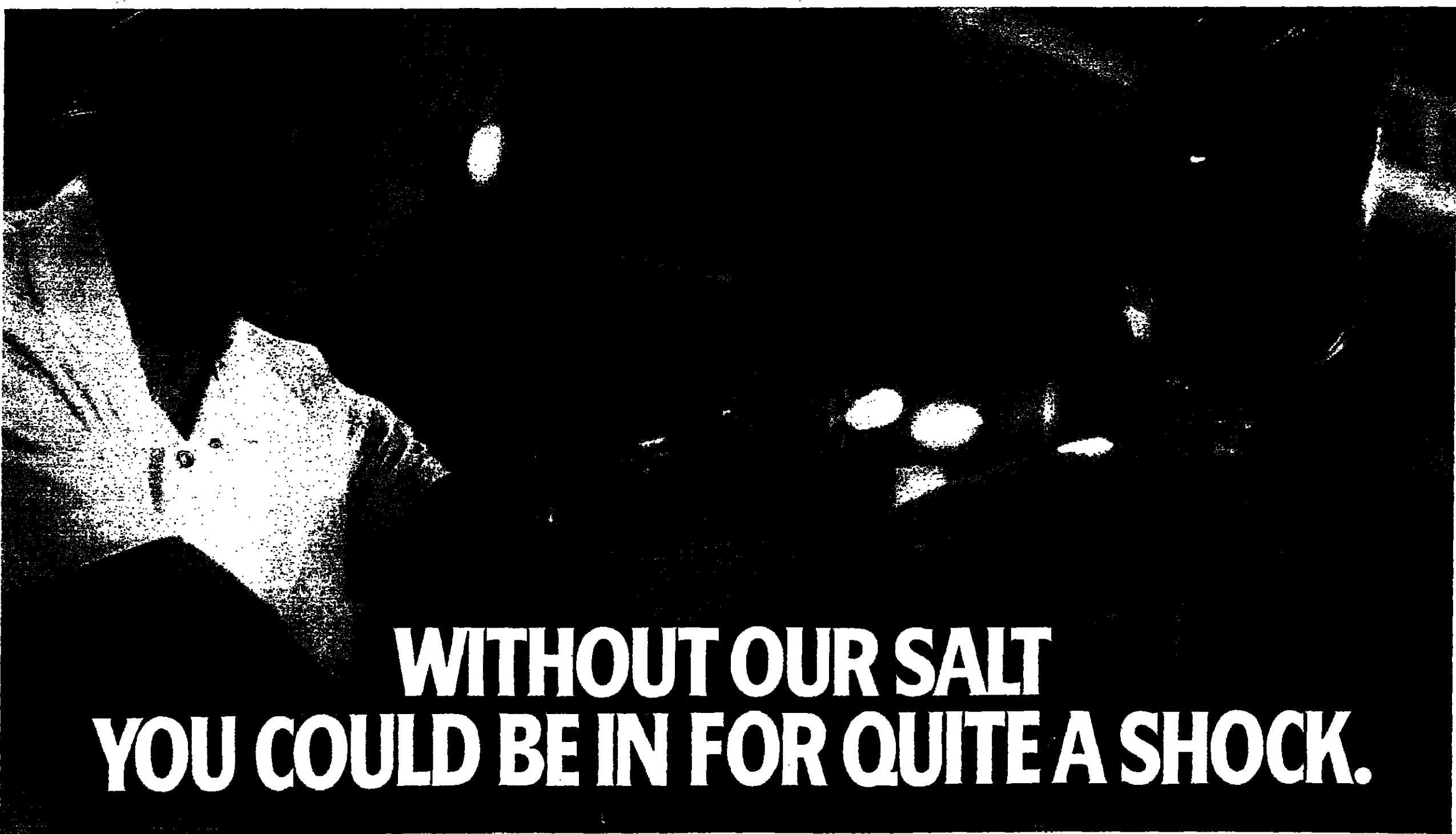
The World Bank has said it will make up the difference, but is anxious that the project should get as much alternative finance as possible. If all goes according to plan, the rehabilitation work will be complete in about three years time.

South Africa has agreed to sell 500MW of its allocation to Zimbabwe until 2003. This is because South Africa has excess generating capacity until then.

## Indonesia says forest fires under control

MR Emil Salim, Indonesia's environment minister, said yesterday that five days of rain had extinguished most of the forest fires burning above ground in the Kalimantan region, but that some were still burning in the coal deposits below, writes Clare Bolderson in Jakarta.

There have been hundreds of fires in Kalimantan, on the island of Borneo, and in Sumatra since early August. They have cast a thick smoke haze over much of Indonesia, Malaysia, Singapore and southern Thailand, disrupting shipping and causing the cancellation of numerous flights. Several western countries have recently sent experts and equipment to help fight the fires.



# WITHOUT OUR SALT YOU COULD BE IN FOR QUITE A SHOCK.

If (heaven forbid) you were in a serious accident and your blood group wasn't readily available, your blood pressure would start to drop. Within seconds you could go into shock.

An intravenous physiological saline solution (a saline drip to readers not possessing a Ph.D. in biochemistry) could stop this blood pressure drop.

However, anything but a perfect solution could itself lead to shock, by upsetting the body's delicate sodium balance. (The body produces 5 different types of hormones solely to maintain this essential balance.) While an undesirable trace elements in the solution would cause unpleasant side effects.

It's not hard to see why, as the world's leading saline producer, we make sure only salt of exceptionally high purity is released for medical use.

And you can rest assured, as we control the lion's share of the market, inferior salines are hard to come by.

What's more, we are continually improving our purity standards:

the current universal standard was our standard several decades ago.

And what does our 65,000 strong workforce get up to when it's not producing the highest quality salines? Well, we are one of the world's foremost producers of fibres, coatings, health care products and chemicals.

However, after learning about the standards we set in the salt industry, that probably doesn't come as a shock. You can find out more about Akzo on (31) 85 66 22 66 or at Akzo nv, (ACC-SO), P.O. Box 9300, 6800 SB Arnhem, the Netherlands.

CREATING THE RIGHT CHEMISTRY.



appeal  
to  
side union

Today the prime  
expected to approve  
ing over Soviet eme-  
ationed in the Time  
President Gorbachev  
armed he will take  
f a "constitutional de-  
republics such as  
kraine try to take  
med forces.  
Yesterday, the time  
ment approved the  
a national guard, the  
public-based labor  
y troops.  
The world's new  
dustrial nations at  
air deputy Prime  
an aid mission to  
ation from October  
rrier presidential  
id yesterday.  
G7 ministers ap-  
seek to a Soviet rep-  
and representatives  
er talks on planned  
t reforms and  
requirements.

ke halts  
c service

of industry were  
strike, the 10th

try's three main  
deration controlled  
t from CISL, and the  
uts in the 1987  
much as anything  
movement as a  
e employers and  
d wage indepen-  
l to persuade the  
measures in-  
30 - an increase

re halted at the  
sols were closed  
government con-  
ly four hours.

ebuffed

ns has rebuffed a  
rotection Agency  
the agency needs  
lki. Part from the  
89, and was due  
ers had claimed  
a considerable  
blamed for  
sed to the  
various to the  
its ruling, the  
f Appeals at  
an sufficient  
disputed facts, when

privatisation  
prevent commun-  
of state-owned  
ation, according  
writes Arise

be presented to  
must present to  
even if they  
more. Justice  
privatisation  
angers were  
sell the enterprise



## UK NEWS

# Export decline raises fears over rate of recovery

By Peter Marsh and Haig Simonian

A SHARP fall in UK exports last month, shown up in government figures published yesterday, have raised more questions about the likely rate of recovery from the recession.

According to the Central Statistical Office (CSO), the value of exports last month dropped by 4.5 per cent on a seasonally adjusted basis, compared with August.

A 5 per cent month-on-month fall in imports underlined the subdued state of UK demand, caused by the economic decline of the past 18 months.

The economic slowdown in Germany and other European Community nations appears to have been the main factor behind the export drop, which has dented hopes that strong growth by UK exporters is likely to be the main element behind the expected recovery.

Excluding oil and high-price, erratic items such as ships, the underlying level of exports was flat in the third quarter of 1991, compared with the second quarter.

The statistics follow several other pieces of economic data in recent weeks, which have

produced conflicting signals about the likely rate of an upturn. Mr Peter Spencer, an economist at Lehman Brothers, the City investment house, said: "The indicators have been pointing to three possible speeds: slow, dead slow and stop. These latest figures are pointing to stop. The UK economy is dead in the water."

Speaking in Milan, Mr Robin Leigh-Pemberton, the governor of the Bank of England, said the economy was on its way out of the recession.

Mr Leigh-Pemberton, who was in Milan to deliver a lecture on Economic and Monetary Union (EMU) at Bocconi University, stressed it would be better for the recovery to be slow and sustained, rather than a brief, and possibly short-lived spurt. "The most important thing is that it should be durable," he said.

With the large declines in the value of both exports and imports last month, to \$8.6bn and \$9.4bn respectively, the visible trade deficit in September was \$792m, little changed from the revised \$796m in August.

Lex, Page 18

## BRITAIN IN BRIEF



### British Coal 'may cut' 35,000 jobs

British Coal, the state-owned mining corporation, could be forced to make 35,000 job cuts and close all but 14 of its mines by 1995, according to a report released by Mr Frank Dobson, Labour's energy spokesman.

Mr Dobson claimed the "devastating" 26-page document is a report prepared for the government by N.M. Rothschild on options for privatising British Coal.

The Department of Energy would neither confirm nor deny that the report released by Mr Dobson had been prepared by Rothschild, its merchant bank advisers.

### Power union may rejoin TUC

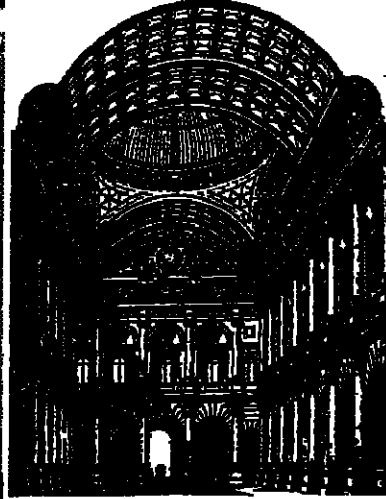
The ESIU electricians' union could re-affiliate to the Trade Union Congress (TUC) within 15 months following unexpectedly rapid progress in its merger talks with the AEU engineering union.

The leaderships of the two unions have published proposals on principles for amalgamation and said they hoped to ballot members on a merger early in the New Year.

A ballot of the combined membership on affiliation to the TUC - the umbrella organisation for most UK unions - would take place within the following year.

### Acas considers opera dispute

Royal Opera House managers and Musicians' Union leaders have attended "exploratory talks" at Acas, the conciliation service, in an effort to settle a pay dispute which has led to the closure of the theatre.



Today the Queen will open the refurbished Royal Exchange in the heart of the City of London. The International Futures Exchange in London operates below the floor. The original structure was designed by Sir William Tite (inset). Work for Guardian Royal Exchange has been going on since 1989 at a cost of more than £30m. Picture: Ashley Ashwood

### Union fights discrimination

The union representing Britain's top government officials stepped up its campaign against alleged sex discrimination in the top grades of the service with figures showing that only 7 per cent of the 688 posts at the three most senior levels are occupied by women.

The union, the Association of First Division Civil Servants (FDA), also revealed that despite a Civil Service equal opportunity programme launched eight years ago, the position was proportionately even worse among the under 45s.

The FDA also claimed to have discovered clear proof of discrimination in performance related pay, introduced for senior civil servants in 1987, which the government wants to extend throughout the public sector.

Ms Liz Symons, FDA general secretary, said the alleged discrimination was "contrary to British and European law".

### Liverpool site for rail hub

The eighth of the nine main Channel Tunnel freight terminals will be at Royal Seaforth in the Port of Liverpool.

Work at Seaforth - north west England - where £1.5m is to be spent, would start next month and finish by May 1993, a month before the Channel Tunnel opens.

An announcement on the site of the remaining major Channel Tunnel freight terminal, which will be in Scotland, is expected shortly.

### Laws urged for consumers

Rogue traders who mislead and exploit consumers should be subject to a tough package of consumer protection laws, according to Sir Gordon Borrie, director general of fair trading.

Sir Gordon told a London conference on trading malpractices that his proposals to curb

unfair practices by companies, first outlined last year, had attracted widespread support. It is unlikely that extending the scope of the 1973 Fair Trading Act, as suggested by Sir Gordon, will be undertaken in the present Parliament.

He said new laws are needed because "all too often, unscrupulous traders remain free to engage in trading practices which are indefensible."

### Action urged on work safety

Three interest groups involved with safety at work have called for a special police unit to look into workplace deaths and for a change in policy by the Health and Safety Executive (HSE), which enforces health and safety law.

More than 600 people, many of them in the construction industry, were killed at work last year.

A report by the interest groups claims that 70 per cent of deaths at work were caused by management failure but

only 30 per cent ended with prosecutions and fewer than one per cent involved individual managers.

The report says the HSE, which investigates deaths and refers suitable cases to the Crown Prosecution Service, allowed over 60 per cent of prosecution against companies to take place in the magistrates' courts where the maximum fine was currently £2,000.

### Prison dispute at an end

A Seven-month work to rule by prison officers at Wakefield Prison in northern England has ended.

The Prison Officers Association said it did not want to give the government an excuse to "smash the union".

Officers had been working to rule since last April over staff numbers. They called off the action after an ultimatum from Mr John Bowles, the deputy-governor, which was backed by the Home Office.

### Teachers want 15% pay rise

Teachers represented by the Assistant Masters and Mistresses Association submitted a claim for 15 per cent salary increase to the teachers' pay review body.

It is the fourth teaching union to seek a rise well above the rate of inflation. The National Union of Teachers has asked for a 19.5 per cent increase.

### Landscape year

The National Trust, the UK's largest conservation organisation, is designating 1992 as its Landscape Year.

British Gas is donating £500,000 spread over five years, its largest ever sponsorship, to help finance ten projects associated with the year, ranging from work to restore grazing marshes at Blakeney in Norfolk, East Anglia, to moorland regeneration at Kimber in the Lake District.

## Report finds lack of factory supervisors

THE COMPETITIVENESS of UK manufacturing suffers badly from the lack of well-trained supervisors, according to a report published yesterday by the National Economic Development Office (NEDO), writes Lisa Wood.

The report echoes the concern expressed by a number of organisations about British supervisory skills compared, in particular, with those in Germany.

The report marks the start of a campaign by NEDO to convince the engineering industry that the issue of supervisors needs to be resolved quickly if Britain is to have any chance of "maintaining and improving its competitive position world-

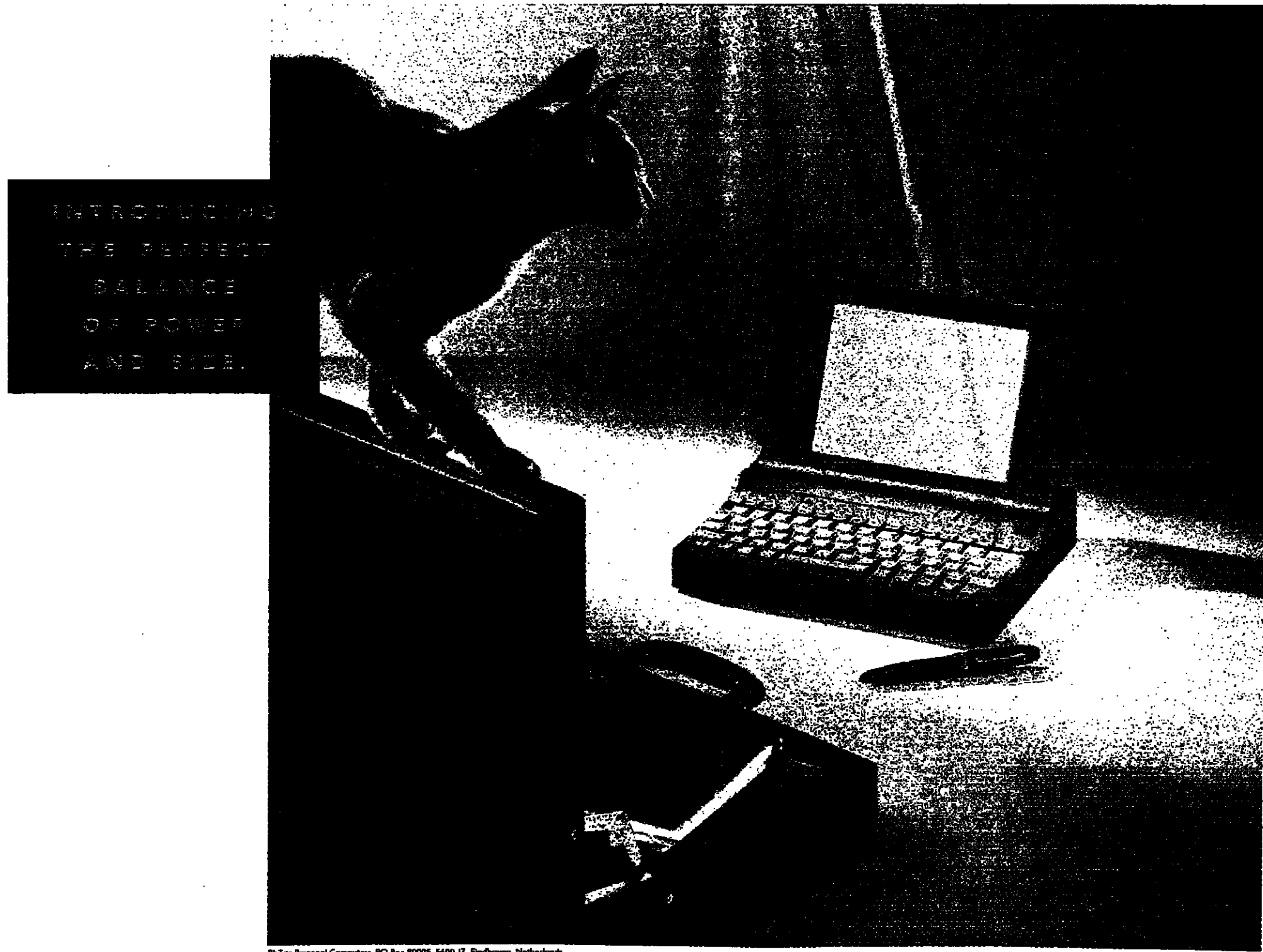
wide." Mr Ian Gibson, chairman of NEDO's engineering skills working party and managing director of Nissan Motor manufacturing UK, said: "The competitiveness of UK engineering suffers greatly from the lack of supervisory arrangements for developing and using supervisors properly."

"A vicious circle prevents the improvement of the standard of supervisory management, with many employers unconvinced of wholesale change and many talented people not attracted into jobs which at present lack status, responsibility, authority and adequate reward."

Finance  
loss

broker to  
forward

PHILIPS



Now Philips offers a notebook PC for the free spirit.

One that gives you maximum independence, because we have concentrated more power and speed into less space.

The new 386SX, for example, weighs just 3.1 kg and has a footprint that's smaller than a sheet of A4 paper.

And, as with all of our PCs, it comes complete with a unique feature.

The Philips name.

A name synonymous with superior design, outstanding quality and sophisticated technology, such as CD-ROM which will be the heart of future PCs.

All backed up by a truly professional after-sales service co-ordinated by our wide network of specialist dealers.

So whether you require a slimline notebook PC, a powerful desktop or an advanced tower PC, you can always depend on expert support.

Offering you the peace of mind that only a company with worldwide resources can realistically provide.

On balance, a Philips notebook PC is a great investment in your future.

Philips PCs. The breed for business.

Philips Personal Computers, PO Box 80005, 5600 JZ Eindhoven, Netherlands.



PHILIPS



UK NEWS

Japanese storm leaves London insurers with damage claims of over Y373bn

# Insurance market faces heavy loss over typhoon

By Richard Lapper

THE London insurance market faces its heaviest loss this year as a result of damage caused by one of Japan's most powerful typhoons last month.

Typhoon 19 which hit northern and southern Japan at the end of September has caused losses of over Y373bn (£1.5bn).

"It is the worst insured loss they have ever sustained and the biggest loss that Japan has ever produced for the world-wide insurance market," said one London reinsurer.

He said the loss was roughly equivalent to the devastating European storms of October 1987 and January 1990.

"It is six to eight times worse than anything the Japanese market has ever seen before," another London broker added. Reinsurers could be asked to pay as much as £500m of the total loss, with Lloyd's and the London market companies

picking up as much as half the tab. European reinsurers are also thought to be heavily exposed.

So far 1991 has been relatively free of very heavy weather catastrophes in sharp contrast to 1989 and 1990 when London insurers were hit by a string of multi-billion dollar weather catastrophes.

Typhoon 19 hit the southern island of Kyushu before turning back across the Sea of Japan to the northern islands of Honshu and Hokkaido.

The typhoon is said to have been the third strongest wind ever to have hit Japan and was unusual in being accompanied by intense rainfall.

Nagasaki, the home of Mitsubishi industries, sustained some of the heaviest damage. A claim lodged by Mitsubishi with its insurers, Tokyo Marine & Fire, the country's largest insurer, alone amounts

to about £45m.

According to figures produced last week by the Japanese Non-Life Insurance Association insured losses to domestic and small commercial property amounted to Y240bn; to motor vehicle - Y80bn; to marine hull and cargo losses Y15bn; and to inland marine Y5bn.

The mutually-owned agricultural insurer, Zenkyoren, has reported its losses from crop damage at Y83bn.

When the scale of the physical damage caused by the typhoon became known, it was feared that the impact on foreign reinsurers might be greater but Japan's domestic insurers appear to have been taken by surprise by the size of the loss and had bought inadequate reinsurance protection.

The Japanese market only began to insure against wind damage in 1984.

## Opposition pledge on financing for trains

By Richard Tomkins, Transport Correspondent

MR JOHN Prescott, Labour's transport spokesman, yesterday committed a Labour government to using private sector finance to buy £150m worth of trains for north Kent commuter services.

He invited international financial institutions to come up with proposals for a leasing deal which would enable a Labour government to authorise the purchase of the trains on the day it took office.

The 188 Networker units would be put into service on Network SouthEast commuter services on the Dartford and Orplington lines out of London's Charing Cross and Cannon Street stations.

British Rail (BR) has already won government approval to order the trains. However, it has been unable to do so because it has run out of money and the government will not let it have any more.

Mr Prescott told a Euro-money conference on railway finance in London that Labour would allow BR to lease the rolling stock from a financial institution over a period of 15 to 20 years.

Only the annual payment would have to be met by BR, so it would not have to meet the full cost of the rolling stock up front and Treasury borrowing limits would not be breached.

"This will be a pilot project in line with Labour's previous statements on exploring imaginative ways of raising private finance to invest in railways, which are common in Europe and the US," Mr Prescott said. The government's attempts to negotiate a lengthy transition period before duty-free shopping is abolished within the European Community is coming under fire from the pro-European wing of the Tory party.

Mr Hugh Dykes, one of the most prominent Tory MPs has called for closer European integration. Mr Dykes, the chairman of the all-party European movement, adds that duty-free shops represent an "artificial rip-off for customers at ports and airports", concealing the inefficiencies of the traders.

## Overseas queue forms to join gilts

Simon London, reports on UK government bonds since Big Bang

### BIG BANG

The first five years

ment by the Treasury drained liquidity from the market.

The amount of UK government securities outstanding fell from a peak of £141bn in 1988 to £112bn in January of this year. Adjusted for inflation, the fall is even sharper.

The number of institutions making a market in gilts fell from 27 in 1986 to 18 this year. The amount of capital committed to the market fell from £600m to £400m over the same period. Of the remaining market-makers perhaps half maintained trading activity, the rest entered a state of near-hibernation.

However, the years in the wilderness appear to be over. Government borrowing from the capital markets is set to run at around £1bn per month this year according to Treasury estimates, more according to City economists.

Fresh government bond issuance is essential for market turnover and long-term profitability. The market-makers made a combined profit of £40m last year, the first since before Big Bang. The return on capital employed may be modest, but it is a great improvement on combined trading losses of £200m between Big Bang and the end of 1989.

In addition, overseas institutions are forming an orderly queue to join the market. At its head is Deutsche Bank, Germany's largest institution and one of the world's four triple-A rated commercial banks.

Other institutions believed to be considering joining the ranks of gilt-edged market-makers include Nikko and Yamachi Securities of Japan, and Morgan Stanley of the US.

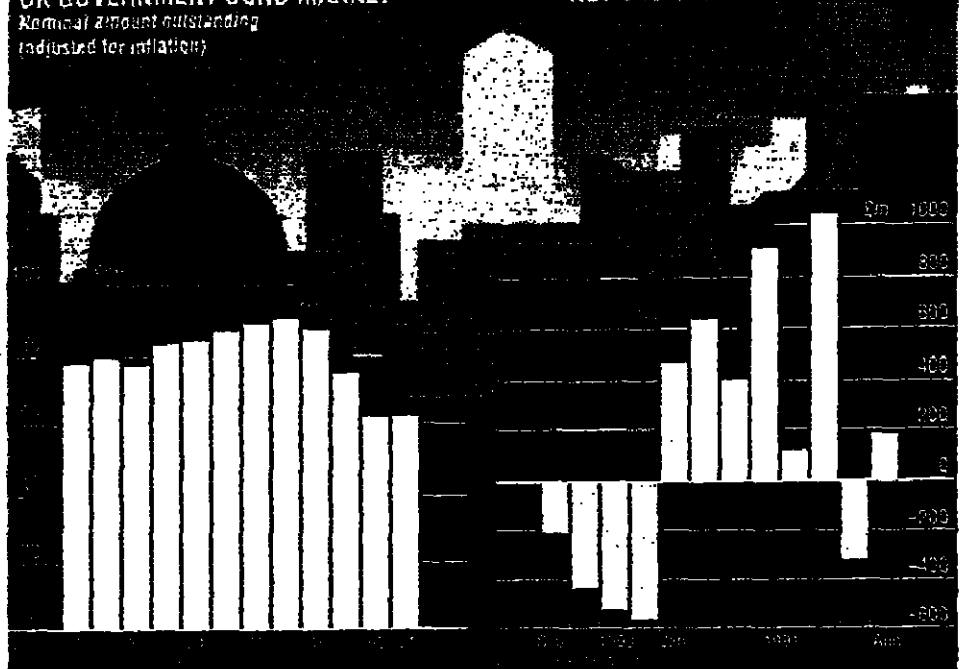
While improved liquidity could help restore the market-makers to profit, increased overseas buying of gilts is the pot-of-gold at the end of the ERM rainbow.

Deutsche cited sterling's entry to the European exchange rate mechanism (ERM) as the spur to its entry to the market. It has a large European client base of institu-

### UK GOVERNMENT BOND MARKET

Nominal amount outstanding (adjusted for inflation)

### NET OVERSEAS BUYING OF GILTS



tional and retail investors and hopes to be the conduit for a flow of UK government bonds into continental Europe.

Market participants hope that the ERM will lead to a reduction in inflation, making sterling bonds a far more attractive investment than in the past for both UK fund managers and overseas investors.

The run-down of UK institutional investment in bonds was dramatic during the 1980s. In 1978, UK pension funds invested 29 per cent of their portfolios in fixed interest stocks, compared with 4 per cent in 1990. This run-down of bond market holdings is ascribed to the shrinkage of the gilts market and scepticism that inflation had been eliminated.

So far there is little evidence that UK investors focus on equities rather than bonds has been changed by sterling's entry to the ERM. However, bond market analysts argue that expectations of lower long-term inflation should tempt institutional funds back into gilts. Market participants also hope that the ERM will reduce the foreign exchange risk for overseas buyers of sterling bonds. In the past, sterling's high volatility against other currencies and periodic

devaluations have made sterling bonds a risky investment. Sterling's membership of the ERM in a "narrow" band, allowing a 6 per cent movement against the D-mark around a central rate of DM2.95, has already attracted overseas buyers.

Government figures show that overseas investors have been consistent buyers of gilts this year, other than a bout of profit taking in July, adding £3.5bn to holdings up to the end of August.

In the last quarter of 1990, before sterling's membership of the ERM in the current band had achieved credibility, overseas investors were net sellers of UK government bonds to the tune of £1.5bn.

If the government is prepared to move to a 2 1/4 per cent "narrow band" within the ERM, overseas buying of gilts could take another leap forward. In addition to providing further protection against short-term foreign exchange movements, the move would demonstrate that the government is serious about maintaining the DM2.95 central rate in the longer term.

A further question is whether established UK companies will have the balance sheet capacity to defend their

back yard market against increased overseas competition.

The main market-makers will not discuss their market share, but it is generally accepted by market participants that the biggest four players - Warburg Securities, UBS Phillips & Drew, Midland Montagu and Barclay's de Zoete Wedd - account for at least 50 per cent of trading volume.

At present this dominance looks secure. The overseas opposition is playing cautiously. Deutsche Bank envisages committing £10m capital to the market in the initial stages, placing it firmly among the second division players.

Nomura and Daiwa, which joined the gilts market in 1988, have also taken a fairly cautious approach. Nomura's capital commitment, at around £20m, also places it in the bigger second tier market-makers.

But for the smaller companies an overseas challenge could be more serious. Profitability has been restored to the market as a whole, but only just. Their optimism is tempered by the recognition that, despite the shake-out of the past five years, competition remains intense - and will get more so.

## UK broker to launch world's first forward market in power

By Juliet Sychnava

A BRITISH brokerage house is to launch the world's first forward market in electricity next week in a move which will allow power companies to protect themselves from wholesale price fluctuations.

The new over-the-counter market operated by GNL, the derivatives broker subsidiary of Gerrard & National, the London-based discount house, will open at a time when many electricity companies are criticising the operation of the wholesale market - the so-called pool.

Prices in the electricity pool, where regional electricity companies buy their power, have risen by 20 per cent in the past year. But the new market will enable producers and consumers to hedge against these changes through new Electricity Forward Agreements (EFAs).

The regional electricity companies already agree contracts with the generators, which protect both parties from spot

market volatility. In most of these contracts, the two parties agree to pay each other the difference between the future pool price and an agreed strike price.

The EFAs will be simply the traded version of these contracts. The strike price will be the market price of the contracts, which will, however, be priced in weekly rather than half-hourly blocks, as in the pool.

Electricity companies wishing to buy or sell cover for a particular week up to 18 months ahead can call GNL traders between 10-12 am and 2-4pm daily. Their bid or offer price will be registered, and the best prices will be shown on screen. GNL will then attempt to match buyers and sellers.

Critics believe a possible problem with the market is that there are only two substantial sellers, the two large electricity generators, National

Power and PowerGen.

Mr Adrian Musto, electricity purchasing manager at East Midlands Electricity, believes the market will be liquid enough to support at least one broker. "We don't see the new market as a replacement for existing contracts," he said. "It is better to see it as a fringe market, which will only need a couple of per cent of the total volume in contracts traded in the industry. In that context, National Power and PowerGen will not be dominant."

The market's twenty founder members, which include the regional electricity companies, the electricity generators, the two Scottish electricity companies, the National Grid Company, and Electricite de France, are already testing the market in dummy trading through GNL. The mainstream participants will be from the wholesale electricity industry," says Mr Anthony Norton, a director of GNL.

"I Think We Can Build A Better Airplane." Wm. Boeing, 1914



Boeing Monomail, 1910

It was sleek and dark. And streamlined beyond belief. The Boeing Monomail

has been called the first modern air transport. Its design, revolutionary. All-metal construction. A single, cantilevered lower wing. Retractable landing gear. Gone was the

notion that only brute power could increase a plane's performance. Aerodynamic design had come of age.

It is being designed entirely on computer. With direction from the leading airlines of the world. It is being

built by thousands of people who live aerodynamics and breathe payloads. Systems will be unsurpassed, testing unmatched. Airlines will have more seating options than ever before. And passengers more head room

and comfort than ever imagined. Simply put, the 777 will be the most advanced jetliner ever to take flight.

BOEING

## A black and white illustration of a glass bowl filled with ice cream, topped with a cherry and a cherry stem. The bowl is surrounded by a large splash of liquid and a long, thin, curved object, possibly a spoon or a stick, lying on the surface.

The merger of ABN Bank and Amro Bank has given the financial world a new Dutch bank. A bank that answers to the name **ABN AMRO Bank**.

To quote a few figures, the ABN AMRO Bank has US\$ 232.7 billion in assets and US\$ 8.5 billion in shareholders' equity. Which makes us one of the world's top 20 banks.

In Europe we have a presence in more countries than virtually any other bank. While, in Eastern Europe, we are also already established in countries such as Hungary, the USSR and Czechoslovakia.

with each other. And that our global relationship managers play a key role in this process.

That's what makes the ABN AMRO Bank, literally, a world-class bank. With the ambition to become, quite simply, the best bank. Not by looking for short term success, but by creating the new standard in banking. So that we can help our clients enhance their business performance worldwide.

If our approach is one that appeals to you, a working breakfast with one of our global bankers anywhere in the world would certainly not be the worst way to start a rewarding relationship.



**ABN-AMRO** Bank

ARGENTINA, ARUBA, AUSTRIA, AUSTRIA, BAHRAIN, BELGIUM, BRAZIL, BRITISH WEST INDIES, CANADA, CHANNEL ISLANDS, CHILE, CZECHOSLOVAKIA, DENMARK, ECUADOR, FRANCE, GERMANY, GIBRALTAR, GREAT BRITAIN, GREECE, HONG KONG, HUNGARY, INDIA, INDONESIA, IRELAND, ITALY, JAPAN, KENYA, KOREA, LEBANON, LIECHTENSTEIN, LUXEMBOURG, MALAYSIA, MEXICO, MONACO, MOROCCO, NETHERLANDS, NETHERLANDS ANTILLES, PAKISTAN, PANAMA, PARAGUAY, PEOPLE'S REPUBLIC OF CHINA, PORTUGAL, SAUDI ARABIA, SINGAPORE, SPAIN, SRI LANKA, SURINAM, SWEDEN, SWITZERLAND, TAIWAN, THAILAND, TURKEY, UNION OF SOVIET SOCIALIST REPUBLICS, UNITED ARAB EMIRATES, UNITED STATES OF AMERICA, URUGUAY, VIRGIN ISLANDS. HEAD OFFICE, HERENGRAAT 505-507, 1000 HB AMSTERDAM, THE NETHERLANDS. TELEPHONE 020-700 0000



## MANAGEMENT

# A boost for the poor relations

Diane Summers reports on Opportunity 2000, a UK initiative aimed at increasing women's contribution to business



Women at work

For the first time in Britain, 50 organisations, including blue-chip names such as J Sainsbury, ICI, British Airways and American Express, will next week publicly pledge to improve the position of their female workforce during the remainder of this century.

The occasion will be surrounded by full prime-ministerial razzamatazz. John Major, who will launch the project on Monday, is expected to use the occasion to raise substantially the government's profile on sex equality issues.

The project - under the title Opportunity 2000 - is not, however, the brain-child of the government or Equal Opportunities Commission. It is the result of 18-months' work chiefly by private sector companies involved in Business in the Community (BITC), the voluntary organisation for business initiatives. Liz Bargh, the campaign's director, describes Opportunity 2000 as "absolutely rooted in business needs and business-driven".

The 50 companies which have so far joined the campaign will pool ideas on good practice and share research and consultancy on equal opportunities for women. Most important, they have already developed - with help from BITC - goals and practical action plans for the employment and promotion of women within their organisations.

The initiative is timely. A succession of studies and reports over the past two years have highlighted the slow progress of women in the

workforce and fuelled debate. The latest of these studies, published by the EOC last month, provides a grim snapshot of the current position of women employees.

Britain has one of the highest female participation rates of any workforce in the European Community, 73 per cent of the workforce is female and the proportion is steadily rising. But at the same time, the gap between male and female earnings is wider than in other EC countries. The EOC's report also highlighted the fact that women still hold only 1.2 per cent of senior posts.

Joanna Foster, who chairs the EOC, sums up the position: "The challenge is not about the quantity of women in the British labour force, it is about the quality of work they are asked to do. Women continue to get less and lower level training,

less pay and fewer senior jobs than men."

Opportunity 2000 is not, however, primarily about social justice but is based on the premise that British business is not taking full advantage of the economic potential of women in the workforce.

Business arguments revolve principally around issues of maximising resources, reducing labour turnover, attracting the best talent and being in a position to meet customers' needs.

J Sainsbury, one of the 13 private sector companies involved in BITC's initial task force to develop and launch the initiative, has used the reduction of wastage as a strong internal argument for pursuing equal opportunities goals. Two-thirds of Sainsbury's 50,000 UK employees are female; the company wants to see investment in women's training and development maximised.

John Adshead, Sainsbury's group personnel director, argues that over the next decade the key factor that will give some organisations a competitive advantage will be their ability fully to use all their employees.

Demographic changes are currently masked by the recession but the underlying trends are still there, says Adshead. Companies will find them-

selves competing for a diminishing number of young recruits; those which are able to attract and retain female employees will have the advantage.

British Airways, another lead player in Opportunity 2000, uses some of the same arguments to support its case. Added to that, airlines have found that equal opportunities programmes have slotted in well with wider culture change programmes focused around quality and customer service of the kind also undertaken, for example, by BT and HP.

Overall, one of the strongest messages that will come out of the Opportunity 2000 campaign is that equal opportunities initiatives have often been treated as poor relations compared with other major cultural change programmes.

A comparative study of the two types of programme carried out for the project under the direction of Valerie Hammond, head of Ashbridge Management Research Group, examines over 100 organisations in the UK and elsewhere in Europe, as well as in North America and Australia.

The research identifies four key processes to achieve change within organisations:

- First, the demonstration of commitment to change needs to come from the top. In cul-



Lady Elisabeth Howe (left) chairman, and Liz Bargh, director, Opportunity 2000 rooted in business needs and business-driven

tural change programmes, the starting point is often the vision of the chief executive or senior management team and the process springs from pressing business needs.

By contrast, equal opportunities initiatives are often led by comparatively junior figures and may be introduced because of legal requirements or to solve a temporary problem, such as skills shortage.

Second, steps have to be taken to overcome the organisation's status quo, and to

address fears and concerns of the workforce. Cultural change programmes usually begin with a radical plan of action, implemented across the whole organisation, with clear rewards for achievement of desired behaviour and penalties for not conforming.

The experience of many working on equal opportunities programmes is that efforts tend to be selective and adopted halfheartedly, with few goals and little accountability.

● Third, even if a programme of change is led from the top, it needs to be communicated effectively throughout the organisation and externally so that all employees feel part of the policy and responsible for its eventual success.

Cultural change programmes often have a high public relations profile, the study notes, and are given punchy titles, for example, British Airways' "Putting People First". Equal opportunities programmes, as the poor relations, are often communicated in a legalistic and bureaucratic way and are rarely given a clear image.

● Finally, there is the question of paying for it all. Cultural change programmes represent a major company investment, with staff, time and money allocated on a long-term basis. Because of its importance, the programme will be protected from wider budget cuts.

Equal opportunities budgets, on the other hand, are often the first to be cut, programmes are low budget and the commitment is often unspecified or short-term.

Measuring success in achieving equal opportunities is a controversial area, fraught with what the authors call "one of the exciting things is the diversity - which means that not all the goals will be measurable. But that doesn't mean they won't be just as meaningful - or just as measurable. We'll be following them through until the end of the century and for as long as is needed."

quotas and positive discrimination.

Most organisations, particularly in the private sector, still fear that setting numerical targets for the employment and promotion of women is tantamount to introducing quotas. Many feel that a male backlash could be the result of any suggestion that women are getting jobs because of quotas rather than on merit.

John Birt, deputy director general of the BBC and another leading member of the Opportunity 2000 initiative, has been one of the few to make a public commitment to numerical targets. The BBC has said that it wants to see 40 per cent of middle management jobs occupied by women by 1996. Last year, when the targets were announced, 10 per cent of senior BBC managers and 15 per cent of middle managers were women.

A minority of the participating companies are opting for numerical targets: British Airways and National Westminster Bank are likely to be in favour. Sainsbury and the publishing group Reed International, for example, are expected to be opposed.

Bargh is anxious to move the spotlight off numerical targets alone during the launch. "One of the exciting things is the diversity - which means that not all the goals will be measurable. But that doesn't mean they won't be just as meaningful - or just as measurable. We'll be following them through until the end of the century and for as long as is needed."

## Getting sex out of the office

Lucy Kellaway reports on EC moves to formulate a policy on sexual harassment

Ten years ago most employers did not know what sexual harassment was. Now they may be uncertain whether to say harassment or harassment, but they can no longer avoid the issue. Even without the example of Judge Clarence Thomas and Professor Anita Hill in the US, European companies are starting to realise that something needs to be done.

Next week the European Commission is due to bring out a code of conduct for companies and trade unions, and at the beginning of next month ministers and policy experts from the EC will get together for a three day sexual harassment extravaganza in the Netherlands. Everybody agrees that the taboo surrounding sexual harassment must be broken and that it is up to companies to act.

Despite such attention, there is still some confusion over what sexual harassment actually is. Most definitions centre around the idea of sexual behaviour that is either physical or verbal and which is unwelcome to its recipient. Forcible sexual aggression, displays of pornographic pictures, and bottom-pinching clearly count as harassment, but cheek-kissing on parting, or eyeing up and down are more doubtful cases.

However defined, the problem is a serious one. A survey conducted earlier this year by Alfred Marks, a UK employment agency, showed that a hair-raisingly high 60 per cent of 5,000 of its employees had experienced some kind of sexual harassment during their working lives, most of them several times. Some victims said they became embarrassed and humiliated, others angry and bad-tempered. People suffer, it seems, but do nothing about it. Only one in 20 complained to personnel departments, and in half the cases nothing was done as a result.

The main aim of the EC's code of conduct is to improve corporate practice. At first sight its guidelines seem so obvious as to be barely worth spelling out. However, as the vast majority of private companies - 80 per cent in the UK, according to Alfred Marks, and even more elsewhere in Europe - have no policy to deal with sexual harassment at all, guidance is evidently needed.

In particular, the code recommends that companies:

- put out a clear statement of principle condemning all harassment so as to prove to employees that it takes the matter seriously;
- train managers to deal with problems;
- set up informal and formal avenues for complaint;
- provide advice for victims;
- set up a system for investigating complaints;
- discipline culprits.

So far ICI and the big clearing banks have taken the lead among private sector employers. However, it is not certain whether their schemes are having much effect. ICI's policy - announced earlier this year - fulfils many of the guidelines. It issued a statement deploring any "unwanted conduct with sexual connotations, whether physical or verbal, which is offensive to the recipient".

Victims are encouraged to lodge complaints with their immediate superior, or with the personnel department. The

company promises that all allegations will be investigated "impartially and confidentially", and that disciplinary action will be taken against offenders. Each manager is responsible for making sure the policy is put into practice.

Despite having done all the right things, ICI says that so far it has not received a single complaint. "We do not have a problem; there have been no cases so far," says a spokesman. However, it is hard to believe that there have been no squalid incidents in an organisation that employs more than 130,000 people worldwide, perhaps victims still do not dare not speak out.

The public sector has taken firmer action against sexual harassment, and its policies tend to be broader than those of the private sector. Leicester City Council has specially trained a number of women to act as "listening posts" for victims to talk to. Their task is to advise and act as confidantes; the response has been so overwhelming that some of the confidantes have complained of stress from so much listening. Although compliance with the EC code of practice is only voluntary, UK companies have a strong incentive to take account of it. The existence of a policy on sexual harassment will provide some protection should the company find itself hauled before an industrial tribunal. An employer may be

**It is hard to believe that there have been no squalid incidents in an organisation that employs more than 130,000 people**

held responsible for sexual harassment if it does not have any policy of prevention.

There is no specific law against sexual harassment in Europe - indeed it is not mentioned in law at all. However, since a court decision in 1988 that sexual harassment could be illegal under the Sex Discrimination Act, a relatively large body of case law has been built up in the UK, but in the rest of Europe there is no legal recourse for victims.

Although forms of legal redress may be inadequate and compensation slim (up to £10,000 in the UK), tightening up the law is not the answer. "Most women who have been subjected to sexual harassment just want it to stop; they don't want to get their pound of flesh at a tribunal," says Jayne Monkhouse of the Equal Opportunities Commission.

A lasting solution to the problem of sexual harassment is not going to come quickly. As the EC's code of conduct makes clear, sexual harassment is part of the bigger issue of the unequal treatment of women at work; corporate policies are only likely to succeed if they are linked to schemes to improve the lot of working women.

Things have changed, but there is still plenty of room for them to change more. According to Michael Rubenstein, co-editor of the Equal Opportunities Review, Europe fails the ultimate test: "If there were a Ms Hill here in 1991, would she have dared to speak up? The answer must be NO."

# "NO ONE ELSE CAN QUOTE SUCH A HIGH SUCCESS RATE FOR DELIVERING PARCELS OVERNIGHT" 99.9%

Over the past few weeks, since Elan came under new ownership, the success rate for delivering parcels overnight has averaged 99.6%.\* On occasion this figure has been recorded as high as 99.9%.

That's a staggering track record when you consider the thousands of parcels Elan carries every day.

All consignments are tended not by machine, but by hand. Elan believes there is no substitute for the human touch. So parcels not only arrive on time and at the right place, they arrive in the same condition they were despatched.

Elan's success is due to the quality of its

people. Every employee is trained to handle customers the same way parcels are handled. With the greatest of care.

Whenever possible, business is conducted through a single point of contact who, like all Elan's staff, is always referred to on a first name basis.

And in the unlikely event of a parcel being mis-routed, the slightest hint of a problem will have the Customer Service Centre making every effort to call the customer with an accurate solution before he's even thought he might need one.

**ELAN**

OVERNIGHT SUCCESS EVERY DAY

Elan only operates a next-day service, so it really is the overnight specialist, delivering from company to company all over the UK, Northern Ireland and the Channel Islands by three specified times.\*

Special requirements can also be arranged, from out of hours deliveries to placing Elan personnel and equipment on customers' premises. Elan will even act as consultants to plan a company's entire distribution operation.

Overnight success is but a phone call away.

If it all sounds too good to be true, you can put Elan's efficiency to the test right now. Just dial 0345 21 21 20 and a friendly voice will be helping you out within four seconds.

\*Next day delivery network performance, monitored from 26/8/91 to 20/9/91.

†48 hour service to Scottish Highlands and Islands, Alderney and Sark.

## BUSINESS AND THE ENVIRONMENT

Bernard Simon describes Inco's plans to cut the sulphur dioxide emissions at its Ontario plant

## Fired up with a green flame

Every minute, day and night, the enormous chimney which dominates the skyline of Sudbury, Ontario, belches more than a tonne of sulphur dioxide into the crisp air above the Canadian Shield. Superstack, as the 1,250 ft-tall structure is known to the locals, unmistakably identifies its owner, the Toronto-based mining group Inco, as the western world's biggest nickel producer, and also North America's worst single source of acid rain.

Inco is about to take a big step towards cutting its contribution to the continent's air pollution problem. The Prince of Wales will be in Sudbury, 400km north of Toronto, tomorrow to inaugurate the centrepiece of a \$300m (£300m) project which is designed to reduce Inco's sulphur dioxide emissions by 60 per cent within the next three years.

Prince Charles will press the button on the first of two new furnaces. The oxygen-fired process is widely regarded as among the most energy-efficient and environmentally acceptable ways of smelting sulphur-based ores.

Inco's investment, which involves modifications to its milling and concentrating operations, has been prompted as much by environmental pressures as commercial factors.

Peter Garritsen, the project's manager, says: "We want to maximise the economic return,

and at the same time do the right thing. We understood that the time was going to come anyway."

Inco declines to reveal the impact of the project on its production costs. It says, however, that with a modest 6 per cent return expected from the new smelters, this part of the project can be justified only on environmental grounds. The investment in the mill and concentrator will provide a more healthy 20 per cent payback.

Garritsen acknowledges that anti-pollution legislation passed by the Ontario government in 1985 has pushed Inco further than it originally planned.

The Sudbury operations have the disadvantage of mining ore with an unusually high content of a sulphur-bearing rock known as pyrrhotite. Every pound of nickel mined brings with it eight pounds of sulphur.

Until the Superstack was built in 1972, sulphur dioxide was spewed into the air through three low chimneys. Most of the pollutants landed around Sudbury, where they wiped out vast tracts of trees and grass over the years.

The tall chimney, which is as high as the Empire State building, improved local air quality by pushing sulphur dioxide higher into the atmosphere, where it could be carried away by high winds.

While the chimney may have helped clean up the air around Sudbury, it has passed Inco's pollution problem on to communities in other parts of the continent.

Inco developed a more acceptable solution during the 1980s by adapting to nickel extraction the oxygen flash-smelting technology which it already used for copper. Nearly pure oxygen is passed over the concentrate in a furnace,

resulting in a spontaneous chemical reaction, which separates molten metal from the sulphur and iron-bearing pyrrhotite. Inco initially expected oxygen flash-smelting to raise the sulphur extraction rate from 70 to 80-85 per cent.

But the Ontario government set a tougher goal, insisting that a 90 per cent containment rate be reached by 1994. Achieving that target means that Inco must cut emissions through the Superstack by almost two-thirds, from 685,000 to 265,000 tonnes a year.

The oxygen flash furnaces have two environmental advantages. First, combustion is provided by clean oxygen, rather than fossil fuels, such as natural gas or coal. Second, the furnace captures large amounts of highly concentrated sulphur dioxide. The SO<sub>2</sub> is converted into sulphuric acid and liquid sulphur dioxide, which Inco sells to a variety of industrial customers.



Inco engineers study the brickwork inside one of the new oxygen-fired flash furnaces

of industrial customers.

The new process has substantial costs, however. In particular, the higher the pyrrhotite content extracted from the ore, the larger the amount of nickel that goes out with it. While new milling technology has raised the proportion of sulphur eliminated from the ore prior to smelting from 62 per cent to 67 per cent, Garritsen says the process will result in a "not insignificant" reduction of nickel recovery.

That drawback is balanced, however, by other facets of the operation. For the first time, for instance, the Sudbury operations will produce a bulk copper-nickel concentrate, instead of separate concentrates. Besides the smelter-tapping ceremony tomorrow, Prince Charles will also be shown some of the work Inco has done to repair the ecological damage caused by mining and acid rain.

The company now spends

about \$31m (£250,000) a year to plant grass and trees on its tailings dumps and in other areas around Sudbury. Ellen Heale, Inco's environmental co-ordinator, estimates that the company has planted more than 600,000 trees in the past decade. The local municipality has put in another 12m.

Besides replanting the tailings dumps, Inco is gradually turning the 5,000-acre site into a wildlife habitat. It has brought in 168 Canada geese

goslings. A black bear and numerous foxes have also found a new home on the reclaimed dumps. With the first phase of the sulphur dioxide abatement project about to come on stream, Ontario has already asked Inco to examine the feasibility of cutting its emissions still further beyond 1994 - to 175,000 tonnes a year.

The company doubts, however, that this target can be reached without an unacceptable dent in profits. "If we go beyond 90 per cent at this time," says Garritsen, "we'd be building large facilities for a little bit of extra sulphur."

Inco is also nervous that by putting extra supplies of sulphuric acid and sulphur dioxide on the market, it would depress prices for these two by-products. The bigger question is whether Inco's costly project will make a significant contribution towards cleaning up the air over the industrial heartland of North America.

Inco may be the largest single source of sulphur dioxide, but its emissions are minuscule in relation to the total. When weak metal markets forced the company to curtail production at Sudbury sharply in 1989, there was no measurable impact on the amount of sulphur dioxide in the air.

Even in Sudbury, the impact of the project will be limited. As Heale puts it: "I'm not sure people on the street will see an improvement in their lifestyle. But they will see less smoke coming out of the stack."

## Modern mills take an axe to pollution

Enrique Tessieri examines Finland's efforts to discover cleaner ways of producing pulp



Metsä-Botnia's pulp plant aims to be chlorine-free by 1995

Finland is a country obsessed by its forests. Its history, culture and way of life revolve around one essential raw material - wood. But the romanticism of these sublime sub-Arctic forests vanishes rapidly when one drives through the south-eastern Finnish towns of Lappeenranta and Imatra. Like a basket full of rotten eggs, the strong smell of sulphur emissions spewing from pulp mills is everywhere.

Pulp production can also be highly polluting. The use of

chemicals such as chlorine, which is central to the bleaching process, has raised public concern in the past years to the extent that forest companies are now competing with each other to produce chlorine-free pulp.

Chlorine can destroy aquatic life if discharged into the environment in great quantities. Expensive water waste treatment devices at pulp mills have already reduced chlorine emissions so that fish and plant life have returned to

some once heavily polluted lakes.

But strict adherence to environmental standards is costly. In Finland, a new pulp mill with an annual capacity of 500,000 tonnes costs FM2.5bn (£350m) to build. Of this sum, FM500m alone would have to be spent on anti-pollution devices.

Pulp is produced by cooking, washing and then bleaching wood. In Finland, the cooking process is done using sulphate, which is an alkaline chemical. Other countries use sulphite, which is acidic and causes more environmental pollution. Finland is gradually phasing out its older sulphite mills.

A further advantage of using sulphate is the quality of the pulp that is produced. Although sulphite mills

require fewer chemicals in the bleaching process - primarily chlorine - the strength of sulphite pulp is inferior to what is produced with sulphate.

In the search to produce "cleaner" pulp, Metsä-Botnia, a Finnish pulp manufacturer which is partly owned by Metsä-Serla and Repola, two large forest groups, announced that it had discovered a process to bleach sulphate pulp with the help of enzymes but without any chlorine compounds. The enzymes "puncture" holes into the pulp fibre and discharge lignin, an amorphous substance which is responsible for giving pulp its dark colour.

Jyrki Kettunen, a Metsä-Botnia pulping expert, says that the breakthrough will be 10 per cent more expensive to produce than current methods and

will add 5 per cent to the price of paper.

Finland laid the foundations of research in chlorine-free bleaching as early as 1973, when development work on oxygen, peroxide and biological bleaching began.

Six years ago, however, the Technical Research Centre of Finland's Biotechnical Laboratory (TRCBFL) and the Finnish Pulp and Paper Research Institute instigated research on biological bleaching. Other companies like Alko and Cullor, two enzyme groups, also played an important role.

The Finns are not the only ones producing chlorine-free pulp. Germany's sulphite mills, as well as two sulphate pulp mills in Sweden and one mill in Spain, also produce chlorine-free pulp.

Kettunen believes that making chlorine-free pulp with enzymes is more environmentally friendly than what is produced at Germany's sulphite mills. Since sulphite mills require greater amounts of water than sulphate mills to produce pulp, they also discharge more wastes.

Liisa Viikari, a TRCBFL biotechnologist, says that the enzymes used in making chlorine-free pulp do not cause damage to the environment. "The quantity of enzyme is so small that they do not cause any risks," she explained.

Metsä-Botnia aims to implement its new chlorine-free technology over the next three to four years, according to Kettunen. The new Metsä-Botnia mill at Rauma will start production in 1992 and have an

annual capacity of 500,000 tonnes.

Metsä-Botnia hopes to produce 4,000 tonnes of chlorine-free pulp this year and 40,000 tonnes in 1992. The main markets for the product will be Germany, the Benelux countries and Finland.

Kettunen believes that producing chlorine-free softwood pulp with enzymes is only one important step in the right direction. "The ultimate breakthrough," he explains, "will happen when we can also produce chlorine-free pulp from hardwood, and when enzymes will help us to solve the waste water problem."

Kettunen expects, however, that it will take 10 to 15 years to solve the waste water problem. "By then, biochemistry will enable the pulp industry

to recover such wastes like phosphorus, which are left behind when making pulp. The phosphorus could be commercialised in the future and sold to the market as a fertiliser."

Kettunen believes that enzymes could also help reduce costs at a pulp mill by making the bleaching process simpler. Instead of having five different bleaching stages, each of which costs FM200m to build, a pulp mill of the future would only require two stages.

"Apart from being cheap and clean to run, my vision of a modern Scandinavian pulp mill of the next century would have two production lines with a combined annual capacity of 1m tonnes," he said. "One of the production lines would be for producing softwood and another for hardwood pulp. With the help of biochemistry, we would be able to reduce pollution economically."

Even with enzyme help, the malodorous side to making pulp will remain. "Pulp mills will also smell in the 21st century," said Kettunen.

## Some barriers to Europe won't come down in 1992

To do business in Europe, you need to get there relaxed and ready for action.

If the thought of fighting your way around London and through its busy airports appals you, consider the more convenient option: Amsterdam Airport Schiphol.

From many parts of the UK, you'll find it easier and quicker to fly to your European destination via Schiphol's single terminal.

As well as excellent air connections to the rest of the world, Schiphol offers good road and rail connections to Europe.

With no terminal transfer problems, services renowned for their efficiency and the world's finest duty free area, Schiphol is an airport that is worth passing through. Right now, all our facilities are being expanded and improved to make sure they keep ahead of demand.

Before you waste your energy on the M25, check out the more convenient connection.

There are scheduled direct flights to Amsterdam from:

- |                 |               |
|-----------------|---------------|
| ■ Aberdeen      | ■ Heathrow    |
| ■ Birmingham    | ■ Humberside  |
| ■ Bristol       | ■ Leeds       |
| ■ Cambridge     | ■ Manchester  |
| ■ Cardiff       | ■ Newcastle   |
| ■ East Midlands | ■ Norwich     |
| ■ Edinburgh     | ■ Southampton |
| ■ Gatwick       | ■ Stansted    |
| ■ Glasgow       | ■ Teesside    |

Amsterdam Airport Schiphol

ICL and  
CL ha  
passage  
Now v  
Our  
Shona D  
They  
Easier m  
Throu  
Toget  
Offer  
More  
it is

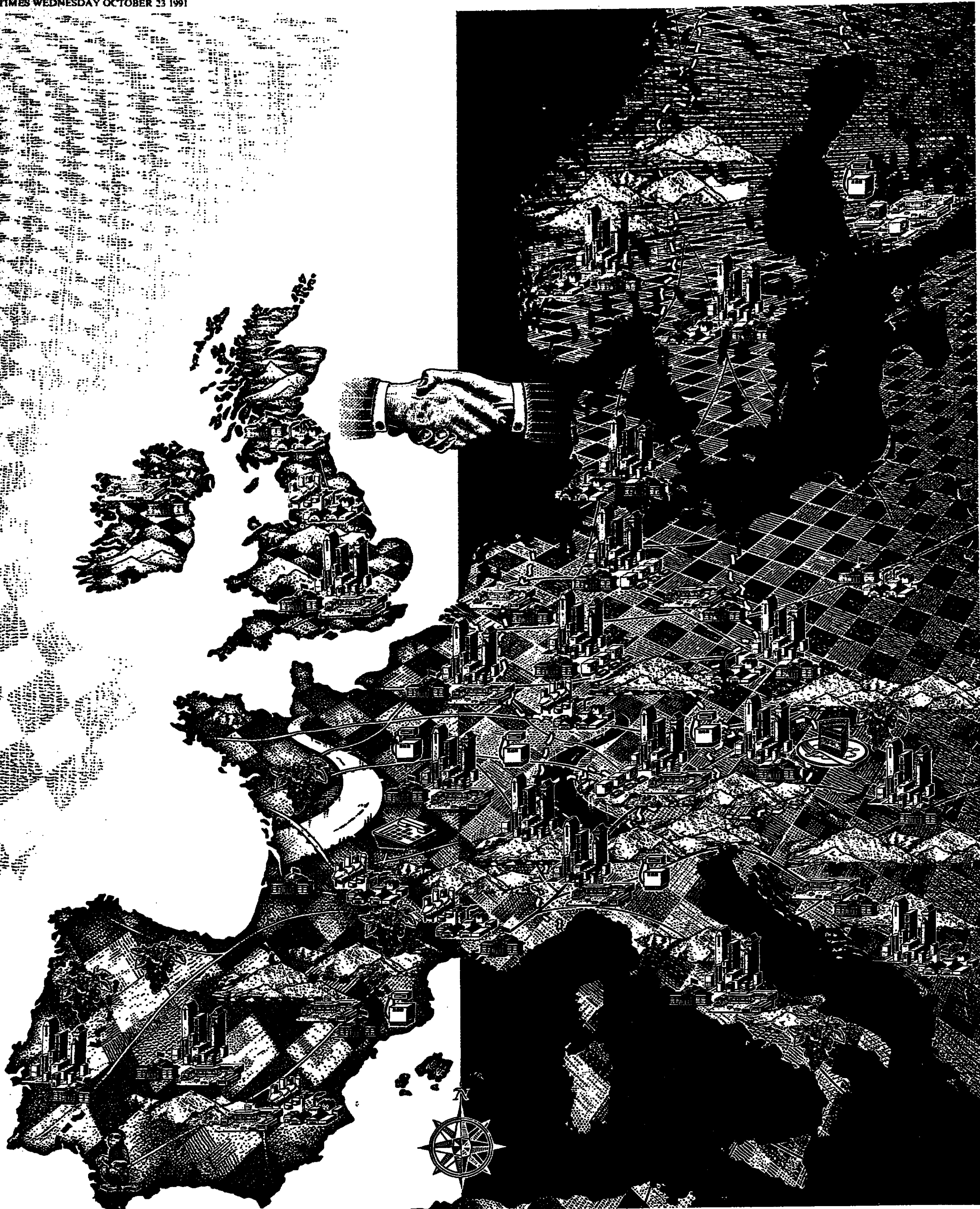


slings. A black...  
merous...  
and a new...  
claimed...  
it phase...  
statement...  
ne on...  
ready...  
feasibility...  
missions...  
4 - to 175,000...  
the company...  
ar, that...  
ched...  
e don't...  
round...  
ic," says...  
lding...  
le bit...  
neo is...  
ing...  
ric acid...  
on the...  
ress...  
ducts...  
whether...  
make...  
ion...  
over...  
d of...  
neo may...  
source...  
its...  
relation...  
ak...  
pany...  
Sudbury...  
re was...  
act on...  
ur...  
ven...  
the...  
the...  
ple...  
rovement...  
they...  
ing...  
out of...

recover such...  
osphorous...  
and when...  
osphorous...  
ised in...  
he market...  
ettman...  
rises...  
is at a...  
bleaching...  
lead of...  
aching...  
ch costs...  
p mill...  
require...  
Apart...  
in to...  
ern...  
he next...  
production...  
thinned...  
tonnes,"...  
he...  
other...  
h the...  
would...  
on...  
ven...  
lodorous...  
p will...  
also...  
y," said...

2. you need...  
for action...  
ur way...  
busy...  
are...  
t Schiphol...  
JK, you'll...  
your...  
ingle...  
connections...  
not offers...  
o Europe...  
er problems...  
near...  
aty free...  
hat is...  
now, all...  
panded...  
y keep...  
nergy on...  
e convenient...  
ect flights...

leathrow...  
lumberside...  
eeds...  
lanchester...  
ewcastle...  
iorwich...  
outhampton...  
tansted...  
eesside...



## ICL and Nokia Data, together we see more ways to help you.

ICL have always excelled in supplying integrated systems for the information technology needs of specialised markets.

Now we've merged with Nokia Data we're even stronger.

Our understanding of our customers' markets is enhanced by the knowledge and experience of Nokia Data in many areas.

They also add their commitment to ergonomics to our own in the field of open systems. Making IT easier, more pleasant and more flexible to work with.

Through significant investment in research and development (almost £300 million in 1990) and technology agreements, we continue to bring Europe the best of the world's technology.

Together we can do even more.

Offering you an even wider product range and a greater geographical presence all over Europe.

More skill, more product, more talent and more understanding of your needs.

It is easy to see, we're in a stronger position to help you.

**ICL**





## These suppliers have won the Ford Quality Award. But the real winner is you.

Ford European Q1 Quality Awards are reserved for the few – those special suppliers who achieve the highest performance against Ford's rigorous quality standards. In short, higher quality for you, the customer. 995 suppliers have already joined this elite. Now there are 85 new winners. Congratulations to them all. Ford salutes them.

AC Rochester  
Delco Electronics Overseas  
Corporation  
Liverpool

AP Borg & Beck  
Clutch Re-manufacturing  
Operations  
Leamington Spa

A T Steels  
West Midlands

Automotive Products  
(Iberica) SA

Armstrong Precision Steels  
Barnston

BASF Lacke & Farben AG  
Würzburg

Benteler Espana  
Burgos

Biancamme  
Sedan

Boellhoff-OTAKU  
La Ravoire

Boge AG  
Werk München

Bonder UK  
Oldbury  
West Midlands

Bostik Limited  
Leicester

Brampton Renold  
Cafels

Britax Vega Limited  
Droitwich

British Steel  
General Steels  
Cleveland Iron

Broadfields Engineering Company  
Limited  
Enfield

Bosch (UK) Limited  
Bosch Foundries  
Tipton

Bullingtons & Driscoll GmbH  
Hildesheim

Carello Lighting plc  
Cannock

Chenot  
Woburn

Concasse Limited  
Wotton Super-Mare

Costworth Engineering  
Wellingborough

Croda Polymers Ltd  
Hull

Crosland Filters Limited

Dewar-Monaghan Gears Limited  
Barnstaple

Devart Plastics Limited  
Nottingham

Dionys Hofmann GmbH  
Albstadt

Die Plast  
Engineered Parts N.V.  
Vespele Plant

EBEA S.A.  
Matraz

Echaca  
Werk Hainberg

Eich SA  
Luxembourg

Esso Petroleum Company Limited  
Pawley

Fernox  
Sagunto

Friedrich Deusch GmbH  
Innsbruck

GB Photographic Ltd  
Gwent

Garthe  
Einsiedel

Goodyear France  
Amiens

H & Feller  
Munich

Hardy Spicer Limited  
Birmingham

Harpa Print  
Miedemebach  
Munich

Hoesch Stahl AG  
Dortmund

Hölsbeck & Püschel  
Vellert

IEPER Industries NV  
Car Interior Comfort & Safety  
Leper

Ijva SpA  
Novi Ligure

Industriae Rahau Espana  
Torres

John Guest Limited  
Speedfit Tube Couplings  
West Drayton

Johnson Controls  
Automotive (UK)  
Telford

K. Schmidt Espana  
Barcelona

Kancast  
Hallstede Hammar

Karimann Rheine  
Textilfertigung

Kelper-Recur  
Werk Kirchheim

Krupp Stahl AG  
Stegen

Krupp Stahl AG  
Werdohl

Labinal  
Plant Villermet

Lachant & Quésnel  
Nanterre

Leibold & Amann  
Willingen

Litelfase Tractor AG  
Göttingen

Lucas Commercial Diesel Systems  
Gillingham

MAN  
Gustavburg

McKechie Vehicle Components  
Extrusion Division  
Milton Keynes

Mannesmannröhrenwerke AG  
Werk Remscheid

Nippondenso Company Limited  
A/C-Compressor Manufacturing  
Nishio Plant

OJD Trading APS  
Denmark

PSM Universal  
Wittenhall

Plásticos Morell SA  
Barcelona

Plastfol  
Ebersberg

Premier Springs & Pressings Limited  
Redditch

Roth Freres S.A.  
Werk Strasbourg

S G Magnets  
Raihnam

SWF  
Werk Ebingen

Sachs Iberica  
Bilbao

Salter Springs & Pressings Limited  
Smethwick

Schrader SA  
Ponchartré

Shafibone Limited  
Cambridge

Sollac  
Florange

Sollac  
Mardyck

Thyssen Stahl AG  
Plant Herward

Thyssen  
Wuppertal

Thyssen Stahl AG  
Duisburg

Ualverso SA  
Fleiter

Valeo Espana SA  
Fuenlabrada

Vallourec Industries  
Vilry  
Plant D

Vestas AG  
Gelnhausen

Voest Alpine Stahl GmbH  
Linz

Winkelmann & Pannhoff GmbH  
Ahlern





## ARTS

## TELEVISION

## A question of being English

"If something is not what it claims to be, what is it?" asks the Queen in Alan Bennett's play *A Question of Attribution*. In this glorious and quite unforgettable scene the Queen is in converse with Sir Anthony Blunt, Keeper of Her Pictures, scholar, and spy. The answer, in the monarch's view, is a fake. Blunt demurs. "An enigma?" he suggests. "That is, I think, the sophisticated answer," rejoins the Queen.

Perhaps this is the moment when Blunt, played by James Fox, realises that his employer is no longer talking about Titian but about treachery. Three times I have played the scene over, partly to look for that extraordinarily subtle shift when royal plaudits turn into the arraignment of a traitor, and partly for the sheer magic of Prunella Scales's performance as the Queen.

This is a play about authenticity, the great game of art-historians. And what better theme could there be in the week when Eric Hebborn - a friend of Blunt's - has so wonderfully blown the gawd on his own Old Master fakes? To the Queen, cast as spokesman for the ordinary public, the issue boils down to the question of whether a thing is genuine or not. The ungentle article is fit only for the dustbin or for the newsman who, after Blunt has been "outed" as a spy, wait on the steps of the Court of the Institute to tear him to pieces.

In the opening scene a new Secret Service minder, Chubb (David Calder), is assigned to worm out of Blunt the identity of the fifth man. Chubb, like his Queen, represents the plain man's view. Common sense is hard-edged. Chubb sighs, only half-jokingly, for the days when extracting finger nails was the permitted way to get at the truth. As it is, he swoops on Blunt at all hours, showing him photographs of faces from forty years ago, waiting for the identification which never comes.

Part of Alan Bennett's brilliance is his inability ever to descend into mere caricature. Blunt is not portrayed, as a lesser dramatist might have done, as a redundant intellectual. On the other hand, Chubb and the Queen are certainly not dunderheads. They turn to Blunt for what he can offer, a

key to the mysteries of understanding Old Masters (Ponsin, Chicken. One has just had it for lunch so it is still fresh in one's mind", muses the Queen. She wants to know facts; Ponsin's dates, and whether there is a Poussin in what Blunt wittily described as not so much a Royal collection but an accumulation. Chubb, however, wants to go into art more deeply.

In Bennett's eminently sympathetic picture, Blunt's mistakes were committed long ago. Now he is on the threshold of old age and shadowed with cancer. The X-rays of a fake Titian are not the only ones to be examined in the play; Blunt's own treacherous entrails are up for scrutiny. Whoever Blunt the traitor was, now he is purely the scholar and gifted teacher; he called periphrastic English (we tend to talk about the English as if they are a race peculiarly prone to obsessions). This week the obsession was laws which, by the by, is also a WASP obsession according to an amusing book on gardening in North America recently commented by the FT's gardening writer. Mercifully, the programme was pretty respectful in the way it presented its subject, an elderly and thoroughly admirable lawn enthusiast - respectful, that is, apart from the faint mockery which came from the 1950 cinema music. However, as I know all too well, non-gardeners can indeed find it absurd that someone should spend all day in a garden and not even come in for meals.

The serious essay on Englishness, *Think of England*, last week brought us the novelist Sue Townsend (author of the Adrian Mole series), taking the knife to her home town, Leicester. More generally, she was on about English attitudes to the body. If anyone has to have a crack at putting flesh on the bones of clichés, such as English repression, love of grotesque, fear of sex, obsession with bowels, etc., then it might as well be Sue Townsend who

has a good eye and a fine ear for a phrase. Roger Scruton, presenter of last night's *A Green and Pleasant Land*, does not quite have Sue Townsend way with words. Oddly enough, the fact that he is a philosopher and social thinker also seemed to be no advantage. But it is always risky to impute the weaknesses of a documentary to its ostensible subject. Film-makers have, of course, a wonderful way of making the most cogent and well-argued opinions emerge, "at the end of the day" as a damp squib.

And soggy the Scruton essay was. He thinks the English countryside is incomparable, "varied and assertive", that it should be preserved, that the view of Salisbury Cathedral across the meadows should not be spoilt, that there is a problem in how people from towns have access to the countryside, and that hunting is great fun and can be justified on ecological grounds. All views which, by and large, I happen to agree with.

He also thinks that the English weather has made "us" i.e. the English, patient and phlegmatic. Hmm, this is getting to sound a little foggy. After all, they have the same weather on the Blackbird Leys housing estate in Oxford, and yet they're jolly, and riot, and stab people. And the Bicester hunt, careering a few miles away and duffing up anti-hunt demonstrators, are they patient and phlegmatic, or

even, for that matter, necessarily English? The problem with *Green and Pleasant Land* was not actually the famously controversial views espoused by Scruton, but rather that it collapsed under the weight of flabby generalisations. There was no coherence, and very little argument. Instead, we glimpsed many a hobbyhorse careering hither and thither, such as "our iniquitous tax laws", choir schools as the place for "real education" with properly dedicated teachers. Any one of these hobbyhorses might have made a perfectly reasonable - if well-reasoned - programme.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

Patricia Morison



Prunella Scales and James Fox in Alan Bennett's 'A Question of Attribution'

TV, so I turned on with some scepticism to the two new series, *Think of England* and *Little England* on BBC2, which both fly the flag of St George.

Little England is only a ten-minute which takes some particular obsession which could be called periphrastic English (we tend to talk about the English as if they are a race peculiarly prone to obsessions). This week the obsession was laws which, by the by, is also a WASP obsession according to an amusing book on gardening in North America recently commented by the FT's gardening writer. Mercifully, the programme was pretty respectful in the way it presented its subject, an elderly and thoroughly admirable lawn enthusiast - respectful, that is, apart from the faint mockery which came from the 1950 cinema music. However, as I know all too well, non-gardeners can indeed find it absurd that someone should spend all day in a garden and not even come in for meals.

The serious essay on Englishness, *Think of England*, last week brought us the novelist Sue Townsend (author of the Adrian Mole series), taking the knife to her home town, Leicester. More generally, she was on about English attitudes to the body. If anyone has to have a crack at putting flesh on the bones of clichés, such as English repression, love of grotesque, fear of sex, obsession with bowels, etc., then it might as well be Sue Townsend who

has a good eye and a fine ear for a phrase. Roger Scruton, presenter of last night's *A Green and Pleasant Land*, does not quite have Sue Townsend way with words. Oddly enough, the fact that he is a philosopher and social thinker also seemed to be no advantage. But it is always risky to impute the weaknesses of a documentary to its ostensible subject. Film-makers have, of course, a wonderful way of making the most cogent and well-argued opinions emerge, "at the end of the day" as a damp squib.

And soggy the Scruton essay was. He thinks the English countryside is incomparable, "varied and assertive", that it should be preserved, that the view of Salisbury Cathedral across the meadows should not be spoilt, that there is a problem in how people from towns have access to the countryside, and that hunting is great fun and can be justified on ecological grounds. All views which, by and large, I happen to agree with.

He also thinks that the English weather has made "us" i.e. the English, patient and phlegmatic. Hmm, this is getting to sound a little foggy. After all, they have the same weather on the Blackbird Leys housing estate in Oxford, and yet they're jolly, and riot, and stab people. And the Bicester hunt, careering a few miles away and duffing up anti-hunt demonstrators, are they patient and phlegmatic, or

even, for that matter, necessarily English? The problem with *Green and Pleasant Land* was not actually the famously controversial views espoused by Scruton, but rather that it collapsed under the weight of flabby generalisations. There was no coherence, and very little argument. Instead, we glimpsed many a hobbyhorse careering hither and thither, such as "our iniquitous tax laws", choir schools as the place for "real education" with properly dedicated teachers. Any one of these hobbyhorses might have made a perfectly reasonable - if well-reasoned - programme.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

has a good eye and a fine ear for a phrase. Roger Scruton, presenter of last night's *A Green and Pleasant Land*, does not quite have Sue Townsend way with words. Oddly enough, the fact that he is a philosopher and social thinker also seemed to be no advantage. But it is always risky to impute the weaknesses of a documentary to its ostensible subject. Film-makers have, of course, a wonderful way of making the most cogent and well-argued opinions emerge, "at the end of the day" as a damp squib.

And soggy the Scruton essay was. He thinks the English countryside is incomparable, "varied and assertive", that it should be preserved, that the view of Salisbury Cathedral across the meadows should not be spoilt, that there is a problem in how people from towns have access to the countryside, and that hunting is great fun and can be justified on ecological grounds. All views which, by and large, I happen to agree with.

He also thinks that the English weather has made "us" i.e. the English, patient and phlegmatic. Hmm, this is getting to sound a little foggy. After all, they have the same weather on the Blackbird Leys housing estate in Oxford, and yet they're jolly, and riot, and stab people. And the Bicester hunt, careering a few miles away and duffing up anti-hunt demonstrators, are they patient and phlegmatic, or

even, for that matter, necessarily English? The problem with *Green and Pleasant Land* was not actually the famously controversial views espoused by Scruton, but rather that it collapsed under the weight of flabby generalisations. There was no coherence, and very little argument. Instead, we glimpsed many a hobbyhorse careering hither and thither, such as "our iniquitous tax laws", choir schools as the place for "real education" with properly dedicated teachers. Any one of these hobbyhorses might have made a perfectly reasonable - if well-reasoned - programme.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

A lot of heads must have nodded as Scruton rambled on about Magna Carta and Constable and Trollope etc. etc. But whereas Scruton the fearless controversialist may admire Scruton wearing thick riding gloves is far harder to take.

For example, Scruton admires the role of private landowners in preserving the countryside. Does he really think that more of them would preserve the land better for the enjoyment of the humble fisherman, out from the town for the day, and the new countrymen like himself who can afford to live there? But one third of our countryside is in fact in the hands of aristocratic private owners. Have they really been such benign stewards of the land?

## Ballet Gala in Paris

The French dearly love a gala. And where better to watch dance coruscations than at the Paris Opéra - the real Paris Opéra for those of us reared in Charles Garnier's adorable palace. It is all, really, a matter of *gloria*, of national pride, and a prodigious outpouring of dance, as the ballet season begins, naturally reasserts Paris's importance in the terpsichorean scheme of things. And what better than to invite stellar guests to join the Opéra Ballet's own *étoiles* in three galas at the end of last week?

I saw Saturday night's final burst of physical and emotional fireworks: three and a half hours of what a distinguished colleague, consulting an Italian dictionary, for the meaning of *gala*, once found described as a *frill* or *trick*. Well, there were frills galore, and a few tricks, but by concentrating on contemporary choreographies, the evening avoided too much of the predictable and too many stars relentlessly spinning and grinning.

There were, even so, some dark moments: the Opéra's wonderful Monique Loudières does not have allowed herself to be involved in Oscar Ariza's *Adagio* in which a Mahler slow movement is smeared with a combination of eroticism and religiosity. It is a triumph of kitsch and the grave of artistry. Nor should Maurice Legrand's magnificent dancer, have been caught up with nine other bare-chested chaps in John Neumeier's *Spring and Fall*, which looked like a team of gymnasts at a revivalist meeting. And under no circumstances should the distinguished *étoile* Claude de Villipian have appeared as what I take to be *The Dying Dragonfly*, a solo of stunning outness and fatuity, both musical and choreographic. Especially since Ludmila Semenyaka had earlier proposed a *Dying Swan* of profound feeling and authority.

These qualms apart, the evening brought very real rewards. Any performance that makes a ballerina weep is a triumph. The *Diana and Acton* duet wins its public. Bocca's physical prowess is astonishing, the fire of technique guided by a no less fiery intelligence that finds a compelling image for us in any choreography. He races, roars over the stage like a free spirit, and we marvel at leaps and at the exultant curves of his body, and know the drama of the role as well as of his technical daring.

His partner, Elisabeth Maurin, was understandably somewhat outshone. Not so Isabelle Guérin who joined Patrick Dupond in a new duet from Twyla Tharp. This *Grand Pas* is disco ballet, set to miserable Paul Simon music. Tharp has identified a mocking virtuosity for the 1980s, the two dancers relaxed, easy, suddenly challenging each other, then sloping away from the steps with a shrug. Guérin is impeccable, *extra*; Dupond displays those lithe, dizzyingly fast steps that have ever been his speciality, both play with and against each other, keeping their cool the while.

Roland Petit's dramatic sense never seemed more apt than in two extracts from major works: the *Prisoner* duet in which the sleeping Albertine (Dominique Khaloum) obsesses Laurent Hilaire's brooding Marcel; and the poignant scene between Quasimodo and Esmeralda from *Notre Dame de Paris* in which Cyril Atanasoff was heart-tearing yet again as the hunchback protecting Marie-Claude Pietra-

galla's gypsy girl.

These were magnificent sure interpretations, as was Charles Jude's vicious, menacing, lasso in *The Moor's Pavane*, albeit Limon's modern-dance classic is hardly *gala* fare. Evelynne Hart and Kader Belarbi were Rudi van Dantzig's Romeo and Juliet in a balcony scene where the intensities of the score do not really touch the choreography, but that impeccable classicist Elisabeth Platel became all passion and caprice in the first meeting of Marguerite and Armand from Neumeier's *Lady of the Camellias*, with Ivan Liska, from Neumeier's Hamburg Ballet, revealed once again as a dramatic artist of outstanding power, an Armand ardently plunged at Platel's feet.

It was good to see Dorey Russell in such company. With her new Royal Ballet partner, the Hungarian Zoltan Solyomosi, she sailed happily through Balanchine's *Chaconne pas de deux*. The sweetness of her dancing, its ease and musical grace - and its unforced brilliance - have clearly won Paris's heart. Solyomosi is a sure cavalier, slightly rough in style on this occasion, but a strong and complementary presence to set beside Miss Russell.

In a final burst of starchy behaviour, the evening closed with Semenyaka and Irek Mukhamedov in the high Hispanic jinks of *Don Quixote*. Here were the *fouettés* that gala audiences demand, and the sense of two artists challenging each other. Semenyaka was showing us things through her solo with nicest wit. Mukhamedov was not to be upstaged, and his temperament and sense of theatre, and his bravura, were entirely equal to his partner's dazzling ways. It was a fine and fizzy end to the evening.

Clement Crisp



Patrick Dupond and Isabelle Guérin in Twyla Tharp's 'Grand Pas'

## Lady Audley's Secret

LYRIC, HAMMERSMITH

This production, a new adaptation by Sylvia Freedman of Mary Braddon's old Victorian novel, wants to have its cake and eat it. It asks us to relish a real 19th-century melodrama (mellerdrammer) of hidden crimes, hearts wracked, and trembling violin; and it wants us to stand back like modern sophisticates and to criticise the values expressed. The clever bit is in theory, it is too stupid by half in practice. Ironically, the best component is the old one: the plot.

It takes some doing to make the bigamous and murderous Lady Audley a feminist martyr, but Freedman has a bash. (Yes, her deeds are villainous, but it is not men and male thinking control freaks men were/are, nothing we see shows the physical conditions that oppressed Victorian women. As Lady Audley, Sally Edwards lolls in chairs, apparently wholly uncorrupted, and, after dinner, shows one sweet into her mouth after another. And, while it is indeed a good idea to use piano and violin to build up dramatic tension in melodramatic style, it is silly to have the musician smugly stalking the stage; and sillier

then to show a lack of trust in music by adding wind and thunder noises.

I envy no actor who has to work in these conditions. As the heroine-anti-heroine, Sally Edwards switches between a brittle, dangerous brightness (Pamela Stephenson type) and a hugely cosy domesticity (more like Angaran Reese). I found the gear-changes a tad obvious, but at times she suggested smartly enough how Lady Audley's forbidding intensity is what makes her both attractive and fatal to men. The best performances, were by Robert Bathurst as her first husband and Michael Simkins as her nephew-by-marriage and persecutor. Smoothly they suggested both height and dark sides of character without any jekyll-into-hyde changes of tone.

Alastair Macaulay

Rose Keegan

In Malcolm Rutherford's review of Alan Ayckbourn's *The Revengers' Comedies* on Saturday Rose Keegan was mistakenly called Norma

## Brendel and Rattle

BARBICAN HALL

Beyond doubt, Alfred Brendel is a master pianist in the Viennese Classical repertoire. Over a couple of decades he rose to a great height, and we treasure memories of performance after revelatory performance. More recent years have been less fun. Always the same vital intelligence, but definiteness of intention began to seem less a virtue than a superior kind of vice: insistent point-making, with too much unlovely sound.

When Brendel played Beethoven's First and Fourth Concerti with Simon Rattle and his City of Birmingham Symphony last week, any such reservations were swept away. These were wonderfully expressive performances, dense with expressive detail but realised in piano-terms of often visionary beauty - especially in the Fourth Concerto, where every "mere" keyboard flourish took on a radiant sense.

Two special factors deserve remark. One was Rattle, with his alertly loyal band. For the finals of the last Leeds Piano Competition, he managed at short notice to address Schumann's piano concerto in three quite different ways for as many young finalists - an

extraordinary feat of sympathy. Here, partnering a master pianist, he prompted creative echoes in the orchestra whilst ensuring structural integrity for the scores.

The other special factor was a surprise: Brendel chose to play both concerti with the piano lid off - not just lifted. I thought the experiment a great success in the tricky Barbican acoustic. Though the piano-sound remained live and lucid, Brendel sallies that an open lid would have focused as sharp elbow-thrusts floated magically instead over the orchestral textures.

Between the concerti, Rattle chose to play Schoenberg's op. 31 Variations for Orchestra. Brave choice, uncomfortable music: it was Schoenberg's first concert-size work in his new twelve-note method, and far less successful than his earlier atonal (but non-serial) Five Orchestral Pieces. The colours of op. 31 are duller, the diction square-cut and staid, as if to reassure us that the new method is not too radical. The CBSO put a good face on it all.

David Murray

## The Olympians

QUEEN ELIZABETH HALL

The Olympians are a troupe of strolling players. Once a year, on Midsummer night, they put on their favourite show and it turns out to be a real corker. For this is the night their strength returns and the actors, assuming their Olympian personas, lead the audience in a wild Bacchanalian orgy.

It is a good story, but the opera Bliss fashioned when it did not meet with much success when it was premiered at Covent Garden in 1949. Since then *The Olympians* has had few performances. The composer's centenary was its best chance of getting an outing and the Chelsea Opera Group duly did the decent thing by putting on a concert performance on Saturday.

It would be nice to say that a neglected masterpiece was revived, but unfortunately that is not the case. J.B. Priestley's text might have worked if it had been set as a swiftly-moving comedy with an edge of satire, but between them composer and librettist allowed the setting-up of the joke to proceed far too flabbily. There is nothing like enough motivation to support the extravagant scene of nocturnal revels.

Nevertheless the Chelsea Opera Group assembled a very reasonable cast. In the role of Joseph Lavatte, a veritable Baron Ochs, bumptious and self-important, Brian Bannatyne-Scott sang with a proud firmness of tone. Carol Smith and Christopher Cillit were the not quite sweet enough lovers. Although the strings were tested by some of Bliss's more ambitious writing, Martyn Brabbins urged his players on and even managed to get the ladies of the Chelsea Opera Group Chorus to fling caution to the winds with their euphoric Bacchic cries. Christine Bunnings was the impressive Diana and Peter Siddons a strong Jupiter.

Despite its entertaining plot and an often inventive score, this opera is a missed opportunity. It lacks the comic sharpness that Britten had brought to *Albert Herring* two years earlier and even the best of its music fails to create a unique and special world, as Walton was to do in his not greatly more successful *Troilus and Cressida* a couple of years later. *The Olympians* is a work for centenary performances only, I fear.

Richard Fairman

## INTERNATIONAL ARTS GUIDE

TODAY'S EVENTS



## FINANCIAL TIMES

NUMBER ONE SOUTHARK BRIDGE, LONDON SE1 9HL  
Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Wednesday October 23 1991

## The road to a wider Europe

THE AGREEMENT reached in the early hours yesterday on setting up a 19-nation free trade zone across Europe marks welcome progress in extending economic integration across the continent. After two years of difficult negotiations, the European Community and the seven-nation European Free Trade Association have reached an accord on establishing the world's biggest common market, taking its place as a central building block of post-cold war Europe.

Seven countries eminently qualified to play the fullest part in European affairs, including several such as Sweden, Austria and Switzerland which were previously barred from complete membership of the western club by virtue of their neutrality, have now come in from the cold. Beyond the headlines, the deal may turn out to be more important for what will not happen as a result of the bargain struck in Luxembourg.

For a start, the arrangement will prove transitional. The idea was originally entertained in the parlours of Brussels that an EC-EFTA tie-up would be an elegant way of putting on ice the question of extending full Community membership to the Scandinavian and central European economies.

In fact, it has been clear for some time - at least, since German reunification last year at a stroke expanded the Community 200 miles eastwards - that EFTA would not be fobbed off with half-measures. Sweden and Austria hope to start entry negotiations as early as next year, ready to join by 1995.

The breakthrough in the Grand Duchy will intensify the debate on EC enlargement, not dampen it. Hungary, Poland and Czechoslovakia are in the vanguard of the newly-liberated eastern European countries, will now be even less content than before - and rightly so - at the prospect of waiting for too long in an EC antechamber.

## Short-term gains

EFTA countries should also guard against expecting too much in the way of short-term gains from the trade pact. For instance, hopes among Swedish politicians - who are con-

cerned about domestic employment - that the deal will break the trend for Swedish companies to invest outside the country may not be fulfilled. Since 1972, the two trading communities have been part of a non-tariff system for trading goods. EFTA members have greatly profited from the surge in internal Community trade since 1986, with 58 per cent of EFTA exports already going to the Community, the connections of larger companies in these regions are already well established. These will now presumably be extended to a much larger variety of businesses, including those in services. However, yesterday's compromise lays down a plethora of exclusions in important sectors such as agriculture, fishing, energy, coal and steel. The bureaucrats must be wary of the danger that they may end up controlling more trade than they liberate.

## Basic questions

Running well beyond the effects on trade and wealth creation, the agreement on the new trading area touches some basic questions concerning sovereignty and pooling of national interests. One very valid reason served by several EFTA nations for their intention to press on rapidly for full EC membership is because even these ostensibly self-protecting countries are not content simply to participate in the EC's trading and regulatory arrangements without having some control over decisions as well.

The horse-trading in Luxembourg over Scandinavian fishing and Austrian lorry routes provides a harbinger of the difficulties lying ahead of a Community which could well include 18 or 24 members by the end of the century. The EC is right to try to provide, through the treaties which could be agreed at the EC summit at Maastricht in December, a more cohesive, convincing and democratic political framework for Community decision-making. The link-up sealed in Luxembourg will increase the complications already banking up along the road to Maastricht and beyond. But it will also make the journey more worthwhile.

## Ofel must speak out

THE POLITICS of privatisation has already damaged the interests of UK telecommunications users twice. The overall process has been beneficial. But the government was so keen for a quick sale when BT was originally privatised in 1984 that it ignored advice to create a more competitive market by breaking the company up. Then it rushed through its review of the BT/Mercury Communications duopoly earlier this year, because it was anxious to sell a second tranche of shares before the general election and so scotch the Labour party's plans to renationalise the company.

It would be a shame if users' interests were damaged a third time. But that is now the danger unless Ofel, BT's regulator, speaks out in the six weeks before the secondary sale is complete about how it intends to control BT's prices.

The City recognises that Sir Bryan Carsberg, Ofel's director-general, has a greater impact on BT's profits and share price than anybody else. But there is also a complacent belief that Sir Bryan - notwithstanding Ofel's supposed independence - will not take any action that lowers the company's share price substantially below the level at which the government sells its shares.

Either this complacency is justified - in which case the interests of more than 20m telephone users will be sacrificed to those of perhaps 2m investors; or it is not - in which case investors will buy their shares on the basis of false expectations.

## Profitability level

Sir Bryan needs to clarify what he thinks is a reasonable level of profitability for the company. If BT is allowed to continue making a return on capital employed of 23 per cent and to increase its dividends by 10 per cent each year, its shares must look a good buy. But, if the regulator plans to take decisive action to reduce that profitability - which looks excessive - the shares might be expensive.

A valuable feature of the UK's system for regulating privatised utilities is that a price control regime is set for four or five years, so giving the com-

pany an incentive to boost efficiency and improve profitability. Nevertheless, Sir Bryan has made clear that the price regime embodies a notion of a reasonable level of profitability. Whether the company then earns more or less depends, as it should, on its efficiency.

## New regime

A new price control regime is due to come into effect in June 1993, with work starting on it next year. While not pre-empting the exact shape of the new regime, Sir Bryan should make explicit the criteria to be used. His best approach would be to copy Mr Ian Byatt, Ofel's director-general, who has issued a consultation paper on the cost of capital in water supply. Ofel's aim is to put forward an explicit view of what might be acceptable profits for the water companies and then throw it open to discussion. This contrasts with the approach of Sir Bryan, who chooses the figure himself and then keeps it secret.

Sir Bryan should also clarify whether threats he made in July, when he was still locked in a battle with BT over the details of its licence, are still on the agenda. These included splitting the company's local and long-distance operations into separate subsidiaries, carrying out a thorough efficiency audit, forcing it to pay back to customers a proportion of "excess profits" and requiring it to divulge more financial information.

Taking another leaf out of Ofel's book, Sir Bryan should say how he intends to ensure that customers' bills do not become higher than they need to be if BT's foreign adventures turn into disasters. The matter is urgent because, with BT's investment programme tailing off, the company is expected by stockbrokers Robert Fleming Securities to generate \$9m of surplus cash in the next six years. The cash seems destined for foreign acquisitions, an area where BT has been conspicuously unsuccessful to date.

Sir Bryan should speak out now, if he were to remain silent, he would appear to endorse expectations generated during the share sale and might then lose his ability to speak out in future.

Like the Espace Economique Européen," said Mr Roland Dumas, the French foreign minister, at a press conference a year or two ago, "not least because his initials sound so nice in French: Euh Euh Euh."

It goes almost without saying that anything the French like, the British will be against, and vice versa. Whitehall decided there was something too abstract and high-faluting about an "economic space". It insisted on the more prosaic "European Economic Area" as the name for that thing to be negotiated between the 12 members of the European Community and the six (now seven including Liechtenstein) members of the European Free Trade Association in talks which at last bore fruit early yesterday morning.

Yet Mr Dumas, with his expressive rendition of the way his countrymen continue to emit sound while hesitating in mid-sentence, had perhaps better captured what the EEA is really all about. It is a kind of antechamber, in which states that hesitate to take the full plunge into EC membership can pace up and down, enjoying some of the benefits and pondering the implications. But it seems unlikely any will find it comfortable as a permanent abode.

Nor does the EEA offer the EC itself a solution to the problem of its relations with its immediate neighbours as it seemed to when Mr Jacques Delors, the European Commission president, proposed it in early 1989. For the EFTA countries are no longer, by a long way, the most problematic neighbours the EC has to deal with. A much thornier task is the definition of a new relationship with the new democracies of central and eastern Europe, whose problem is not hesitations about EC membership but rather impetuosity.

Mr Delors's main aim in suggesting such negotiations was to forestall a string of applications for full membership from EC's erstwhile enemies. He was well aware that the EC's decision to create a single market by removing all obstacles to cross-frontier economic activity had given countries on its periphery a strong incentive to join, since if they remained outside their trade and investment were bound to suffer.

Yet his own priority was to strengthen the existing Community, especially through monetary union, and to give it a clearer political identity on the world stage. He was anxious to avoid getting into a new set of enlargement negotiations at any rate until the key decisions on monetary union were firmly taken; and he feared that by admitting neutral states (which five of the EC's members are) the EC would irredeemably mortgage its chances of ever becoming the equal partner of the United States.

It was well known at the time that Austria was preparing to apply for EC membership, and this Mr Delors regarded as especially problematic - not least because of Austria's neutrality adopted as a permanent state policy in 1955. Austrian neutrality was generally understood to be a key element in the cold war balance, and that Austria would be very unlikely to join the EC if the Soviet Union strongly opposed it.

It seemed therefore to be both in the EC's interest and in that of the EFTA members to offer them a way of joining in the single market without accepting the constraints of EC membership. There was also the thought that the same formula might come in useful for eastern or central European countries, such as Hungary, if they succeeded in converting themselves into market economies and moved towards at least a *de facto* neutrality.

In so far as Mr Delors intended the negotiations as a delaying tactic, enabling the EC to keep candidate members at arm's length while pursuing its internal goals of monetary

EEA is only a half-way house for EFTA members, writes Edward Mortimer

## Into the EC swim



Austrian leaders by 1989 were asserting confidently, and clearly on the basis of conversations in Moscow, that that would not be a problem. But that did not reassure Mr Delors. Quite the reverse: if Austria were to enter the EC with Mr Mikhail Gorbachev's kind permission, there was a danger that he or his successors would then use its membership to exert a veto over the EC's subsequent development into a politico-military power.

Mr Delors was also aware that even if Austria did not see its neutrality as incompatible with EC membership, it might be more difficult for Sweden, Finland, and above all Switzerland to take the same view.

It seemed therefore to be both in the EC's interest and in that of the EFTA members to offer them a way of joining in the single market without accepting the constraints of EC membership. There was also the thought that the same formula might come in useful for eastern or central European countries, such as Hungary, if they succeeded in converting themselves into market economies and moved towards at least a *de facto* neutrality.

In so far as Mr Delors intended the negotiations as a delaying tactic, enabling the EC to keep candidate members at arm's length while pursuing its internal goals of monetary

and political union, they may be judged a partial success. At least he has kept the question of enlargement out of the inter-governmental conferences drawing up a treaty on monetary and political union (which should be signed at Maastricht in December).

But if he hoped that the EEA would provide a permanent alternative to enlarging the Community, he must know that it had already failed, well before the ostensibly successful outcome of the negotiations this week.

Not only did Austria go ahead with its application in July 1989. It has now been followed by Sweden, and Finland is expected to follow suit next spring. If the EC embarks on negotiations with those three countries within two years (as it is almost bound to do), Norway would look very isolated indeed if it decided against joining in; and even the Swiss are now reluctantly asking themselves whether they can afford to remain an island, entirely surrounded by the EC without being part of it.

A third idea which Mr Delors may have had in the back of his mind was that EEA, or the negotiation of it, would serve a useful pedagogic purpose: it would enable the relatively small and prosperous countries which had hitherto hung back from EC membership to learn just why it is better to be in

than out, and that there really is no satisfactory half-way house. If that was his aim he has succeeded brilliantly, because that is precisely what the negotiations have revealed. The EFTA countries have found the only way they can enjoy the benefits of the single market is by adjusting their own rules, standards and specifications to those agreed on by the EC. The EEA offers them a consultation process, but they do so under no illusion that the actual decisions will be taken anywhere else than in the EC Council of Ministers (with such input from the European Parliament as the Maastricht summit may decide).

Thus the EEA is a kind of second-class citizenship, which allows you to be governed by rules you do not make, but does not exempt you from contributing to the cost of helping other people, poorer than yourself, to conform to them. In the end, most people will prefer to be full members, even if it means paying a still higher subscription.

Meanwhile, the argument about neutrality has been transformed. The cold war has ended. Neither Austria nor Finland any longer feels constrained in their foreign policy by the need not to offend the Soviet Union and even Sweden and Switzerland (whose traditions of neutrality long predate the cold war) are obliged to re-examine the meaning of neutrality in a Europe no longer composed of mutually hostile states or alliances but of countries determined to join together in federal, or at least confederal, structures; and in a world where so many economic, technical and environmental phenomena take no account of national sovereignty or national frontiers.

Nor are the states of central and eastern Europe any longer constrained by Soviet views in their relations with the EC. The Warsaw Pact and Cominform have both dissolved. Their ex-members are determined to integrate as fully as they can with western Europe. The idea that the EEA might provide any kind of solution for them now looks absurd. The point of the EEA is to allow economic integration without insisting on political integration. That looked as if it would suit EFTA members, who are economically well placed to compete in the single market, but concerned to preserve their national sovereignty or neutrality. By contrast the "new democracies" are all for political integration. It is economic integration, at least in the short term, which poses them real problems.

Thus whatever the outcome of Maastricht, the EC faces two substantial sets of negotiations beginning at the latest in 1993. One will be with Austria, Sweden and whichever other EFTA countries have by then joined them in thinking that the EEA is no substitute for full membership (with these could be bracketed Malta and, just conceivably, Cyprus). The other will be with a group of central European countries which will still be in the back of their mind membership but to whom convincing transitional arrangements promising it as a final outcome will have to be offered. And that is without even mentioning the most problematic would-be member of all: Turkey.

On the financial pages that, unlike other prisons which tend to have underground trades in tobacco and drugs, it can boast more upmarket specialties, according to one of its ex-inmates. An old lad tells me the smuggling saw blades in cases is old hat. Today it's mobile telephones. He says that well concealed mobile phones are highly prized for carrying out business while in jail. It gives a whole new meaning to insider trading.

Casbah rock

Disco-mania is about to sweep Albania. Well, hardly sweep, more a kind of shuffle. In a country where such dangerously subversive stuff as rock music was outlawed for many years under communism, it is hard to be expected that the Sex Pistols will become an overnight sensation.

But residents of the capital, Tirana, and the northern city of Shkoder, have just decided to follow the lead of the relatively daring town of Saranda, by opening up their own discos. The Tirana nightclub, romantically entitled "Agrin Disco", is a joint venture between the officially-backed Albanian Youth Federation and the Italian company Vacarella, which is spending \$30,000 to set the place in motion. But some things move more slowly - only couples will be allowed entry.

## Shell shock

A couple go to a fancy dress party in Barnsley wearing their everyday clothes. The man was carrying his girlfriend on his back. "You come as a turtle," he said. "The host was about to throw them out when the man protested: 'I'm a turtle can't you see?' 'If you're a turtle who is she?' said the host, pointing to the man's partner. 'Well I'm the turtle,' said the man, 'and this is Michelle'."

## Dial-a-con

Ford Open prison, the celebrity slammer to the rich and famous has had so many incumbents who keep an eye

## Turkey at a crossroads

John Murray Brown says political instability lies ahead

I don't know what gives you the idea this poll is about me," President Turgut Ozal told a reporter on Sunday, after casting his vote in Turkey's general election. He was joking, of course: the poll was nothing if not a judgement on his eight years in government. And if anything looks likely following the narrow defeat of his Motherland party (Anap), it is that Mr Ozal's central role on Turkey's political stage is about to come to an end.

The election results pave the way for a coalition government. But experiments with coalitions have failed in the past and the search for one now may spark off a constitutional crisis. If a new government is not formed within 45 days, Mr Ozal has the option of sending the country to the polls again. That prospect looks remote at the moment, as Mr Suleyman Demirel's winning True Path party (DYP) has several candidates for an alliance.

For Mr Demirel to consider Anap as a possible coalition partner, it would have to sever its ties with Mr Ozal. Under the constitution Mr Ozal can remain in power until the end of his seven-year term in 1996. But Mr Demirel is determined to strip Mr Ozal of power and return the country to its parliamentary system.

The removal of Mr Ozal would be a watershed in Turkey's relations with the west. Apart from pushing through market-based economic reforms, he gained a reputation as an astute and courageous leader during the Gulf war when he supported the US-led alliance against Iraq. At home, the picture is different. Mr Ozal's popularity has slipped since the last election in 1987.

The reasons are mainly economic. Strong growth in the 1980s was accompanied by increased foreign debt, which now stands at about \$44bn, and spiralling domestic borrowing by the government. Turkey's public sector borrowing requirement is now 11 per cent of gross national product. Inflation is running at 70 per cent on an annual basis. Tackling these problems will require the government to impose a new austerity package - a move Mr Ozal has been reluctant to make.

A more damaging criticism is that as president he has abused his powers by using his office for partisan political purposes and promoting his family's interests. This contributed to Anap's poor showing on Sunday. Its parliamentary majority was halved and the DYP emerged with the largest number of seats.

The task facing Mr Demirel is formidable. Having led several coalitions during the 1960s and 1970s he is aware of the pitfalls. He was ousted on two occasions by a military coup, the last in 1980.

It would be wrong, however, to compare Sunday's election with the political polarisation of the 1960s and 1970s. In many respects this campaign underlined the convergence of economic policies of the three main parties, the third being the Social Democratic Populists (SHP). All three are broadly committed to continue the market-based reforms set in motion by Mr Ozal.

But political differences remain. And the bitter personal rivalry between Mr Demirel and Mr Ozal threatens to delay the implementation of badly needed economic reforms. This enmity can be traced to the 1970s, when Mr Ozal was Mr Demirel's chief economic adviser. When Mr Demirel was cast into the political wilderness after the 1980 coup, it was Mr Ozal who ran the economy under the generals before founding the Motherland party in 1983.

To force Mr Ozal out, Mr Demirel would need to change the constitution and that would require 300 seats. To provide the necessary 228-seat parliamentary majority Mr Demirel needs just one of the three main parties.

One of his options is to form an alliance with the Islamic-backed Welfare party (RP), which polled 4m votes. But Mr Demirel's supporters are adamantly opposed for two reasons. First, a previous coalition with Turkey's Islamic party in the 1970s proved a disaster and, second, the largely secular DYP politicians would object.

The most likely outcome is for Mr Demirel to form a coalition with the SHP of Mr Erdal Inönü, the physics professor whose father was Turkey's second president in 1938. Both agree on the need for greater democracy, closer attention to human rights and liberal economic reforms.

Where they disagree is over the vexed question of Turkey's 10m Kurds, and how to revive the flagging economy of the eastern provinces, where Kurdish rebels wage an increasingly violent struggle for independence. Mr Demirel is almost certain to demand the removal of the 20 radical Kurdish deputies who have been elected to parliament on the SHP ticket.

Whatever coalition finally emerges, a period of political instability seems unavoidable. If Mr Demirel cannot forge an agreement with the SHP and is forced to turn to the Islamic RP party, this could signal a radical shift in Turkey's relations with the west. In particular it could affect the way the European Commission in Brussels views Turkey's application for membership of the EC - a coalition which threatens Turkey's western orientation could, moreover, prompt the military to intervene, thus returning the country to political isolation. The next few weeks will prove decisive.

## Probably the best bitter

Northern beer drinkers are worrying that the proposed brewing merger between Carlsberg and Allied-Lyons could usurp the dominance of their favourite pint. It's not so much the new Carlsberg-Tetley company they object to but the order of the names.

They are the UK's number one bitter in terms of market share, but it was number one in Yorkshire before anyone cared to share it in the rest of the market.

Barry Pepper, chairman of the British guild of beer writers says: "The name ought to be the other way around." He argues that Carlsberg-Tetley is as much a misnomer as Rolls-Royce and Cammell Laird. In both those companies the men who had their names at the front were the ones with more money than the technical experts who brought up the rear.

Malcolm Wright, corporate and finance director of Allied Breweries, says a lot of thought went into the name which he maintained had nothing to do with the fact that Carlsberg has the lion's share of the deal. "We believe it's far more easy and more memorable this way around," he said.

The real victory was Tetley having its own name in the heading instead of Ind Coopers or Ansell's, its stabilisers in the Allied Lyons Group.

The merger will not affect the 900 Tetley pubs in Leeds which will continue to have the monolithic humpback holding its pint outside their doors. The Campaign for Real Ale, which often wonders whether the merger will mean less competition but Wright is adamant that Carlsberg will retain its free ranging status and will be competing with other lagers in Allied pubs.

Carlsberg harbours a natural dislike for the lagers brewed for the British market. "The Carlsberg and Heineken we

## OBSERVER

drink here are nothing like as strong as they are in their native countries," said spokesman Stephen Cox.

Pepper agrees. He said: "Carlsberg in the UK is brewed in Northampton and not much good ever came out of there. It never had a cricket or football team worth talking about."

According to Carlsberg, real ale is enjoying a revival that has been recognised by the big brewers. "Even Whitbread admit it now," says Pepper.

"And they've closed down more breweries than Truman took wickets." Fluffy Fred had 2,904 in his career so Pepper might have been exaggerating.

## Protest

Latest example of ghastrly PR-speak: telephone calls have become "down-the-lines", as in "OK, ya, I'll arrange a couple of down-the-lines with the directors." If the telephone line goes down, presumably your down-the-lines go down-the-tubes. Other examples of similar gobbledygook on a plain postcard please.

## Up the creek

Jerry Brown, who launched his third bid for the presidency this week, ranks as one of the more eccentric politicians in the US.

After two eventful terms as governor of California between 1974-82, Brown went into spiritual exile, studying Zen Buddhism in Tokyo, meditating in Mexico and working with Mother Teresa in India. Now Brown is back, and he wants the world to take him seriously.

Brown was 34 when he succeeded Ronald Reagan as governor of California in 1974, and he soon drew national attention for his spartan life-style, shunning the governor's man-



## This is my fifth interval

sion and limousine and dating Linda Ronstadt, the rock singer. Many of his unconventional ideas in the 1970s such as expanding protection of the environment, women's rights and helping minorities now appear mainstream, but he still faces a credibility gap.

Brown has promised to limit contributions to his campaign to \$100 apiece, a contrast with the past when he raised more than \$18m for his two gubernatorial and presidential campaigns. Can Brown really run a serious presidential campaign on so little money? Only he knows. If he survives the early rounds, it is a fair bet that he will follow what he once called the "canoe theory" of politics.

You paddle a little bit on the left side, a little bit on the right side, then you keep going straight down the middle."

## Dial-a-con

Ford Open prison, the celebrity slammer to the rich and famous has had so many incumbents who keep an eye

## A TOUCH OF FRANCE

## HÔTEL PLAZA

## ATHÉNÉE

## NEW YORK

Number One New York  
Luxury Hotel

"Institutional Investor, 1990"

37 East 64th Street,  
between Madison and Park

New York, New York 10021

Reservations:  
(212) 734-9100 or  
1 (800) 447-8800

or Forté Hotels  
1 (800) 223-5843

By Facsimile:  
(212) 772-0958

or consult your  
travel agent

For Exclusive Hotels, Inc.  
The Leading Hotels of the World











**OCS Group Ltd.**  
FOR TOTAL BUILDING CARE  
Enquiries - Marketing Department  
14 South Side, Clapham Common, London SW4 9BU  
Telephone: 071-498 0088

# FINANCIAL TIMES COMPANIES & MARKETS

THE FINANCIAL TIMES LIMITED 1991  
Wednesday October 23 1991

**WIPAC**  
AUTOMOTIVE PARTS  
& ACCESSORIES

## INSIDE

### Channel tunnel groups hit back

British and French construction companies building the Channel tunnel will today seek to rebut accusations that they, rather than Euro-tunnel, are financially responsible for most of the huge rise in the project's cost. The 10 companies will hold a press conference in Paris to state their case in the increasingly bitter dispute over costs with the project's operators. Page 27

### Madrid dealers drip success

In Mr Carmelo Lacaci's office in Madrid, is a room full of dealers and salespeople basking into telephones and checking screens. The atmosphere drips with confidence and success. He is a founding partner in Banesto, Lombardía & Lacaci, one of the big five broking houses in Madrid and one of the chief beneficiaries of the profound reform imposed on a fearful and resentful stock market in the summer of 1989 by the Spanish government. Page 25

### Bank injects equity into US arm

Hongkong Bank has injected US\$200m in common equity into its troubled US subsidiary Marine Midland Bank, following the New York state-based bank's sixth successive quarterly loss. Page 22

### Lessons in mangoes

Mangoes have been described as the fruit trade's next avocado, a fruit which has moved off the western shelves "explosively" list to be commonplace. But fragmentation has made it difficult to promote mangoes to the consumer - there are more than 1,000 varieties and fruit has appeared on shop shelves in many different shapes, sizes and colours. This leads to difficulties in consumer education. Page 34

### Purchase lifts Northern Telecom

Northern Telecom's acquisition of STC of the UK this year has offset the slump in North American business to push the Canadian telecommunications equipment maker to record sales, earnings and orders in the third quarter. Page 21

### Painful art of competition

The South Korean government's desire to create a more efficient financial system - after decades of tight control - means commercial banks face the difficult task of learning the simple but painful art of competition. With the focus on cutting costs, managing bad debts, and expanding into new product areas, the banks also have to counter a new offensive by foreign institutions. Page 22

### Meteoric rise and fall

A meteoric rise followed by a meteoric fall - such has been the Jakarta stock exchange in the past 18 months. Now the exchange has announced new rules on securities companies, to improve investor protection and encourage a return of investors. Back Page

### Market Statistics

Base lending rates	42	London traded options	24
Benchmark Govt bonds	24	London traded options	24
FT-4 indices	25	Managed fund service	38-41
FT-4 world indices	46	Money markets	42
FT/ABO table	15	New int. bond issues	42
Financial futures	42	World commodity prices	34
Foreign exchanges	42	World stock mkt indices	43
London recent issues	25	UK dividends announced	28
London share service	35-37		

### Companies in this issue

3M	23	Hongkong Bank	22
Aker	20	Johnson & Johnson	23
Allied London Props	27	Marine Midland Banks	22
Astra	20	Mattel	22
Banco de Santander	20	Maxwell Comm	22
Banesto	20	McKerns	22
Bankers Trust	20	Morgan Stanley	22
Bouygues	20	Multitrust	22
Brown & Jackson	20	Northern Telecom	22
Chubb	20	Occidental Pet	22
Den Danske Bank	20	Peter Kiewit & Sons	20
Den Norske Bank	20	Pressac	26
Den norske Bank	20	Quaker Oats	23
Densitron Intl	20	Salomon Bros	25
Dow Chemical	20	SelectTV	27
Edinburgh Inv Tst	20	Tesaco	27
Esab	20	Tudor	28
Eurotunnel	20	UDC	28
Exmoor Dual Inv Tst	20	Unibank	29
FR	20	Waterford Wedgwood	26
Fiat	20	Weyerhaeuser	23
General Cinema	20	Wolseley	27
Goodman Fielder	20		

### Chief price changes yesterday

FRANKFURT (DM)		LONDON (Pence)	
Bilbao	924.5 + 19.5	Intercor	124 - 7
Bilbao	1185 + 31	Johnson & Johnson	90 - 4
Hochschild	43 + 11	Marine Midland	149 - 7
Metallgesellschaft	43 + 11	Merrill Lynch	80 - 6
Procter	65 + 15	Morgan Stanley	138 - 7
Roche	48 + 10	Pressac	86 - 10
Schering	245 + 5.5	Roche	151 - 3 1/2
Siemens	610 + 20	Schering	71 - 4
NEW YORK (\$)		TOKYO (Yen)	
Johnson & Johnson	111 1/4 + 3/4	Ajima Mills Prods	1260 + 120
Johnson & Johnson	92 1/2 + 3/4	Nippon Chem	1090 + 104
Qualcomm	58 + 1/2	Nippon Chem	745 + 70
Salle	62 1/2 + 1/2	Nippon Chem	1200 + 140
Wendel	22 1/2 + 1/2	Tokyo Mfg	1050 + 105
Wendel	48 1/2 + 1/2	Wendel	1060 - 130

New York prices at 12:30.

## Ford and GM post big losses in third quarter

By Martin Dickson in New York

GENERAL MOTORS and Ford, the two largest US automobile manufacturers yesterday reported a combined third-quarter loss of nearly \$1.7bn and offered little hope of an early return to profitability. Ford said it expected to lose money in the fourth quarter and had been cutting its production schedules because sales had not picked up as rapidly as expected. The US automobile industry has been suffering for the past year from a sharp downturn in North American demand, due to recession. At the same time, Detroit's big three - GM, Ford and Chrysler - have faced mounting competition from Japanese rivals with US manufacturing facilities. The result has been excess capacity and a ferocious price war. The third quarter is traditionally weak because it includes the conversion of assembly plants for the start of the new model year. Yesterday's losses were within the range of analysts' expectations. General Motors reported a third quarter loss of \$1.1bn, or \$1.88 a share, on sales and revenues of \$28.9bn. In the same period of last year the company recorded a loss of \$2.1bn, or \$3.54 a share, after a special restructuring charge, and made \$15m, or 2 cents a share, excluding the charge. Ford lost \$574m, or \$1.30 a share, on sales and revenues of \$21.1bn, compared with a profit of \$102m, or 22 cents a share, on revenues of \$23bn. In contrast to GM, the bulk of its losses were in overseas markets. Ford has the largest share of the UK car market and has been hit by the recession there. It said that Jaguar, its troubled British luxury car maker lost \$100m in the quarter. GM said its worldwide factory sales to dealers totalled 1.58m units, 10.5 per cent below last year's quarter, due to lower purchases in the US, where the product mix had also been less profitable. However, this had been partly offset by reduced discounts and greater operating efficiency. Overseas earnings remained relatively strong, despite the conversion of five European assembly plants to produce the new Astra compact car. The group's earnings rose to \$345m, up from \$283m, while EDS, its computer services business, made \$145m, up from \$128.4m and GM Hughes Electronics, its aerospace group, made \$38m, down from \$158m. Mr Robert Stempel, the GM chairman, said that while surveys showed US consumers to be relatively optimistic about the outlook for the national economy, they were less confident about their own finances - and the rate of improvement in automobile sales would depend partly on the latter. Ford's factory sales dipped 2 per cent to 1.28m units, but the losses from its worldwide automotive business totalled \$751m - with \$197m in the US and \$554m overseas. This was partly offset by \$177m of profits from its financial services arm. Ford share issue, Page 25

## De La Rue buys Swedish rival

By Andrew Bolger in London

DE LA RUE, the UK-based security printer and payment machine maker, yesterday made a £160.3m (\$273m) rights issue, partly to fund its acquisition of a Swedish competitor, Inter Innovation. De La Rue has agreed to pay \$24.7m in cash for the Stockholm company, which makes and distributes automated cash machines in Europe, the US, and the Pacific Rim. Mr Jeremy Marshall, the chief executive who in the past two years has restructured De La Rue and sharply increased its profitability, said the rest of the cash raised would be used for further acquisitions. The one-for-three offer was priced at 350p, a deep discount to Monday night's close of 448p, partly because of the London market's hostile reaction to some recent rights issues. However, the deal was well received yesterday and De La Rue shares closed at 446p, down only 2p on the day. The UK group, the world's biggest printer of banknotes, currently derives 44 per cent of its turnover from payments systems, which control the mechanised transfer of money. That proportion will rise to 57 per cent after the acquisition of Inter Innovation, which makes automated currency handling machines and supplies physical security products, such as safes and vaults. De La Rue will close Inter's head office in Stockholm and Mr Marshall said there would also be scope to eliminate duplicate branch structures, merge service organisations and share research and development costs. Inter Innovation was founded in 1973 by Mr Lief Lundblad, a Swedish inventor who has sold his controlling shareholding and will continue to provide consultancy services for five years under an agreement which involves De La Rue spending \$1.9m on research and development over that period. Inter Innovation had a record of sustained growth spanning more than a decade but this was interrupted last year by the downturn in US banking. The company does not expect its profits for 1991 to exceed last year's, when it made pre-tax profits of SKr38.4m (\$6.1m) on sales of SKr562.6m. De La Rue yesterday also reported a 9.9 per cent increase in pre-tax profits to £31.1m in the six months to September 30. Turnover was flat at £73.8m. Cazanova were brokers to the rights issue, which was fully underwritten by J. Henry Schroder Wagg, the merchant bank. Lex, Page 18

## Den norske Bank will need capital injection

By Karen Fossell in Oslo

DEN norske Bank, Norway's biggest bank, warned yesterday that it will need an injection of capital to meet domestic capital adequacy requirements by the end of this year. It also said an internal review revealed that loan-loss provisions for the first nine months of this year would reach Nkr3.8bn (\$576m), and that Nkr1.6bn in loan-loss provisions would be charged against third-quarter accounts. It has been forced to write down the value of its real estate portfolio by Nkr400m in the third quarter. For the nine months to September, write-downs will reach Nkr500m. The bank declined to reveal how much new capital it needs to meet its 5.6 per cent capital adequacy requirement, but said it would not tap the state-controlled bank insurance fund. The bank has previously insisted that it would be able to meet 1991 capital adequacy requirements without new capital, indicating that the review has uncovered fresh evidence of a deterioration in its financial position. Only last week, it said it would meet the requirements "even without the infusion of fresh capital". In 1990, Den norske slid into net losses of Nkr1.29bn, compared with a profit of Nkr103m in 1989. Credit losses in 1990 rose to Nkr3.8bn from Nkr2.24bn a year earlier. On Thursday, the ruling minority Labour government announced details of an emergency package to prop up the ailing banking system. The plan was forced by the technical insolvency of Christiania Bank, the second biggest bank, which said it had lost its equity capital. One of the measures calls for the establishment of a state-controlled bank investment company with a capital of Nkr4.5bn. This was specifically aimed at Den norske Bank, which plans to expand its share capital by Nkr2.2bn in November, but has been plagued by downward pressure on its share price because of the country's banking crisis. Results, and reaction, Page 28

## Bronwen Maddox assesses the biggest loser in the UK television auction

## Thames shrinks to survive

"IT IS complete rubbish that we can't change our culture. We've changed already: as of last Wednesday we are a completely commercial television company in every sense," says Mr Derek Hunt, finance director of Thames Television.

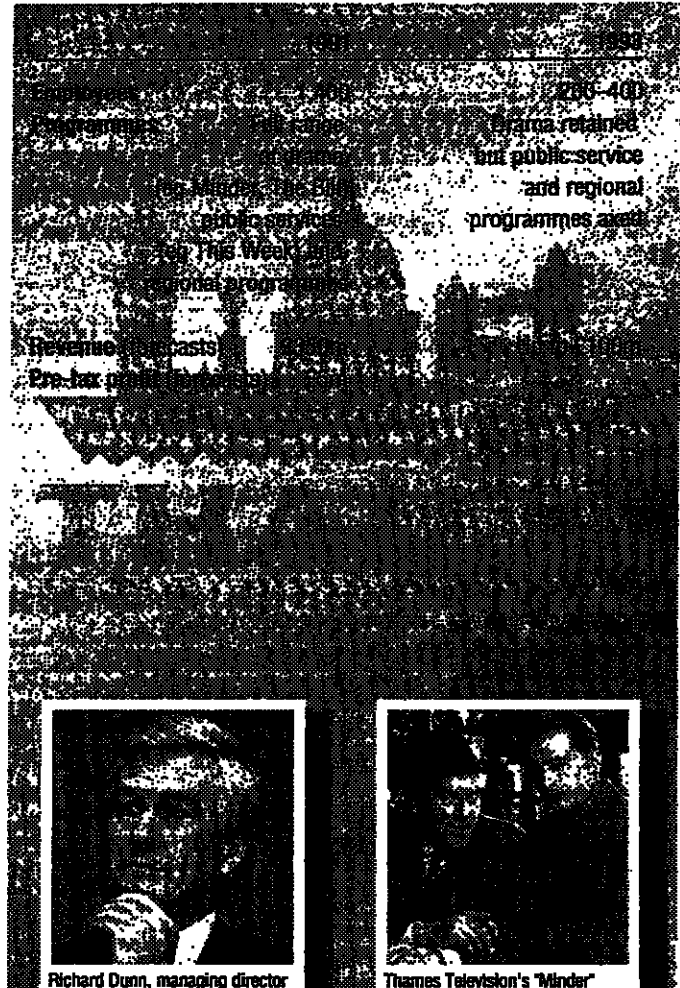
A change of culture is made urgent by the results of last week's UK television auction, in which Thames lost the London weekday franchise to Carlton Communications. It is only one of the changes the company must make as it prepares to stop broadcasting at the end of 1992. Last night Thames agreed with its trade unions the terms for the huge job cuts that lie ahead. It will cut at least a thousand of its 1,400 permanent staff, and could enter 1993 with a payroll of less than 200, according to Mr David Elstein, director of programmes. Almost all local programmes apart from news will go in the next few months. The remaining programmes for the ITV network will be made at the company's production base at Teddington, outside London. Thames's grimy but imposing London headquarters "will become a ghost town after Christmas" according to one producer, holding just the management, transmission operators, and reporters on the local news and the network current affairs programme. "Beyond that, we haven't yet decided the shape of the business - and when we do we may say nothing," says Mr Richard Dunn, the chief executive.

His reticence is not surprising, if only because he and his colleagues face some of the most difficult commercial judgments in British television.

From January 1 1993, Thames will become a pure independent producer. True, it will be Britain's largest - but independent production has scarcely been more than a cottage industry, with producers nervously bringing in about \$20m a year, and last year's revenues from Reeves, Thames's US programme-making subsidiary, came to around \$28m.

Other ITV managing directors express doubts about the money to be made in the UK. "Thames stands an extremely good chance of being Britain's largest independent, but that may not be a big thrill in money terms for years," says Mr Christopher Bland, chairman of LWT, which successfully held on to the London weekend licence.

TELEVISION South West, the Plymouth-based ITV company which lost its franchise to Westcountry TV last week, has announced that it will be making "substantial redundancies" up to director level, writes Martin Mulligan.



Richard Dunn, managing director

Thames Television's "Minder"

of programmes, but nothing more. "The system does not pay a profit margin on programmes making now, and we will need to get one," says Mr Hunt.

Mr Ian Ritchie, managing director of Tyne Tees, believes that all these factors mean that Thames "initially stands a fairly remote chance of making a meaningful level of profits. Not only is the amount of business likely to be small but any business needs an element of certainty, and independents find that hard."

However Thames's size brings it some security compared to other independents. It can trade on its most successful shows by packaging them with lower rating shows and library material in "all or nothing" deals.

Thames could also explore broadcasting from the sky - it owns options on two transponders on the Astra satellite - or applying for the UK's new Channel 5 licence, to be advertised next year.

The hazards of life as an independent, and Thames's speed in making the latest job cuts, raise questions about why the company did not bid higher for its franchise.

Mr Hunt argues that the very value of Thames's production business was the handicap. Thames could not bid so much for the broadcasting licence as it would leave shareholders with a business valued at less than production alone. "Because we had a business to fall back on the added value of winning was less for us than for Carlton, so we bid less," says Hunt.

This argument rests heavily on one point: Thames's belief that it will find a valuable business in making programmes. Thorn EMI, its 56 per cent shareholder, is giving it "extremely strong support" in pursuing that belief, according to Mr Dunn.

Unless Thorn EMI decides to take the company private, there will be little immediate comfort for minority institutional shareholders who do not share that belief in the long term future. The recession-induced drop in advertising revenue means that Thames is expected to show a pre-tax loss of up to \$8m in interim results to be announced soon, compared to a profit of \$10m in the first half of 1990.

It will take Thames's management more than a year to discover whether they have no real jobs, or some of the best in British television.

"I can hardly say I'm looking forward to the change - a lot of close colleagues will lose their jobs," says Mr Elstein. "But we should end up in a unique, privileged position: Britain's largest producer, allowed to supply to all broadcasters, and there isn't another company that will be able to say that."

## Swiss bank faces cut in credit rating

By Tracy Corrigan in London

CREDIT SUISSE, the smallest of the big three Swiss banks, stands to lose its top Triple-A credit rating. Its long-term debt and deposit ratings were placed under review for downgrade yesterday by Moody's.

The US rating agency cited the increasingly competitive banking environment in Switzerland and abroad, and the declining asset quality caused by recession.

The big three Swiss banks, Union Bank of Switzerland, Swiss Bank Corporation and Credit Suisse, have been viewed as the most stalwart credits among mainly declining financial institutions. None of these triple-A rated banks has ever faced a downgrade before.

Moody's said that Credit Suisse lags its two peers in the Swiss retail banking market. But other analysts were surprised that it had been singled out.

"Credit Suisse has a different risk profile but it also has a strong earnings capacity and a very healthy capital base," said Mr Edward Emmer of Standard & Poor's, the US agency.

Credit Suisse, a subsidiary of CS Holding, is rated Triple-A by both S&P and IBCA, the European bank credit rating agency. There was some surprise at the timing of the review. Last year, Credit Suisse faced a weak securities market and there were problem loans at First Boston, the US investment banking subsidiary of the CS Holding group. This year, First Boston's exposure to problem loans has been substantially reduced, and securities profits have soared. Credit Suisse has a highly profitable derivatives unit, backed by the bank's top credit rating. It could suffer if a downgrade goes ahead. However, a senior banker said that provided the unit is rated double-A or above, business would not be affected. Results, and reaction, Page 28

**DENTON HALL**  
**BURGIN & WARRENS**

is pleased to announce  
the opening  
of its new associated office  
in Prague

**PAVLA HENZLOVA LAW OFFICE**  
Celetná 19 · 11000 Praha 1  
Czechoslovakia

**CONTACT**  
Dr Pavla Henzlova in Prague  
on 42-3-232 1245  
or  
Anthony Alexander in London  
on 44-71-320 6303

LONDON · BANGKOK · BRUSSELS · HONG KONG · LOS ANGELES  
MILTON KEYNES · SINGAPORE · TOKYO

OTHER ASSOCIATED OFFICES IN EUROPE  
BERLIN · CHEMNITZ · COPENHAGEN · DUSSELDORF · FRANKFURT

A MEMBER OF THE DENTON INTERNATIONAL GROUP OF LAW FIRMS

هكذا من القليل



## INTERNATIONAL COMPANIES AND FINANCE

## Crédit Suisse predicts record year

By William Dufforce in Geneva

CREDIT SUISSE, the third largest Swiss bank, said yesterday that its gross earnings during the first nine months had been higher than in the corresponding periods of 1990 and 1989, which was its best year.

Year results would be "significantly better" than the "unsatisfactory" figure recorded in 1990 and also superior to 1989's record performance.

In 1990 Crédit Suisse posted a 31 per cent fall to Sfr538m (\$364m) in consolidated net earnings because of a sharp slide in income from securities trading. In 1989 group net earnings amounted to Sfr783m.

The bank issued its nine-month report soon after Moody's Investors Service had announced that it might downgrade Crédit Suisse's AAA senior guaranteed Eurodebt as

well as the AAA-rated long-term deposits of the bank and its financial products subsidiary.

Mr Beat Hubacher of Crédit Suisse said the bank saw no reason for Moody's to put it on the watch list and would soon be talking to the rating agency.

Crédit Suisse knew of no extraordinary risks which could differentiate it from the other big Swiss banks which enjoy AAA ratings, especially when it was able to forecast record earnings for 1991.

Moody's had said that credit risks were worsening for banks in general but, Mr Hubacher said, Crédit Suisse's loss provisions were not expected to increase more than those of other banks and it was less exposed than others in its mortgage business.

Provisions for losses at

Crédit Suisse have been higher than in previous years and costs have continued to rise rapidly, according to the third-quarter report. However, the earnings trend at both the group and parent bank level had continued to be "highly gratifying".

At the half-way stage, Crédit Suisse reported a 71 per cent increase to Sfr1.33bn in pre-tax group operating profit.

Group lending had shrunk by 0.7 per cent in the third quarter but had risen by 8 per cent to Sfr99.6bn for the first nine months as a whole. Parent bank lendings had remained at the Sfr94.7bn level they had reached at the end of June, but were still 6.5 per cent higher than at the end of 1989.

Customer deposits declined by 1.1 per cent at the group

level and by 1 per cent at the parent bank. However, from January to the end of September, customer deposits at the group level had risen by 8.6 per cent to Sfr109bn and in the parent bank by 8.3 per cent to Sfr69.4bn.

Total assets of the group at the end of September amounted to Sfr161bn, while those of the parent bank stood at Sfr133bn. The totals represented contractions during the third quarter of 4.4 per cent for the group and 5 per cent for the bank, but during the nine months assets had climbed by 7.6 per cent in the group and 5 per cent at the bank.

The third-quarter decline in assets reflected primarily a reduction in interbank business and the depreciation of the dollar, Crédit Suisse said.

## Bouygues reports 9% underlying growth rate

By William Dawkins in Paris

BOUYGUES, one of the world's largest construction groups, yesterday reported an underlying 9 per cent growth in turnover in the first half of the year and said year figures would show the same increase, representing a slowdown from the 1990 growth rate.

Published turnover in the first six months climbed by 14 per cent from FF26.2bn to FF29.97bn (\$8.2bn), including a first contribution of FF1.4bn from Losinger, the Swiss construction group acquired at the end of 1990. Shipping out Losinger, underlying sales growth comes down to 9 per cent overall and 25 per cent for the international activities, said Bouygues.

Group net profits rose by 2 per cent over the same period, from FF102m to FF104m. Growth was strongest in Bouygues' extensive international activities, where published sales rose by 49 per cent. In what the group called the "difficult environment" existing in France, Bouygues managed growth of 4 per cent.

Bouygues' French turnover of FF21.1bn represented 70 per cent of the group total. Bouygues forecast that year sales should rise from FF56.7bn in 1990 to FF61.7bn, of which FF17.5bn would be made internationally, mainly in Europe, North America and the Far East.

The order book indicates that activity next year will be around the same level as in 1991, in spite of the continuing French economic slowdown.

## Tudor 'not for sale'

CORPORATION Banesto, Spain's leading privately owned conglomerate, yesterday attempted to quell rumours that it was seeking a buyer for Tudor, Europe's third biggest battery producer, writes Tom Burns.

Mr Jon Eizendel, Corporation Banesto's deputy managing director, said the conglomerate had no intention of selling the group.

## Wolseley posts 33% decline and sees no sign of upturn

By Clare Pearson in London

MR JEREMY Lancaster, chairman of Wolseley, yesterday warned that the plumbing and building materials distribution group saw no sign of an end to the recession on either side of the Atlantic.

"Politicians may talk of a recovery but people out in the field are not," he said. "Search as hard as we may, we are unable to discern any improvement in the group's short-term prospects."

Mr Lancaster was speaking as the company unveiled pre-tax profits down by a third to £50.3m (£18m) in the year to end-July, from £120.7m a year earlier.

Nevertheless, the final dividend is being maintained at 9p making an identical 12.10p for the year. Earnings per share dropped to 23.33p against 38.99p. Turnover fell to £1.74bn from £1.85bn.

The result left the share price unchanged at 400p in London. It was in line with City of London forecasts, which were recently downgraded.

The pre-tax loss was struck after an exceptional debit of £11.2m which analysts said reflected conservative accounting. It chiefly consisted of provisions against possible future sales of agricultural machinery and building distribution companies.

Wolseley has cut the workforce by about 12 per cent, to 14,000, in the last year.

Currency fluctuations reduced 1991 profits by about £2.5m, against a gain of £1.8m. Property disposals contributed only £900,000 against £1.5m.

In UK building distribution, trading profit was 18 per cent down at £40m, on sales boosted by the inclusion of an acquisition

made in June last year, up from £541.9m to £570m.

Mr Lancaster said sales had been only marginally down at Plumb Center, the largest UK plumbing merchant, which was a strong performance in the circumstances. Plant hire, however, had been hard hit.

The biggest profits decline came in US building distribution which provided a profit of only £31.5m against £57.2m at the trading level on sales of £906.1m from £1,038m.

Mr Lancaster said there had been "a tremendous change" in Californian operations, where sales, 25 per cent up 18 months ago, were now 11 per cent down year-on-year. However, operations in the north-western states increased turnover. The manufacturing businesses in the UK suffered a 20 per cent fall in trading profits to £17.1m.

## Aker buys stake in US concern

By Karen Fossli

AKER, one of Norway's biggest industrial groups, said yesterday that it had completed an important stage in its North American expansion strategy by acquiring a 51 per cent stake in Peter Kiewit & Sons' Gulf Marine Fabricators, an offshore oil and gas platform construction yard.

Peter Kiewit & Sons will maintain a 49 per cent stake in the yard, which is to be named Aker Gulf Marine. Mr Gregers Kure, president and chief operating officer of Aker's oil and gas technology division, did not give financial details of the deal.

Mr Kure said Aker was also contributing its deep-water oil

and gas expertise, acquired from more than a decade of helping oil companies develop North Sea fields.

He estimated that Peter Kiewit & Sons had an average annual turnover of \$3.5bn, and that Gulf Marine Fabricators had annual revenue of \$75m.

The yard, based in Corpus Christi, Texas, has built two of the world's biggest offshore steel structures for the Gulf of Mexico. It is working on the fabrication of 22 offshore platform modules for Exxon Corporation's Harmony and Heritage oil fields, off the coast of California, and is expected to complete the project in autumn next

year. Norwegian Contractors, an Aker unit, is best known for its offshore concrete platforms in the North Sea. It is also involved in the development of Mobil Canada's Hibernia oil field off the coast of Newfoundland.

Mr Kure said Aker had recently completed tests in Texas to check the behaviour of concrete in hot, humid conditions, to verify that it could be used to build platforms for the Gulf of Mexico.

In the first eight months of this year, Aker's oil and gas technology division reported sales of Nkr4.48bn (\$679m) and profits of Nkr211m.

## US tests support Astra antiviral drug

By Paul Abrahams

POSITIVE conclusions about Foscavir, the antiviral drug sold by Astra, the Swedish pharmaceuticals group, were published yesterday by the US Department of Health and Human Services.

Large-scale trials showed that patients of the disease Aids treated with a combination of Foscavir and AZT, Wellcome's Aids treatment, lived longer than those treated with AZT and another drug, Ganciclovir. Analysts said there were about 50,000 patients with Aids-related eye infections in the US.

They estimated the market at between \$50m and \$60m. Astra played down the commercial significance of the results. Although the product is also licensed in Scandinavia, France, Germany and the UK, the potential market in Europe is far smaller.

Astra's free B shares closed down by SKr7 at SKr548. The US trials showed that those patients given Foscavir for a serious eye condition associated with Aids, known as CMV retinitis, lived for 12 months compared with eight months for those treated with Ganciclovir. Patients appeared able to tolerate the Foscavir combination.

About 20 per cent of Aids patients develop CMV infections.

## Banco de Santander up 18.6%

By Tom Burns in Madrid

BANCO DE SANTANDER, which has a 10 per cent shareholding in the Royal Bank of Scotland, raised group net income by 18.6 per cent in the first nine months of this year, to Pta63.9bn (\$608m).

The interim dividend is being increased by 13 per cent to Pta130 per share, payable on October 31.

Santander's group financial revenues were up by 7.2 per cent to Pta677.4bn in the third quarter, and the financial margin was raised by 10.6 per cent to Pta159.1bn.

Mr Emilio Botin, Santander chairman, said the group's operating performance was "quite satisfactory" for the first nine months of the year.

## Esab falls to SKr18m

ESAB, the world's leading welding equipment producer, reported yesterday a sharp drop in its profits for the first nine months to SKr18m (\$3m) compared with SKr77m for the same period of 1990, writes Robert Taylor in Stockholm.

Sales fell by 9 per cent to SKr4.78bn from SKr5.24bn.

This announcement appears as a matter of record only.



ALUMINIUM BAHRAIN, B.S.C. (C)

## Fourth Potline and New Power Plant Project Financing Facilities

Secured by 1990 Quota Agreement

Commercial Bank Facility	US \$650,000,000
Power Plant Belgian Export Credit Facility	US \$ 35,000,000
Power Plant German Export Credit Facility	US \$290,000,000
Power Plant Italian Export Credit Facility	US \$104,000,000
Smelter Equipment French Export Credit Facility	US \$120,000,000
Smelter Equipment German Export Credit Facility	US \$150,000,000

Financial Advisors:  
Chase Investment Bank Limited  
Gulf International Bank B.S.C.

1990/1991



CHASE



## GREECE FUND LIMITED

Notice to the holders of the International Depositary Receipts ("IDRs") evidencing shares of US\$0.01 each ("Shares") of Greece Fund Limited (the "Company")

## Notice of Annual General Meeting and Agenda

NOTICE IS HEREBY GIVEN that the Annual General Meeting of Greece Fund Limited will be held at 12.00 noon on Thursday, 14th November, 1991 at the Pomme d'Or Hotel, Liberation Square, St. Helier, Jersey, Channel Islands for the following purposes:

- to receive the Report of the Directors, the Accounts for the year ended 30 June 1991 and the Report of the Auditors thereon
- to reappoint Coopers & Lybrand Deloitte as Auditors of the Company
- to authorise the Board to agree with the Auditors a sum to cover their remuneration and to transact any other ordinary business which may properly be transacted at an Annual General Meeting
- to consider the methods available to the Company to enable shareholders (which expression includes the holders of bearer International depositary receipts) who wish to do so to realise their investment at a price ("Full Value") not materially less than net asset value; and

(b) to submit to shareholders at an Extraordinary General Meeting of the Company, to be held within ninety days after the date of passing of this Resolution, proposals enabling shareholders who wish to do so to realise their investment at Full Value.

Voting arrangements for IDR-holders

IDR-holders do not have the right to attend or vote at the Annual General Meeting but may however instruct the Depositary as to the exercise on their behalf of the voting rights attributable to the Shares evidenced by the IDRs which they hold. IDR-holders who wish to vote must follow the following procedure:

Instructions as to voting must be given to the Depositary at the address given below (attention: Securities Department - telephone 32-2-508.82.15 - telex 21752 MORSEK B) in writing not later than 8th November, 1991 and will not be valid unless there is delivered to the office of the Depositary or to any of the Agents at their addresses respectively specified below (the "Agents") either (i) the IDR in respect of the Shares for which such instructions are given or (ii) a certificate from an Agent, Euroclear or Cedeo, to the effect that such IDR has been deposited with it and is to be held in a blocked account in its order until after the meeting or any adjournment thereof. IDR-holders must indicate to the Depositary or the Agent (as the case may be) to whom the IDRs should be returned after the meeting or any adjournment thereof. IDR-holders who wish to vote are also requested to transfer to Morgan Guaranty Trust Company of New York, New York, for account 670-01-422 of Morgan Guaranty Trust Company of New York, Brussels, a fee of US\$1.00 per IDR in respect of which a vote is to be cast.

IDRs deposited with or to the order of an Agent will not be released until the conclusion of the above mentioned meeting or any adjournment thereof. The Agent shall promptly give notice to the Depositary of such release.

Copies of the Company's Annual Report and further information concerning the resolutions to be proposed at the Annual General Meeting - including a letter from the Chairman explaining why the Directors recommend shareholders to vote AGAINST the resolution to be proposed as special business - may be obtained from Schroder Investment Management Limited, 33 Gutter Lane, London EC2V 8AS or from the Depositary or any of the Agents listed below.

## DEPOSITARY

Morgan Guaranty Trust Company of New York  
Avenue des Arts 35  
B-1040 Brussels  
Belgium

## AGENTS

Morgan Guaranty Trust Company of New York

60 Victoria Embankment  
London EC4Y 0DP  
England

Kreditbank S.A.  
Luxembourg  
P.O. Box 1108  
Luxembourg

22nd October, 1991

## GREECE FUND LIMITED

## Annual General Meeting

The following is extracted from a letter being sent to shareholders by the Chairman, Lord Jellicoe. The full text of the letter is available on request to the Company or Schroder Investment Management Limited, 33 Gutter Lane, London EC2V 8AS (Tel: (071) 382 6000). The Annual General Meeting for 1991 has been convened for 12.00 noon on Thursday, 14th November, 1991 at the Pomme d'Or Hotel, Liberation Square, St. Helier, Jersey, Channel Islands and the letter gives the Board's view of a resolution, to be proposed as special business, which requests the Directors to consider the methods available to the Company to enable shareholders who wish to do so to realise their investment at a price not materially less than net asset value.

"The Directors have been considering this issue for some time but have concluded that further investigation is unwarranted. The Board so decided, and now unanimously recommends that shareholders reject the Resolution, for the following principal reasons:-

- The initial Listing Particulars, issued in 1988, offered subscribers the opportunity to invest in the Greek economy with the option to call for the liquidation of the Company after 5 years. This acknowledged the medium term and strategic nature of investment in the Greek Stock Market and there have been no developments in the interim justifying any change to the Company's minimum life.
- Unitisation, or any other change to open-ended status, is wholly inappropriate for a vehicle designed for foreign investment in a relatively small and illiquid securities market and could only be to the disadvantage of the longer term investors.
- Liquidation against the present market background would, even if phased over time, inevitably realise low values from what would be perceived as forced sales.
- Significant taxation liabilities could be crystallised for investors."

"The Directors recommend shareholders to vote against the Resolution".

Interests representing 10.47% of the issued share capital informed the Board that, if the resolution is not proposed, they intend to requisition an extraordinary general meeting. The Directors therefore agreed to the resolution being proposed in order to save shareholders and the Company the additional expense of a further meeting.

Investors who require further information are requested to contact Peter Sedgwick, Jonathan John Bainbridge at the above address (Tel: (071) 382 6000).



## INTERNATIONAL COMPANIES AND FINANCE

## Energy groups suffer sharp falls

By Karen Zagor in New York

THE STRENGTH of crude oil prices at the beginning of the Gulf crisis last year distorted earnings comparisons for several US energy companies which posted sharply lower third-quarter earnings yesterday.

The industry has been affected by lower demand for refined products and natural gas, which has cut into profit margins. Also, falling demand for petrochemicals has hurt earnings.

Texasco reported a 25 per cent decline in third-quarter net earnings to \$286m. Revenue slid nearly 15 per cent to \$9.4bn.

Mr James Kinnear, Texasco's chief executive, said the Opec basket of crude oil prices averaged \$18.70 in the 1991 quarter, compared with \$24.60 a year earlier. "US crude prices

reflected the same pattern and contributed to the decrease in upstream earnings," he said. Margins in chemicals and petroleum products were affected by the US recession. Market conditions were particularly weak on the west coast.

In the 1991 quarter, Texasco recorded net income of \$286m or \$1.01 a share on revenues of \$9.4bn, against \$381m, or \$1.38 on revenues of \$11bn.

For the nine months, net income fell to \$870m or \$3.46 a share, from \$1.06bn or \$3.78 a year earlier. Revenues eased to \$28.6bn from \$28.8bn.

Earnings from Texasco's exploration and production operations fell 52 per cent in the quarter to \$129m and 6 per cent in the nine months to \$444m, mainly reflecting the sharp drop in third-quarter comparative crude oil prices.

Weaker demand for natural gas contributed to the erosion. Occidental Petroleum, which has been restructuring, posted third-quarter net income of \$171m or 56 cents on sales of \$2.3bn, against \$108m or 36 cents a share on revenues of \$2.7bn.

However, the figures for both periods were muddled by special items.

The 1991 figures included a tax benefit of \$75m, partly offset by an extraordinary loss of \$107m from early debt retirement. The figures also included an after-tax gain of \$534m from the sale of the company's North Sea interests and other pre-tax charges of \$414m.

The 1990 figures included a \$4m gain from tax benefits. Occidental's oil and gas division earned \$51m in the quarter, before extraordinary items,

down 35 per cent the \$78m earned in 1990.

Phillips Petroleum reported third-quarter net earnings of \$56m, or 21 cents, on revenues of \$1.1bn, against profits of \$178m, or 72 cents, on revenues of \$3.4bn last year. Excluding several one-time items, third-quarter earnings plunged to \$13m from \$158m.

For the nine months, its earnings declined to \$234m, excluding extraordinary items, compared with \$365m.

Ashland Oil turned in fourth-quarter net income of \$63m or \$1.07, against \$59m or \$1.06 in the last three months of 1990. Revenues were flat at \$2.7bn.

For the full year, Ashland earned \$145m or \$2.58, compared with \$182m or \$3.27. Revenues rose to \$9.9bn from \$9.5bn.

## GM might buy Milan factory from Fiat

By Alan Friedman

GENERAL Motors of the US is discussing the acquisition of a vehicle manufacturing plant near Milan. The plant is being closed by Fiat, the leading Italian car maker.

Fiat last week announced plans to close the plant - located at Desio - and transfer production to other facilities in Italy. The plant employs 2,500 people and has a daily output of 400 Panda cars and 200 Y-10 models.

The Italian car maker said it would transfer production of the Panda models to its Mirafiori plant near Turin and to its Termini plant in southern Italy.

The Y-10 production would be shifted to Mirafiori and to a plant in Arese acquired by Fiat when it bought Alfa Romeo.

Fiat said it was discussing the plant's sale to GM's Automotive Components Group Europe.

The talks involved the conditions and form of the sale, it said, but declined to give further details.

In Detroit, GM said the talks concerned a range of component-related matters, including the possible purchase of the Desio plant.

It added that the discussions were at a "preliminary" stage.

## Harcourt bond offer extended

GENERAL Cinema, the holding company for retail and entertainment interests, extended its cash tender offer for bonds in Harcourt Brace Jovanovich, the publishing group, writes Nikki Tait in New York.

The offer had been due to close on Monday and General Cinema had said it would not extend the deal beyond this point.

The bidder was requiring that 90 per cent of each of the five categories of bonds be tendered, but by Monday night had reached this objective in only one class - the 13 per cent senior notes. The percentage of all bonds tendered had increased only marginally to 88.4 per cent.

The 11-hour extension, to 2pm local time yesterday, came at the request of the bondholders' committee.

General Cinema said it had been advised that discussions "are taking place among the bondholders committee, its advisers and other holders of HBJ public debt securities, with a view towards encouraging the tender of additional HBJ public debt securities to reach 90 per cent for each class".

The General Cinema-HBJ deal has hung in the balance for many months. The bidder allowed a previous offer to lapse but returned with the new proposal this autumn.

## Northern Telecom sets record

By Bernard Simon in Toronto

NORTHERN TELECOM'S acquisition of STC of the UK allowed the Canadian telecommunications equipment maker to report record sales, earnings and orders in the third quarter, in spite of a slump in its North American business.

Northern reported that net earnings grew to US\$108.7m, or 42 cents a share, from US\$97.5m, or 38 cents, a year earlier. Revenues rose by 18.6 per cent to US\$1.92bn. The \$3.92bn order backlog on September 30 was 40 per cent higher than last year.

Northern does not break out the contribution of the British telecommunications equipment maker STC, which was acquired last March and has been fully inte-

grated into its European operations. Comparisons with STC's earlier results are meaningless, as Northern has disposed of several STC businesses.

Investment and other income slipped to \$4.3m, from \$23.7m a year ago and \$50m in the second quarter. Northern ascribed the most recent drop to lower interest income from cash balances and a smaller contribution from the UK-based computer group ICL, in which Northern has a 20 per cent interest.

Ms Margot Ritchie, analyst at Bunting Warburg in Toronto, noted that tighter cost controls and a focus on high-margin products had led

to a steady improvement in overall gross margins, from 40 per cent a year ago to 41 per cent in the second quarter and 43 per cent in the latest report.

Revenue from all product lines rose, with the biggest dollar increase coming from central office switches.

In keeping with its strategy of concentrating on expansion outside North America, Northern said it had won orders from Denmark, the Netherlands, Mexico, Poland and Thailand.

Revenues declined in Canada, the home of Northern's biggest single customer, Bell Canada, reflecting the recession and the exclusion of federal sales tax from revenues.

## RESULTS IN BRIEF

Chubb, the US insurer, yesterday reported an increase in third-quarter net income to \$151.4m, or \$1.72 per share, against \$145.3m, or \$1.69, for the same period last year.

The figures include realised investment gains after taxes of \$13.3m, or 14 cents per share, in 1991 and \$15.8m, or 18 cents, in 1990.

For the nine months to September 30, net income rose to \$413.7m, or \$4.74, compared with \$387.5m, or \$4.26. Net income includes realised investment gains after taxes of \$24.7m, or 28 cents, in 1991, against \$24.2m, or 28 cents, the year before.

Weyerhaeuser, the paper and forest products company, posted third-quarter net earnings of \$94.4m or 25 cents per share on sales of \$2.5bn. This compares with earnings of \$90.6m or 24 cents, on sales of 2.3bn last time.

For the first nine months of

1991, net earnings declined to \$172.4m, or 36 cents, on sales of \$6.6bn, against net earnings of \$394.9m, or \$1.57, on sales of \$6.9bn.

Johnson & Johnson, a leading maker of health care products, reported net earnings for the third quarter of \$363m, or \$1.09 per share, against \$314m, or 94 cents, last time. Sales were ahead by 10 per cent at \$3.1bn, against \$2.8bn.

For the first nine months of the year, net earnings were lifted to \$1.2bn, or \$3.56, against \$911m, or \$3.11. Sales were \$9.3bn, against \$8.4bn.

Consolidated net earnings and earnings per share for the first nine months of 1990 were reduced by \$140m pre-tax, or \$1.25m after tax (38 cents per share), because of charges for the permanent impairment of certain assets and operations in Latin America.

Compiled by Rukia Nachama in New York

## Quaker Oats profit rise lifts shares

By Nikki Tait in New York

QUAKER OATS, the food and pet foods group that operates some highly competitive domestic markets, yesterday pleased Wall Street by posting a 28 per cent advance in after-tax first-quarter profits to \$42.4m for the three months to end September.

The figure included an \$8.5m pre-tax provision for the expected recall of some Van Camp's and Wolf Brand products.

Earnings per share were 54 cents, compared with 42 cents in the same period of 1990. Quaker shares rose \$1 7/8 to \$37 1/2 on the news.

Quaker attributed the improvement to cost control, lower commodity prices and "strong volume growth" in some US groceries.

## 3M slips on poor economy worldwide

By Barbara Durr in Chicago

US RECESSION and slow economic growth abroad reduced third-quarter earnings by 11.8 per cent at 3M, the diversified manufacturer.

Its earnings declined to \$296m, or \$1.35 a share, compared with \$336m, or \$1.52, last year, on sales of \$3.37bn, up 1 per cent from \$3.24bn.

A stronger dollar also took its toll. If the dollar had remained unchanged, sales, nearly half of which are abroad, would have increased by 3 per cent and third-quarter earnings would have been about 2 cents a share higher.

The company's US unit sales were, however, slightly better than analysts expected. These rose about 2 per cent, compared with a 2 per cent decline in American industrial production, while unit sales outside the US were up 7 per cent.

In the first nine months, net income declined to \$869m, or \$4.08 a share, against \$1.01bn, or \$4.57, last year on sales of \$10.1bn, compared with \$9.7bn.

Mr Allen Jacobson, 3M chairman, said he expected the company's fourth-quarter earnings to show a similar decline. He saw no evidence of economic rebound in the US and expected more slow growth abroad.

## Mattel raises dividend by 25%

MATTEL, the second biggest US toy maker, is to raise its dividend by 25 per cent after turning in an 18 per cent improvement in third-quarter earnings, writes Karen Zagor.

Mattel had net income of \$56.6m, or \$1.10 a share, against \$47.8m, or 96 cents, a year earlier. Sales advanced 7 per cent to \$632m from \$600m. The company attributed the improved earnings to strong worldwide sales.

Mattel's board declared a five-for-four stock split and increased the quarterly dividend to 5 cents a share, or 25 per cent after the stock split.

## Dow Chemical declines 21.5%

By Karen Zagor

THE recession and overcapacity, which have plagued the chemical industry through most of the year, were the main reasons for a 21.5 per cent decline in third-quarter earnings at Dow Chemical, the second biggest US chemicals group.

For the three months to September 30, Dow turned in net income of \$223m or 82 cents a share, against \$284m or \$1.04 a year earlier. Operating income dropped 38 per cent to \$410m from \$664m.

The results included a lower tax provision of 35.5 per cent compared with 38.5 per cent a year ago. Sales slid to \$4.5bn

from \$4.92bn. The 1990 third quarter was unusually strong because of an inventory build-up and price increases after Iraq invaded Kuwait. Prices in the 1991 quarter fell 9 per cent while sales volume increased less than 0.5 per cent.

However, the company said the rate of decline in prices for basic chemicals and plastics slowed in the latest quarter and prices were starting to rise for polyethylene, polystyrene and propylene oxide.

Mr Enrique Talla, Dow's chief financial officer, said: "Additional price increases for the basics in the fourth quarter

will be required to offset rising hydrocarbon feedstock costs and preserve profit margins."

For the first nine months of 1991, Dow's operating income dropped 24.6 per cent, to \$1.72bn from \$2.28bn.

Several one-time items in 1991, including a first-quarter gain of \$213m or 79 cents a share from an initial public offering of the company's Dettol Energy business, contributed to a less dramatic decline in net income.

Net earnings in the first three quarters fell to \$1.08bn or \$3.81 a share from \$1.11bn or \$4.09 the previous year. Sales were \$14.24bn against \$14.63bn.

## Bankers Trust earnings up 9%

By Martin Dickson in New York

BANKERS TRUST, the New York banking group, yesterday reported a 9 per cent increase in third-quarter earnings, helped by a strong performance in global capital markets and the trading of less developed country (LDC) debt.

Bankers Trust has been one of New York's most consistently profitable banks in recent years but yesterday's figures were at the top end of analysts' expectations.

Earnings rose to \$185m, or \$2.17 a share, against \$170m, or \$1.99 a share, in the same period of 1990. Trading revenues totalled \$323m, up 23 per cent from the \$264m reported in 1990.

LDC asset trading accounted for \$35m of the \$59m increase and the bank said revenue from commodity derivatives and other relatively new client-related products also increased significantly.

But it added that the main contributors to trading revenue were global capital markets businesses, including interest rate, currency, commodity and equity derivatives. Foreign exchange trading revenues dropped from \$118m to \$40m.

The bank's fiduciary and fund management revenues rose 20 per cent to \$146m, while fees and commissions totalled \$131m, down from

\$141m in the same period of last year.

However, the bank said the figures were better than in the three preceding quarters. Net interest revenue fell \$8m, or 17 per cent, to \$174m, while non-interest expense rose \$21m, or 4 per cent, due to higher incentive compensation and benefits. The bank said that excluding these factors, which were driven by profit and revenue, expenses fell 5 per cent.

The provision for credit losses was \$60m, compared to \$53m a year ago, and total net charge-offs were \$216m, including \$157m of refinancing country loans.

## Morgan Stanley improves to \$121m

MORGAN Stanley, the Wall Street securities house, yesterday reported a big jump in third-quarter profits to \$121.8m, or \$1.52 a share. In the same quarter a year ago the firm made \$71.9m, or 91 cents, writes Patrick Harverson in New York.

In the first nine months of this year Morgan earned a record \$342.7m, well ahead of the \$212m earned during the opening three quarters of 1990, when the securities markets

were depressed by the Gulf conflict and the US recession.

The bulk of the improvement in net income in the third quarter came from strong securities trading revenues and earnings from equity and fixed-income underwritings.

A breakdown of third-quarter revenues of \$1.74bn shows the biggest contributions came from principal transactions in securities, which rose 45 per cent to \$357m; investment banking, which was up almost

10 per cent to \$193.6m; and asset management and administration (including global clearing and custody activities), where revenues climbed 21 per cent to \$40.7m. Commissions fell slightly to \$67m.

Although total expenses climbed nearly 20 per cent to \$161.3m, most of the increase was made up in a rise in performance-related costs, such as compensation and benefits and broking, clearing and exchange fees.

## SAMSUNG ELECTRONICS CO., LTD.

Notice to the holders of US\$ 20,000,000 5 percent convertible bonds 2,000

NOTICE IS HEREBY GIVEN TO THE HOLDERS OF ABOVE BONDS THAT: the Board of Directors Meeting of the Company, held on September 16, 1991, resolved to issue NEW SHARES under the following terms and conditions:

- Form of shares: common stocks in the registered form.
  - Number of shares to be issued: 2,560,000 Shares of common stock
  - Issuing method: 2,560,000 shares to be issued at the price of 27,100 Korean Won per share.
  - Allocation of new shares:
    - 512,000 shares: shall be allocated for the subscription by employees of the company according to the Law on Fostering the Capital Market in Korea.
    - 2,048,000 shares: shall be allocated for subscription to shareholders registered on October 15, 1991 in the proportion of 0.0457945 share per one share.
- Both the shareholders of common stocks and the shareholders of non voting preferred stocks are entitled to subscribe for new common stocks in proportion to their respective shareholdings.
- Record date: October 15, 1991
  - Subscription period: November 25, 1991 — November 26, 1991
  - Payment date: November 28, 1991
  - Others: Fractions of shares and unsubscribed shares shall be disposed according to the Resolution of Board of Directors Meeting.
- Bondholders should contact the Trustee for further information.



## SAMSUNG ELECTRONICS CO., LTD.

Notice to the holders of US\$ 100,000,000 Global Depositary Receipts

NOTICE IS HEREBY GIVEN TO THE HOLDERS OF ABOVE GDS THAT: the Board of Directors Meeting of the Company, held on September 16, 1991, resolved to issue NEW SHARES under the following terms and conditions:

- Form of shares: common stocks in the registered form.
  - Number of shares to be issued: 2,560,000 Shares of common stock
  - Issuing method: 2,560,000 shares to be issued at the price of 27,100 Korean Won per share.
  - Allocation of new shares:
    - 512,000 shares: shall be allocated for the subscription by employees of the company according to the Law on Fostering the Capital Market in Korea.
    - 2,048,000 shares: shall be allocated for subscription to shareholders registered on October 15, 1991 in the proportion of 0.0457945 share per one share.
- Both the shareholders of common stocks and the shareholders of non voting preferred stocks are entitled to subscribe for new common stocks in proportion to their respective shareholdings.
- Record date: October 15, 1991
  - Subscription period: November 25, 1991 — November 26, 1991
  - Payment date: November 28, 1991
  - Others: Fractions of shares and unsubscribed shares shall be disposed according to the Resolution of Board of Directors Meeting.
- GDS holders should contact the Depositary Bank for further information.



**Bank of China**  
U.S. \$200,000,000  
Floating Rate Notes 1992

In accordance with the provisions of the Notes, notice is hereby given that, for the six month period 23rd October, 1991 to 23rd April, 1992, the Notes will bear interest at the rate of 5 1/8 per cent. per annum.

Coupon No. 9 will therefore be payable on 23rd April, 1992, at US\$100,000,000 per coupon from Notes of US\$200,000,000 nominal and US\$282.76 per coupon from Notes of US\$100,000,000 nominal.

S.G. Warburg & Co. Ltd.  
(Agents)

**ALLIANCE LEICESTER**  
Alliance & Leicester Building Society  
£38,000,000  
Subordinated Floating Rate  
Notes due 1998

For the six months 21st October, 1991 to 21st April, 1992 the Notes will carry an interest rate of 11.075% per annum with an interest amount of £35,326.71 per £1,000,000 Note, payable on 21st April, 1992.

Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London Agent Bank

**NOTICE OF REDEMPTION**  
to the Holders of  
**PROVINCE OF QUEBEC**  
(Canada)  
**US\$ 60,000,000**  
9% Bonds Series EHM due November 1, 1995

NOTICE IS HEREBY GIVEN that in accordance with the provisions of the Fiscal Agency Agreement dated November 1, 1977 between the Province of Quebec ("The Issuer") and the Bank of Montreal ("The Fiscal Agent") the Issuer has elected to redeem all of the US\$60,000,000 bonds outstanding on November 25, 1991 (the "Redemption Date") at a redemption price of 100% (the "Redemption Price") of the principal amount thereof together with accrued interest (the "Accrued Interest") of US\$6.00 per bond from November 1, 1991 to the Redemption Date.

The Redemption Price and the Accrued Interest on the Bonds shall be payable on or after the Redemption Date upon presentation and surrender of the Bonds, together with all appurtenant coupons maturing after the Redemption Date, at any of the following paying agencies:

The main office of the Bank of Montreal in London, the main office of the Bank of Montreal in Montreal, the principal office of Bank of Montreal Trust Company in New York, the main office of Bank of Montreal in Rome, the main office of Comptoir d'Escompte de Paris in Frankfurt, the main office of Credit Lyonnais in Paris, the head office of Credit Suisse in Zurich, the main office of Kredietbank S.A. in Luxembourg, the main office of Kredietbank in Amsterdam, the main office of N.V. in Brussels, the main office of S.G. Warburg & Co. in London and the main office of Westdeutsche Landesbank Girozentrale in Düsseldorf.

Bonds should be presented for payment together with all unexpired coupons, failing which the face value of any missing coupon will be deducted from the sum due for payment. Any amount so deducted will be paid against surrender of the missing coupon within a period of 10 years from the Redemption Date.

On and after the Redemption Date interest on the Bonds shall cease to accrue and all coupons maturing after this date shall be void.

Dated as of October 23, 1991

The Fiscal Agent  
**Bank of Montreal**  
London

هكذا من القليل

## INTERNATIONAL COMPANIES AND FINANCE

## HK Bank bolsters Marine Midland

By Angus Foster in Hong Kong

HONGKONG BANK has injected US\$200m in common equity into its troubled US subsidiary Marine Midland Bank, following the New York state-based bank's sixth successive quarterly loss.

Marine Midland yesterday announced a third-quarter loss of \$56.9m, taking losses for the year so far to \$168.2m. Losses for the quarter were in line with expectations but were much improved on losses of \$111.5m in the same period last year.

Marine, which has been hit hard by the US recession and depressed property market, said losses were inflated by restructuring costs of \$17.2m, partly caused by redundancy payments to 400 staff.

The bank also made a \$6.6m write-down on a stock portfolio.

Mr John Bond, a Hongkong Bank main board director sent to take over as chief executive of Marine in June and to stem losses, said the bank's performance

remained disappointing and provisions, which totalled \$47.4m, were unacceptably high.

However, "there has been an encouraging improvement in operating results due largely to reduced expenses," he said.

Hongkong Bank provided \$160m of new equity and converted a \$50m subordinated loan to raise Marine Midland's Tier 1 capital ratio to 7.56 per cent compared with 5.31 per cent a year ago. This is the second time in two years that Hongkong Bank has been called on to protect Marine's capital ratios. In May 1990, it announced a \$300m capital injection programme.

Mr John Gray, deputy chairman of Hongkong Bank, said further capital injections were unlikely at this stage. He said Marine's new management, made up of Mr Bond and several other executives, had addressed Marine's problem areas and cut costs. "What is within our power, we have

done. I would hope the worst is over," he said.

The latest capital injection comes less than one month after Moody's, the ratings agency, said it would review the credit ratings of both Hongkong Bank and Marine Midland for possible downgrading. Moody's said it was concerned about the group's "continuing asset quality problems."

The size of the injection prompted some analysts to suggest that Marine was being recapitalised for recovery.

Mr John Mulcahy, research director at Peregrine Brokerage, said Marine's new management appeared to be "clearing the decks."

"This should be the last bad year for Marine and you only need Marine to break even for there to be a dramatic change in the outlook for Hongkong Bank," he said.

## S Korea's banks under pressure

John Ridding and Steven Butler on why reform is proving painful

SOUTH KOREA'S commercial banks are facing the unsettling prospect of competition after decades of tight government control.

Foreign pressure and Korea's need for a more efficient financial system are forcing the government to reform the country's anachronistic money markets. The banks are prime targets for change and the process will be painful.

With interest rates set for deregulation in the next few years, margins will come under pressure. The banks will have to shed staff and close branches to keep costs under control. In addition, the big banks, state-owned until a decade ago, are having to defend themselves against aggressive newcomers unbundled by bad loans and the bureaucratic management habits spawned by excessive reliance on the government.

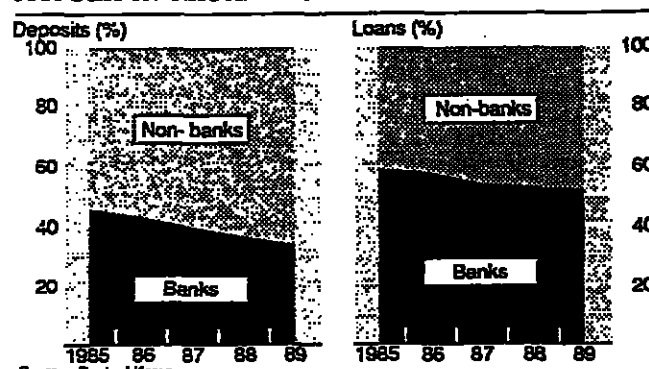
"In the past we just sat on our chairs and waited for business," says Mr Park Yong Ee, managing director of the international division of Chai Bank, one of the five big commercial banks. "Now we have to go out and fight."

The fight will be on many fronts. Newly licensed domestic commercial banks such as Hana Bank and Baram Bank, foreign banks - in particular Citibank with its expanding retail network - and non-bank financial institutions such as life insurance companies, will all be struggling to expand as Korea's markets are gradually liberalised.

For Korea's 11 nationwide commercial banks, responding to the new environment requires a revolution in management and strategy. By date, they and the specialised state banks have served largely as passive channels through which the government dispensed loans and controlled corporate investment.

Their role was simply to direct the policy loans - subsidised credit for selected industries - which financed the post-war Korean economic miracle of export-led industrialisation. But the government's

## Korean financial institutions market share



Source: Bank of Korea

desire to create a more efficient financial system, better equipped to allocate resources in Korea's increasingly complex economy, has prompted change. Interest rate deregulation, the cornerstone of Korea's financial reform, means that banks will no longer enjoy the comfortable spreads between regulated deposit and loan rates and will have to fight for business.

A parallel force for change comes from Korea's trading partners, in particular the US. American banks want access to Korean savers and corporate clients and an end to the regulations which limit their areas of competition.

The South Korean government has been forced to yield, if gradually, to these pressures.

Faced with the impending reform, Korean bankers are resigned to the inevitable. "The cold wind has come at last, and now we have to change," says Mr Park.

There is much to be done. Profitability is low because of non-performing assets accumulated through decades of government-directed loans. Costs are high because of over-extended branch networks and overstuffed operations. Expertise, particularly anything to do with credit-risk analysis, is in short supply.

Most fundamentally, the banks have to learn to compete. "We must start to put profits first and public interest

next," says Mr W.H. Kee, executive vice-president of the Korea Federation of Banks.

The picture is not entirely bleak and some progress has been made.

● Bad loans on the books of commercial banks have been reduced from 5.4 per cent of total loans in 1987 to 2.2 per cent of loans at the end of June this year.

● Each of the big banks raised Won470bn (\$625m) in fresh capital in the late 1980s when the stock market was strong, allowing all but one to meet capital adequacy standards of the Bank for International Settlements.

● Training programmes are being enlarged. About 3,400 staff will receive training this year at the Korean Banking Institute. A further 340 will be sent on overseas programmes.

● New products are being introduced. Most commercial banks now offer performance-linked instruments and longer term deposits offering annual returns as high as 14.8 per cent.

But there is still a long way to go. The five biggest commercial banks - Chai, Hanil, Commercial, Cho Rung and the Bank of Seoul - earned an average return on assets of 0.69 per cent in 1990. This compares with 1.93 per cent for the foreign banks operating in Seoul and 1.4 per cent for Shinhan, the star of the new Korean banks.

Reducing costs is also easier

said than done. The federation of Korean banks estimates that 87 of the country's 1,720 commercial bank branches are unprofitable. But the difficulty of winning government approval to open offices means they are reluctant to close existing outlets.

The big banks will have a strong interest in moderating the rise in interest rates that deregulation will inevitably prompt. This would allow them to keep their current low-cost funding base and preserve spreads on their current portfolio of assets.

They may not have this luxury, however, because banks such as Hana, Baram and Chai are trying to win customers, and the easiest way to do so is to offer a higher return on deposits. If the big commercial banks adopt a conservative approach, they look certain to lose customers. While change will be painful, banks that manage the transition will have a host of new opportunities.

The deregulation of interest rates should enable banks to make full use of their branch networks to win back deposits which have been steadily flowing to non-bank financial institutions. Under the current interest rate regulations, these institutions have been able to offer higher returns than the banks.

New business areas should also be opened to the banks. Much to the chagrin of the large life insurance companies, for example, commercial banks are likely to be allowed to participate in a lucrative national pension scheme expected to be launched in 1993.

For now, however, it is the newcomers that are opening the process of liberalisation most hungrily. "It is very difficult for the big institutions to change," says Mr Yoon Byung Chul, President of Hana Bank, one of the two newest commercial banks and a former short-term finance company. "We can be much quicker and much more responsive in offering new products."

The Euro bank which is at home wherever your business takes you.



WestLB Europe offers clients innovative corporate finance products anywhere in Europe.

When doing business in Europe, you need a bank which is at home wherever your business takes you. WestLB Europe, a

subsidiary of WestLB and SüdwestLB, draws on a long-standing presence in all major business centres. Thanks to an extensive branch network, clients throughout Europe have swift access to WestLB Europe's local expertise. Our classical banking services

combine with innovative corporate finance products to provide tailor-made solutions. Working with a genuine Euro bank is a decisive advantage. Which explains why WestLB Europe's clients feel right at home in Europe's competitive environment.

Düsseldorf, Bonn, Brussels, Copenhagen, Dublin, Frankfurt, Hamburg, London, Madrid, Milan, Moscow, Paris, Rotterdam, Vienna

Westdeutsche Landesbank (European AG)

Friedrichstrasse 56 D-4000 Düsseldorf 1 Tel. (2 11) 826-05 Fax (2 11) 826 6113

WestLB Europa

The Euro bank of WestLB and SüdwestLB

October 1991

## Delagrange

Société d'Etudes Scientifiques de l'Île de France S.A.

has been acquired by

## Synthélabo

Salomon Brothers and Fimmo Rapprochements acted as financial advisors to the shareholders of Société d'Etudes Scientifiques de l'Île de France S.A.

Salomon Brothers

Fimmo Rapprochements

## INTERNATIONAL DEPOSITARY RECEIPTS REPRESENTING SHARES PAR VALUE \$2.50 COMMON STOCK J.P. MORGAN &amp; CO. INCORPORATED

A cash distribution of \$0.495 per Depositary share will be payable on or after the 22nd October 1991 upon presentation of Coupon No. 86 at:-

Morgan Guaranty Trust Company of New York  
35 Avenue des Arts  
Brussels

Banque Internationale à Luxembourg  
2 Boulevard Royal  
2953 Luxembourg

At the designated rate less applicable taxes.

This distribution is in respect of the regular quarterly dividend payable on the common shares P.V. \$2.50 J.P. Morgan & Co. Incorporated on 15th October 1991.

## U.S. \$400,000,000 National Westminster Finance B.V.

(Incorporated in The Netherlands with limited liability)  
Guaranteed Floating Rate Capital Notes 2005

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from October 23, 1991 to April 23, 1992 the Notes will carry an interest rate of 5 1/4% per annum. The interest payable on the relevant interest payment date, April 23, 1992 against Coupon No. 14 will be U.S. \$279.58.

Gross revenues rose to 13.9bn pesos from 10.3bn. Mr Feliciano Belmonte, president, said this was achieved despite losses in fuel from the closure of Manila airport during the eruption of Pinatubo volcano.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

October 23, 1991

## NEWS IN BRIEF

## Toyota, IBM and Toshiba in systems venture

TOYOTA, the leading Japanese car maker, Toshiba of Japan and IBM of the US are to establish a joint venture to build advanced integrated computer systems and develop and market related software, writes Kevin Done in Tokyo.

Toyota will hold a 65 per cent stake in the venture, which will have an equity capital of ¥700m (\$5.4m). IBM Japan will hold 25 per cent and Toshiba 10 per cent.

The new company, Toyota System International, will design an integrated system to handle vehicle and housing-related production, sales and parts control, as well as accounting, personnel and other administrative activities.

■ Withbank Colliery, the coal arm of Rand Mines, benefited from increased exports and sales to Escom, the power utility, to record improved turnover and profits in the year to September, writes Philip Gawth in Johannesburg.

Turnover rose by 14.5 per cent to R12.4bn (\$436m) and operating profits by 4 per cent at R263m. But lower investment income and an extraordinary item saw net profits drop to R135.9m from R144m.

■ Philippine Airlines (PAL), the state-owned national carrier scheduled for privatisation, posted a turnaround to net profits of 389.9m pesos (\$14.8m) in the first six months ending in March from net losses of 86.6m pesos a year earlier, Reuters reports from Manila.

Gross revenues rose to 13.9bn pesos from 10.3bn. Mr Feliciano Belmonte, president, said this was achieved despite losses in fuel from the closure of Manila airport during the eruption of Pinatubo volcano.

## CREDIT FONCIER DE FRANCE

US\$200,000,000  
Floating Rate Guaranteed Notes due 1998

In accordance with the terms and conditions of the Notes, notice is hereby given that the Rate of Interest for the Interest Period 22 October 1991 to 22 April 1992 has been fixed at 5.3475% per annum. The interest payable on the relevant interest payment date, 22 April 1992, will be US\$6,791.62 per US\$100,000 Note. (Interest on the notes is subject to a maximum interest rate of 5 per cent per annum).

BANQUE NATIONALE DE PARIS p.l.c.  
Reference Agent

## Banca Nazionale dell'Agricoltura S.p.A.

(Incorporated with limited liability in the Republic of Italy)  
London Branch

US\$ 150,000,000  
Floating Rate Depositary  
Receipts due 1992

Issued by Bankers Trust Company Limited evidencing entitlement to payment of principal and interest on deposits with Banca Nazionale dell'Agricoltura S.p.A.

Notice is hereby given that the Rate of Interest has been fixed at 5 - 5/8% for the interest period 23rd October, 1991 to 23rd April, 1992.

The interest amount payable on 23rd April, 1992 will be US\$ 2,795.83 in respect of each receipt.

Credit Suisse  
Agent Bank  
21st October, 1991

## HYUNDAI MOTOR AMERICA

U.S.\$40,000,000  
FLOATING RATE NOTES  
DUE 1998

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the six months period 21st October, 1991 to 21st April, 1992 has been fixed at 5 1/4% per annum. Interest will therefore be payable at U.S.\$7,069.01 on 21st April, 1992.

Manufacturers Hanover Limited  
Agent Bank  
(a member of The Securities and Futures Authority)

## THE BUSINESS SECTION

Appears Every  
Tuesday & Saturday

Please contact Michael Miles on 071-873 3306 or write to her at The Financial Times, One Southwark Bridge, London SE1 9PL.

U.S. \$100,000,000



Great American  
First Savings Bank

Collateralized  
Floating Rate Notes Due 1992

Interest Rate	5 1/4% per annum
Interest Period	23rd October 1991 23rd April 1992
Interest Amount per U.S. \$100,000 Note due 23rd April 1992	U.S. \$2,859.38

Credit Suisse First Boston Limited  
Agent

## Christiania Bank og Kreditkasse

(Incorporated in the Kingdom of Norway with limited liability)  
U.S.\$100,000,000

Floating Rate Subordinated Notes Due October 1997  
Notice is hereby given that the Rate of Interest has been fixed at 5.6875% and that the interest payable on the relevant interest payment date, April 23, 1992 against Coupon No. 13 in respect of US\$10,000 nominal of the Notes will be US\$289.11 and in respect of US\$250,000 nominal of the Notes will be US\$7,227.86.

October 23, 1991, London  
By: Citibank, N.A. (CSI Dept.), Agent Bank

CITIBANK









# INTERNATIONAL CAPITAL MARKETS

## Trickle of deals emerges in spite of slowed activity

By Tracy Corrigan

THE REVERSAL of fortune experienced by most government bond markets this week stalled activity in the Eurobond market, although a trickle of retail-driven deals continued to emerge.

Uncertainty about the direction of government bonds is likely to cast a shadow over the Eurobond market for the rest of the week, unless positive sentiment returns to the European market.

Bank of Paris, the French bank, launched a €100m six-year deal which targeted at European retail investors.

It was sold before the issue came under pressure from a

### INTERNATIONAL BONDS

weakening market, according to the lead manager, Hambros Bank.

The deal lost some ground later in the day due to a sell-off in the Canadian market, to close at 98.15 bid, still slightly inside full fees.

The spread tightened from 44 basis points at the deal's launch to 38 basis points above the comparable government bond.

Meanwhile, the Japanese

equity-linked sector has benefited from the improved performance of the Japanese stock market, as well as from the full in new issue activity.

Sun Wave Corporation, a Japanese stainless steel sink manufacturer on the second section of the Japanese stock market, launched a \$100m four-year deal.

The issue performed well, rising to a substantial premium above its par issue price at 106 1/2 bid.

In the Swiss market, a \$100m deal for Nippon Chempharm, via Banque Paribas, was hit at a premium of 2 1/2 points above its par issue price.

### NEW INTERNATIONAL BOND ISSUES

Issuer	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
<b>US DOLLARS</b>						
Sun Wave Corp (a/c)	100	4	100	1995	2 1/2 (1/2)	Dalmeida Europe
<b>EURO DOLLARS</b>						
Bank of Paris (a/c)	100	9	101	1997	1 1/2 (1/2)	Hambros Bank
<b>SWISS FRANCES</b>						
Nippon Chempharm (a/c)	100	7 1/2	102	1995	-	Swiss Volksbank
Nippon Chempharm (a/c)	100	4 1/2	102	1995	-	Bank Paribas (Swiss)

Private placement. S convertible. With equity warrants. Floating rate note. Final terms. a) Non-callable.

## Ford to raise \$750m in stock issue

By Sara Webb

FORD Motor, the second biggest US motor manufacturer, is planning to raise \$750m in the US and international markets with a convertible preference stock issue.

Ford is the last of the three big US motor manufacturers to come to the international equity markets with a large offering in the space of six months.

The proceeds of Ford's convertible preference stock issue will be used for general corporate purposes. A total of 15m new shares will be issued, with

### INTERNATIONAL EQUITY ISSUES

10 per cent of the issue due to be offered internationally.

Goldman Sachs and Merrill Lynch are lead managers for the issue, which has already been filed with the Securities and Exchange Commission.

The pricing is due to take place in the first half of November.

Both General Motors and Chrysler, the other two large

US car makers, have raised new money this year in the international equity markets.

General Motors raised \$737m from US and international investors in the summer using Perce (or preference) equity redemptible cumulative stock, a proprietary product devised by Morgan Stanley. The money was raised for general financing purposes. Chrysler raised \$34m in October through the sale of 35m shares of its common stock. The offering was increased from 35m to 35m following over-subscription.

## Salomon close to deal on \$2bn credit

SALOMON Brothers, the Wall Street securities house at the centre of a US Treasury market bid-rigging scandal, is close to completing negotiations for a \$2bn credit line with J.P. Morgan and Citicorp, writes Patrick Harverson in New York.

The credit facility will be a vote of confidence for Salomon as it searches for alternative financing in the wake of the scandal. US investors have been cautious about lending to the firm since it admitted in August to breaking government rules while bidding

for new Treasury securities. Salomon's short-term borrowings on the commercial paper market have declined significantly since the summer, with the total of commercial paper outstanding falling from \$80m in August to a current level of \$1.7bn.

## European Bourse Reform: Spain's rapid change has yet to prove painful for brokers

## Downside emerges after fairy-tale beginning



CARMELO Lacaci has a great office near the top of the tallest building in Madrid. The view from outside is fantastic. It is almost as if he is looking out over the world. Down the corridor a room full of dealers and sales people are working on telephones and checking blinking screens. The people are young - Mr Lacaci is 38 - and the atmosphere drips with confidence and success.

He is a founding partner in Banesto, Lombardía & Lacaci, one of the big six brokers who, in the summer of 1988 by the Spanish government.

Madrid created a strict watchdog for the markets, and the last piece of the reform is about to fall into place with the introduction of a fast, centralised settlements system.

"The markets have changed completely," says Mr Lacaci. "I used to spend all day on the floor. Now I spend about five minutes on the broking business."

Few people watching the change - and the incredible speed with which it was implemented - believed it could have been done without spilling blood.

leveling fines worth some \$4m against brokers who have violated market regulations and overseeing 44 formal takeover offers. It recently began forcing companies to declare the size of their treasury stock in an effort to bring more transparency to an opaque Spanish practice of support buying, particularly among banks.

The fairy-tale beginning has had its downside. The fact that all 64 brokers have survived in a slow market raises questions about the level of competition in the bourses. This summer Mr Pedro Guerrero resigned

from Banesto, the largest broker not owned by a bank or a foreign partner. Some larger rivals believe the small houses are simply living off capital invested in the debt markets.

The high survival rate has forced bigger firms to find business in fund management and other investment banking services.

Both the bank and foreign-controlled brokers, plus the bigger independents, have invested heavily in analysis, with investors being flooded in the past two years with new

research opinions from Madrid. The effort is directed mostly at foreigners, who account for about half the volume in the Madrid market.

This research-led competition is likely to sharpen significantly next year when commissions are liberalised. At the moment, foreign and domestic investors pay a 0.25 per cent brokerage fee on transactions, and foreigners pay another 0.3 per cent settlement fee to the banks, which still do most of the transfers.

The 0.3 per cent fee is likely to come under heavy pressure, brokers say, and many large brokers have already stopped doing business with banks at that rate.

Some people believe the bank fee could disappear alto-

gether, thus significantly cutting the cost of doing business with the Spanish markets from abroad. Others suggest that the 0.25 per cent brokerage fee could also weaken (many smaller houses already offer small discounts) after the commissions floor is removed.

Larger brokers believe they will be able to cope with narrower margins because the market is widening at the same time. Before the end of this year the country's two rival derivatives markets - the Mefi in Barcelona and the Mofex in Madrid - should finally have sorted out a long-running territorial squabble. Mefi is likely to concentrate solely on futures and options in bonds and currencies, while Mofex will do variable rate securities and a 35-share Reuters index.

That will bring new liquidity to the market just as a new phenomenon in Spain, unit trusts, have raised hopes that the country might finally begin to generate its own long-term investment capital base. Unit trusts exploded this autumn following the introduction of generous capital gains treatment of cash withdrawn from the funds.

"The tax breaks are fantastic," says Mr Garcia at FG, "and some of the money in the funds will have to come to the stock market." It is an enthusiasm echoed by Mr Lacaci. "The change in the tax treatment of unit trusts is almost more important than the market reform itself," he says.

Peter Bruce

Articles on the French, Dutch, Italian, German and Swedish bourses appeared on September 26, October 4, October 11 and October 17.

That is just what happened. Of the 54 broking firms created in Madrid by the reform, some 40 have joined forces to start independent houses, some were bought up by big Spanish banks and some have gone it alone - all are still operating. Practically all of the leading quoted companies in Madrid are now traded in real time on the continuous market. In the next few months the country's four markets - Madrid, Barcelona, Bilbao and Valencia - are to introduce a centralised daily settlements system, with liquidation promised seven days after a trade, instead of on the Friday of the following week.

The Comisión Nacional del Mercado de Valores, the watchdog, has proved to be a terrier,

unexpectedly as chairman of the Madrid exchange, apparently frustrated at the pace at which the market culture was developing.

With Spain's big banks running four of the five biggest brokers, and those brokers, in turn, doing the bulk of their business in the shares of the owning bank, there is still an undercurrent of unease about the transparency of the market. At the moment Banco Bilbao Vizcaya's broker, BBV Interactivos, has the largest share of trades in Madrid, with 24.2 per cent of the market in the second quarter of this year.

Also, more than 90 per cent of the original brokers survive with market shares of less than 1 per cent. "Everyone thought there would be fewer compa-

nies by now," says Mr Ignacio Garcia at FG, the largest broker not owned by a bank or a foreign partner. Some larger rivals believe the small houses are simply living off capital invested in the debt markets.

The high survival rate has forced bigger firms to find business in fund management and other investment banking services.

Both the bank and foreign-controlled brokers, plus the bigger independents, have invested heavily in analysis, with investors being flooded in the past two years with new

research opinions from Madrid. The effort is directed mostly at foreigners, who account for about half the volume in the Madrid market.

This research-led competition is likely to sharpen significantly next year when commissions are liberalised. At the moment, foreign and domestic investors pay a 0.25 per cent brokerage fee on transactions, and foreigners pay another 0.3 per cent settlement fee to the banks, which still do most of the transfers.

The 0.3 per cent fee is likely to come under heavy pressure, brokers say, and many large brokers have already stopped doing business with banks at that rate.

Some people believe the bank fee could disappear alto-

gether, thus significantly cutting the cost of doing business with the Spanish markets from abroad. Others suggest that the 0.25 per cent brokerage fee could also weaken (many smaller houses already offer small discounts) after the commissions floor is removed.

Larger brokers believe they will be able to cope with narrower margins because the market is widening at the same time. Before the end of this year the country's two rival derivatives markets - the Mefi in Barcelona and the Mofex in Madrid - should finally have sorted out a long-running territorial squabble. Mefi is likely to concentrate solely on futures and options in bonds and currencies, while Mofex will do variable rate securities and a 35-share Reuters index.

That will bring new liquidity to the market just as a new phenomenon in Spain, unit trusts, have raised hopes that the country might finally begin to generate its own long-term investment capital base. Unit trusts exploded this autumn following the introduction of generous capital gains treatment of cash withdrawn from the funds.

"The tax breaks are fantastic," says Mr Garcia at FG, "and some of the money in the funds will have to come to the stock market." It is an enthusiasm echoed by Mr Lacaci. "The change in the tax treatment of unit trusts is almost more important than the market reform itself," he says.

## New Zealand futures exchange rejects bid by London Fox

By Terry Hall in Wellington and Tracy Corrigan in London

THE New Zealand Futures and Options Exchange (NZFOE) yesterday formally rejected the takeover offer by London's Futures and Options Exchange (FOX) following problems on the UK exchange.

Mr Les Ward, NZFOE chairman, said the board had withdrawn its recommendation to ratify the London Fox agreement. It had been accepted in

August, but the sale process was delayed by a need for London Fox to make technical changes to its bid because of threats of legal action by Mr Jordan Sandman Ware, a former NZFOE member, over claims that he had been unfairly treated by the exchange.

The changes were to have been ratified at a meeting in

Auckland on October 8, but the session was adjourned following revelations of alleged trading irregularities in London, and the resignations of Mr Mark Hummel, the chief executive, and Mr Saxon Tate, the chairman, a fortnight ago.

Mr Ward said he could not say whether the decision marked the end of London interest, as there had been no

contact with London over the matter. "You would have to ask them," he said.

Negotiations are continuing with a rival bid from the Sydney exchange over what is described as the form and content of their offer.

Later, London Fox confirmed that it would not pursue its takeover of NZFOE. Mr Phillip Thorpe, chief executive of the

London Fox, said yesterday that while he regretted the lost opportunity, he understood the reasons for the NZFOE decision.

In a letter to the NZFOE, Mr Thorpe acknowledged that London Fox's priority in coming weeks must be its core activities, and it would be unable to devote the necessary resources to the NZFOE bid.

### LONDON MARKET STATISTICS

#### RISES AND FALLS YESTERDAY

British Funds	Rises	Falls	Same
Corporations, Dominion and Foreign Bonds	12	4	25
Industrial	156	371	958
Financial and Properties	59	199	509
Oil	21	0	49
Minerals	71	11	10
Others	52	43	45
Totals	378	684	1,686

#### LONDON RECENT ISSUES

Issue	Amount	Latest Price	1991	Stock	Change	Price	1991	Stock	Change	Price
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100

#### FIXED INTEREST STOCKS

Issue	Amount	Latest Price	1991	Stock	Change	Price	1991	Stock	Change	Price
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100

#### RIGHTS OFFERS

Issue	Amount	Latest Price	1991	Stock	Change	Price	1991	Stock	Change	Price
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100

#### TRADITIONAL OPTIONS

Issue	Amount	Latest Price	1991	Stock	Change	Price	1991	Stock	Change	Price
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100

#### LONDON TRADED OPTIONS

Option	Call	Put	Call	Put	Call	Put	Call	Put	Call	Put
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100

Option	Call	Put	Call	Put	Call	Put	Call	Put	Call	Put
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100
100 F.P.	100	100	100	100	100	100	100	100	100	100

# NOT CLOSE...EXACT

## The FT-Actuaries Share Indices Service

**FINSTAT**, the Financial Times Statistics Service, offers a unique range of electronic information relating to the FT-Actuaries Share Indices. Your PC can now access all of the actual statistics used in calculating this important series, bringing new accuracy to your analysis. Printed details are also available.

For further information contact **FINSTAT** on 071-702 0991.



## UK COMPANY NEWS

Effects of any economic recovery unlikely to be felt before 1992-93  
**McKechnie tumbles 27% to £21m**

By Paul Cheeseright, Midlands Correspondent

McKECHNIE, the Walsall-based plastics and metal components group, is maintaining its dividend in spite of a 27 per cent fall in annual profits and a warning that the full effects of economic recovery are unlikely to be seen until 1992-93.

The pre-tax outcome of £20.5m (£28.1m) for the year to July 31 was slightly below market expectations. Earnings per share fell from 23.3p to 17.6p.

A recommended final dividend of 9.75p brings the total for the year to an unchanged 14.75p.

The indications are that the group reached the nadir of its fortunes for the current economic cycle during the past financial year. It made the

point that although trading conditions were still deteriorating in some sectors - the UK automotive sector, for example - it was now beginning to feel the beneficial effects of lower gearing.

"If things don't get substantially worse, we will have a tough year on the trading line, but profits will move north because of the balance sheet improvements," said Mr Michael Ost, chief executive.

The sale of three European metals businesses brought in £54m, reducing gearing from 46 per cent to 7 per cent.

The group's working capital turned improved from 4.2 to 6 times.

This improvement came as the group more actively man-

aged its stock levels, took control of its debtors and creditors and invested more in modern management techniques. However, it took against profits a series of once-off costs, including reducing its workforce from an average 7,248 during 1989-90 to about 6,300.

The sale of the metals businesses was the main factor behind a repositioning of the group, so that its activities are now more strongly based on plastics. Indeed, its plastics sector last year saw a 22 per cent increase in sales and now accounts for 40 per cent of group activity.

Total turnover last year declined from £361m to £300m largely reflecting the sale of the metals businesses. Their

departure from the trading figures accounted for nearly half of the drop in pre-tax profits.

During the current year Mr Ost expects some volume improvement in the US market, which should help Engineered Custom Plastics, a subsidiary which has been in the throes of restructuring.

He also believes that the Australian economy has reached the bottom of its recession, a factor which, combined with cost-cutting exercises, should result in a profits improvement.

As far as the UK is concerned, little improvement in trading is expected at least until next spring, too late to have a significant impact on the current year figures.

**FR slips to £10.4m but shares rise by 10p**

By Clare Pearson

FR GROUP, the aviation products company, is increasing its interim dividend despite reporting pre-tax profits down from £10.8m to £10.4m during the six months to end-June.

The shares gained 10p to 177p yesterday. The interim dividend is increased by 5 per cent to 3.34p (2.23p).

Mr Michael Cobham, chairman, said the result was "encouraging in the light of the difficulties which the aerospace and defence industries face both in Europe and the US at this time".

He added that the interim figures reflected implementation of the group's policy of focusing on its core activities and improving productivity.

After a 31 per cent (34 per cent) tax charge, earnings per share edged slightly higher to 9.7p (9.6p). Turnover was £77.4m (£86.7m).

Mr Cobham said most of the group's divisions had performed well during the period apart from Rymatic Engineering, the cooling systems and components concern.

He noted that since the period end FR Aviation, the second largest company in the group, had secured the renewal of a contract to supply surveillance services for the Ministry of Agriculture, Fisheries and Food. The extension was for five years.

Flight Refuelling, the dominant air-to-air refuelling pod business, had recently made the first deliveries in a contract to supply the Canadian forces. Earlier in the year, the requirement for external fuel tanks for the Tornado aircraft had been reinstated by the Ministry of Defence. Production of the tanks will now continue until 1993.

**Rationalisation helps Waterford Wedgwood cut losses to £2.04m**

By Tim Coone in Dublin

WATERFORD Wedgwood, the Irish crystal and ceramics manufacturer, yesterday reported sharply lower pre-tax losses of £2.04m (£1.88m) for the six months to the end of June.

The £18.3m loss returned during the opening half of the previous year reflected a 14-week strike and heavy rationalisation costs.

Recession and the impact of the Gulf war on tourism cut sales of ceramics to £103.7m (£110.7m) and sales of crystal to £27.1m (£27.5m).

The company said there was no end in sight to the recession.

The improved manufacturing performance was marked by an increase in operating profits to £1.1m (£0.9m) and the absence of exceptional or extraordinary items.

Within the total, the crystal division cut its operating loss to £2.1m (£2.9m) mainly because of short time working at its Waterford plant.

The ceramics division made an operating profit of £3.2m (£2.7m).

Mr Donald Brennan, chairman, said: "It is essential that manufacturing costs are further reduced so that the premium crystal business becomes viable at current demand levels."

Mr Brennan, a managing director of Morgan Stanley, took over as chairman last



Kneale Ashwell, chief executive of the ceramics division

year after the US investment bank and Mr Tony O'Reilly, the Irish businessman, took a 30 per cent stake in the group.

Mr Bob Davies, finance director, said that the separation of the company's crystal and ceramic divisions during the first half was enabling much tighter financial control to be exerted on the two arms of the business.

There is hope that the introduction of the new Marquis range of European-manufactured machine and hand-cut crystal into the US last Sep-

tember, aimed at the lower end of the market and sold under the Waterford label, will boost earnings in the coming year.

If successful, it will also be introduced into the UK and European markets. Mr Davies said: "We need a more broadly-based range of products, and the early evidence is that there has been good customer acceptance."

Interest costs fell to £3.14m (£2.21m) but net debt rose by £2.6m to £59.6m. After tax, the retained loss was £1.7m (£2.66m), or 0.45p (0.5p) per share.

**Brown & Jackson appoints new adviser**

By Norma Cohen, Investments Correspondent

BROWN & Jackson, the troubled retailing group, has appointed Henry Ansbacher as its financial adviser, instructing it to conduct a full review of the company's condition.

Ansbacher said it would only accept the appointment if it was understood that it may recommend that Mr Andrew Reid, Brown & Jackson's new chairman, should resign.

Mr Reid has agreed to go, if necessary. Mr Reid's appointment is being opposed by a group of key institutional shareholders, some of whom are concerned by his support for the former chairman's administration of

the company over the past few years.

Shareholders representing roughly 35 per cent of Brown & Jackson shares told Ansbacher earlier this week that they wished to see Mr Reid replaced.

According to Fidelity Investments, holder of 10 per cent of Brown & Jackson's shares, investors voted on the matter at a meeting at Fidelity's offices on Monday.

Ansbacher is replacing UBS Phillips and Drew, dismissed as adviser last June after informing Mr Bryan Duffy, Brown & Jackson's former chairman, that he would have

to resign before shareholders would inject needed cash into the company.

Phillips and Drew said that a rights offering would be necessary to avoid a banking crisis.

Mr Duffy resigned two weeks ago, saying he would take responsibility for the company's poor financial performance.

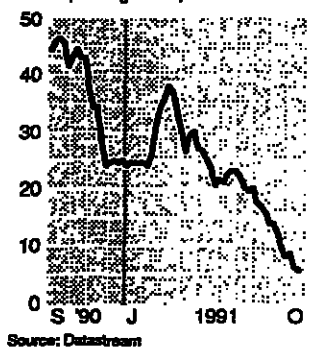
He is still seeking to remain with the company as a consultant - a proposal the board is currently considering.

Meanwhile, Brown & Jackson has also appointed Linklaters and Payne as its legal adviser.

The law firm has been asked to review the company's acquisition of its ATI subsidiary and the decision to speed up payments to its former owners.

**Brown & Jackson**

Share price (pence)



Mr Duffy held a 12.5 per cent interest in ATI before his company acquired it and stood to benefit from the faster payments.

**DIVIDENDS ANNOUNCED**

	Current payment	Date of payment	Corresponding dividend	Total for year	Total for last year
Allied Ltd Props	2.455	Jan 2	3.25	3.53	3.53
De La Rue	3.5	Jan 2	3.25	13.75	13.75
Densitron Int'l	nil	Dec 3	0.7	1.7	1.7
Edinburgh Inv	2.85	Dec 3	2.75	7.7	7.7
Exmoor Dual	1.84	Dec 6	1.885	1.84	1.885
Exmoor Dual Inc	2.75	Dec 6	2.6	10.5	9.6
FR	2.34	Dec 12	2.23	6.37	6.37
McKechnie	9.75p	Jan 15	9.75	14.75	14.75
Petrocon	0.825p	Dec 10	0.825	2.4	1.25
Rease	1.861	Dec 4	1.85	2.4	2.4
UOD	4.19	Dec 5	3.24	5.75	4.59
Wolsley	9	Jan 31	9	12.1	12.1

Dividends shown pence per share net except where otherwise stated. 10p capital increased by rights and/or acquisition issues. \$USM stock. \*Carries scrip option.

**'Depressed' outcome at Densitron**

DENSITRON International, the electronic components group, reported a modest increase in taxable profits for the six months to end-June.

However, directors regarded the outcome - up from £376,000 to £400,000 - as "depressed" and omitted the interim dividend (0.7p).

Profits were struck after sharply higher net interest charges of £232,000 (£140,000) and after losses of £129,000 (profits of £7,000) from joint ventures.

Turnover totalled £25.6m (£19.4m). The recession led to reduced orders and sales in the UK and US and while

increased sales were achieved in Asia, margins suffered. Earnings per share declined to 0.56p (1.13p).

**Improved net asset values at Exmoor**

Exmoor Dual Investment Trust reported improved net asset values in its three classes of shares over the year to August 31.

Net asset value per ordinary share rose from 66.5p to 89.5p; per income share from 60.4p to 64p and per zero coupon preference share from 127.7p to 144.3p.

Net revenue advanced to £378,052 (£365,129) for earnings of 11.06p (9.81p) per income share and 1.96p (1.73p) per ordinary share.

A proposed final dividend of 2.75p per income share brings the total for the year to 10.5p

(9.6p). The single distribution per ordinary share is raised from 1.685p to 1.94p.

**Petrocon lower as surveying suffers**

Difficult trading conditions, particularly in its surveying and cartographic division, resulted in a 33 per cent decline in interim profits at Petrocon Group, the Surrey-based surveying and engineering company.

The fall in the six months to June 30 - from £769,000 to £518,000 - came despite a 61 per cent expansion in turnover to £9.2m (£5.7m).

Earnings dropped from 2.31p to 1.15p but the interim dividend is maintained at 0.65p.

An extraordinary charge of £169,000 (£248,000) related mainly to losses on a property disposal.

## NEWS DIGEST

ALMABO N.V.

EXMAR N.V.

**BEF 14,000,000,000 INTERIM FINANCING**

to acquire a majority participation in CMB N.V.

## Banks

ASLK-CGER BANK  
BANK BRUSSELS LAMBERT S.A.  
GENERALE BANK N.V.  
INDOSUEZ BANK BELGIE N.V.  
KREDIETBANK N.V.  
NMKN-SNCI N.V.  
PARIBAS BANK BELGIE N.V.  
GEMEENTEKREDIET VAN BELGIE N.V.  
BANQUE DEGROOF S.C.S.  
IPPA BANK N.V.  
BACOB SAVINGS BANK S.C.  
BANCO DI ROMA (Belgio) S.A.  
KREDIETBANK S.A. LUXEMBOURGEOISE  
SOCIETE LUXEMBOURGEOISE DE BANQUE S.A. LUXBANQUE

Agent and Arranger

ASLK-CGER BANK  
SPECIAL FINANCE GROUP

This advertisement is issued in compliance with the Regulations of the Council of the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited (the London Stock Exchange) and does not constitute an invitation to the public to subscribe for or purchase any shares.

Application has been made to the Council of the London Stock Exchange for admission to the Official List of the whole of the existing issued Ordinary shares and the new Ordinary shares to be issued under the Open Offer of Wyko Group PLC. It is expected that dealings will commence on 30th October 1991.

**WYKO GROUP PLC**

(Incorporated in England No 112573)

Open Offer

and

Introduction to the Official List

by

Barclays de Zoete Wadd Limited

Increased Authorized Share Capital

£1,300,000 in Ordinary shares of 10p each

£1,300,000 in Ordinary shares of 10p each

The principal activities of the Group are the worldwide distribution of bearings and power transmission components. The Group also manufactures and deals in equipment for the energy, metal working, rubber and many other industries.

Listing Particulars relating to the Company will be available in the Companies Fitch Service available from Fitch Financial Limited from 2.00 pm on 24th October 1991, and copies may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 6th November 1991 from Wyko Group PLC, Queens Cross, Dudley, West Midlands DY1 1QW; Barclays de Zoete Wadd Limited, Phoenix House, 13 Newhall Street, Birmingham B3 3BQ; and for collection only, during normal business hours on 24th October 1991, and 25th October 1991 from the Company Announcements Office, the London Stock Exchange, 40-50 Finsbury Square, London EC2A 1DD.

23rd October 1991

**REMY FINANCE B.V. FRF 300,000,000 GUARANTEED FLOATING RATE NOTES DUE 1993 WITH AN OPTION TO CONVERT THE FLOATING RATE INTO A 8 1/8% FIXED RATE**

Outstanding nominal amounts:  
Floating Rate Notes (Common code 001020501): FRF 279,900,000  
Fixed Rate Notes (Common code 001027042): FRF 20,100,000

Notice is hereby given that according to the condition "Purchase and redemption" of the terms and conditions of the Notes, the redemption instalment of FRF 100,000,000 nominal due in December, 1991, has been satisfied by a drawing on October 14th, 1991, in Luxembourg, in proportion to the number of Notes of each branch outstanding, as follows:

**Floating Rate Notes:**  
Nominal amount redeemable: FRF 93,300,000  
List of the Notes drawn: n° 7304 to 16633 incl.  
Redemption price: 100%  
Redemption date: December 6th, 1991  
Coupon due on March 1992 and following attached  
Nominal amount outstanding after December 6th 1991: FRF 186,600,000

**Fixed Rate Notes:**  
Nominal amount redeemable: FRF 6,700,000  
List of the Notes drawn: n° 1 to 660 incl. and n° 28,491 to 28,500 incl.  
Redemption price: 100%  
Redemption date: December 4th, 1991  
Coupon due on December 4th, 1992 and following attached  
Nominal amount outstanding after December 4th, 1991: FRF 13,400,000

THE PRINCIPAL PAYING AGENT  
SOCIETE GENERALE ALSACIENNE DE BANQUE  
15, AVENUE EMILE REUTER  
LUXEMBOURG

**DENSITRON INTERNATIONAL PLC INTERIM REPORT 1991****GROUP PROFIT AND LOSS ACCOUNT (Unaudited) for the 6 months ended 30 June 1991**

Year to 31 Dec 1990	6 months to 30 June 1991	6 months to 30 June 1990
26,289	20,602	13,069
587	400	376
299	187	172
(2)	(77)	11
297	90	183
1.83p	0.56p	1.13p
1.70p	-	0.70p

Notes:  
1. The results for the year are taken from the full accounts on which the Group's auditors made an unqualified report and which have been delivered to the Registrar of Companies.  
2. Further copies of this statement may be obtained on request to the Secretary.

**Highlights from the Chairman's Statement:**  
Recessionary pressures reduced orders and sales in UK and USA. Whilst larger sales were achieved in Asia these were at lower margins. These factors, combined with high interest costs and losses in joint ventures, held profits to a depressed level. In these circumstances, the Board proposed that no Interim Dividend be paid.

Densitron International PLC, Unit 4, Airport Trading Estate, Biggin Hill, Westerham, Kent TN16 5BW

**NOTICE OF EVENT OF DEFAULT**

To Holders of

**SOUTHEAST BANKING CORPORATION**

Floating Rate Subordinated Notes Due 1996  
Floating Rate Subordinated Capital Notes due 1997  
6 1/2% Convertible Subordinated Capital Notes due 1999

NOTICE IS HEREBY GIVEN that the following Event of Default has occurred and is continuing under the Indentures dated as of December 1, 1984, November 1, 1985 and April 1, 1987, respectively between Southeast Banking Corporation (the "Company") and Morgan Guaranty Trust Company of New York, as Trustee (the "Trustee"), pursuant to which the above-mentioned Notes (the "Notes") were issued:  
On September 20, 1991 the Company filed a petition under Chapter 7 of The United States Bankruptcy Code in the Southern District of Florida. #91-14561.  
In order to receive communication in respect of the Notes, holders should identify their Notes to the Trustee at:

Morgan Guaranty Trust Company of New York  
Corporate Trust Administration  
60 Wall Street  
New York, NY 10260  
Attention: Mr. Ward A. Spooner, Associate  
Telephone: (212) 648-9002  
Fax: (212) 837-5111

MORGAN GUARANTY TRUST COMPANY OF NEW YORK, NY or Trustee

Dated: October 23, 1991



## UK COMPANY NEWS

Construction companies deny responsibility for rising expenditure  
Channel tunnel costs row deepens

By Andrew Taylor, Construction Correspondent

BRITISH and French construction companies building the Channel tunnel will today seek to rebut accusations that they, rather than Eurotunnel, are financially responsible for most of the huge rise in the project's cost.

The 10 companies will hold a press conference in Paris to state their case in the increasingly bitter dispute over costs with the project's operators.

The row has prompted the contractors to threaten to halt work on those parts of the project which they say have been assigned by Eurotunnel and for which they are being paid insufficient money.

Eurotunnel is seeking a court injunction to prevent the 10 from carrying out their threat. The hearing was adjourned last week to allow time for further evidence.

Today will be only the second time in three years that the construction companies have aired their views in public. The previous occasion was also over a row over the tunnel, when the 10 companies accused Eurotunnel of mismanagement.

The terms of the construction contract normally prohibit the contractors from discussing the progress of the project with the press. The 10 companies are Balfour Beatty, Costain, Tarmac, Taylor Woodrow, and Wimpey of the UK; and Bouygues, Dumez, Société Auxiliaire d'Entreprises, Société Générale d'Entreprises and Spie Batignolles of France.

Today's conference was prompted, in part, by the claim that the construction companies in their share prices which has occurred since the row over



Threats to stop work have taken over from the euphoria of earlier days

costs resurfaced at the beginning of this month.

The falls were due to fears that the companies may have to make substantial provisions should their claims for additional payments fail.

Transmanche Link, the consortium formed by the 10 to build the project, has claimed \$600m at 1985 prices, about \$1.2bn at current prices, to cover the increased cost of fitting out the twin rail tunnels between Britain and France and building two passenger terminals at Folkestone, Kent and Sangatte, northern France.

British contractors said yesterday that they were concerned that the claim might be misinterpreted as indicating that the 10 could face losses of

more than £1bn if their demands were unsuccessful.

A senior executive of one company said: "That would assume that we are seeking only to break-even as a result of the claims which would be misguided. The claim includes an element of profit for the job."

Contractors also point out that Eurotunnel has set aside \$200m at 1985 prices to meet claims. This represents about 20 per cent of the additional money being sought by the construction companies.

In addition, the contractors are sitting on big profits from the Eurotunnel shares and warrants they received as founder sponsors and shareholders of the project.

Construction companies in a bid to protect their share prices are expected to insist that they will not carry out any work on the project for which resources have not been provided by Eurotunnel.

There are differences of opinion between the contractors over whether some provisions ought to be made against the contract. Taylor Woodrow, the British construction and property group, is one company which is understood to be in favour of making a provision, thought to be in the region of \$10m. The other British contractors have opposed making provisions.

Several French contractors also said they might announce provisions.

## Maxwell companies sell SelectTV stake for £3m

By Bronwen Maddox

COMPANIES controlled by Mr Robert Maxwell, the publisher, have raised around £3m by the sale of a stake in SelectTV, the USM-owned television production company which was part of the consortium that last week won the broadcasting franchise for south east England.

Maxwell Communication Corporation, one of Mr Maxwell's publicly-listed companies, sold 9.3m shares, and Readington Holdings, the privately-controlled parent of AGB International, the market research company, sold 3.5m shares.

The price was undisclosed but at yesterday's closing price of 24p the stakes would have been worth £3.05m.

SelectTV, which is known for Birds of a Feather and Auf Wiedersehen Pet, has a 15 per cent stake in Meridian Broadcasting, which from January 1992 will replace TVS Entertainment as broadcaster to one of the most lucrative regions in independent television.

The sale continues a recent pattern of disposals of peripheral businesses and minority stakes by companies controlled by Mr Maxwell.

## Multitrust

Multitrust net asset value was 42.4p per share at June 30, up from 40.1p at end of previous nine-month period. Net revenue for year was £10.87 (loss of £15.35). Dividend is 2p.

## Wolseley in 'healthy state' in spite of decline to £80m

By Clare Pearson

WOLSELEY, the plumbing and building materials group, yesterday said it had emerged from severe recession in the building industry during the year to end-June in a healthy financial state.

Unveiling pre-tax profits down from £120.7m to £90.3m, Mr Jeremy Lancaster, chairman, said that net debt had fallen by £21.5m during the year, leaving gearing at 19.5 per cent (28.4 per cent).

Interest charges of £8.3m (1990) were more than 10 times covered by trading profits of £88.6m (£129.7m).

Mr Lancaster said the company would look at acquisition opportunities "provided the price" was right.

But he admitted that he suspected the company had paid too much for Needwood, the builders' merchant bought from the receivers last year.

Needwood incurred a trading loss of £3.7m but Mr Lancaster said the company had been reorganised and there were further benefits from streamlining to come.

## COMMENT

Most analysts got the hint a few weeks ago to downgrade expectations of the 1991 outcome, so these results sent no shudders through the City yesterday. What is now concerning people is the profound caution displayed by Mr Lancaster

— who goes back a good few years in the business — about what this year will hold. Pre-tax profits at pretty well repeat levels are now in view: really a further fall since that forecast would exclude the slim world of provisions. That said, Wolseley is still performing better than its peers in dire conditions: Plumb Center seems to be improving its already dominant market share, for instance. So if the end of the recession really is going to be a long-drawn-out affair, it makes all the more sense to prefer Wolseley's shares over those elsewhere in the sector. However, that opinion seems already fully reflected in a lofty prospective p/e of 16 or so.

## Edinburgh Investment net assets rise to 273.6p

By David Barchard

THE EDINBURGH Investment Trust — the UK's second largest investment trust — reported net asset value ahead by 4.2 pence to 273.6p per share at September 30, up from 262.5p a year earlier.

The increase was slightly below the 6.1 per cent rise in the FT-All-Share index as the UK market — which accounts for about two thirds of the portfolio — outperformed most other markets.

Net revenue for the six months to end-September amounted to £11.6m, down from £12.8m a year earlier, but income from investments rose from £17.7m to £21.4m.

Earnings per share dipped to 3.94p (4.34p) but the interim dividend goes up by 0.1p to 2.65p.

At the period end, 33.7 per cent of the portfolio was invested outside the UK, with continental Europe taking 11.5 per cent; Japan 9.2 per cent; North America 8.5 per cent; and the Far East 4.4 per cent.

## BOARD MEETINGS

The following companies have notified dates of board meetings in the Stock Exchange. Such meetings are usually held for the purpose of considering dividends.

TODAY	POTENTIAL DATES
British & American Film, Craig & Rose, Fleetboard, Viscum, Plaster, Alcon, British Industries.	
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct. 24
Viscum	Oct. 24
Fleetboard	Oct. 24
Craig & Rose	Oct. 24
Alcon	Oct. 24
British & American Film	Oct. 24
British Industries	Oct. 24
Plaster	Oct.



## Pharma Vision 2000 AG

## Interim Report as of September 30, 1991

To the Shareholders of Pharma Vision 2000 Ltd.

At the beginning of July 1991 a group of investors, including Christoph Blocher, BZ Group Holding and a small number of Swiss institutional investors, acquired a controlling participation in Pharma Vision 2000 Ltd. At an extraordinary shareholder's meeting on August 5, 1991 a new Board of Directors was elected. Instead of R. Peter Hefti Christoph Blocher was elected as chairman. Alfred B. Berger was replaced by Konrad Fischer.

The new Board of Directors appointed BZ Trust Limited as the manager of Pharma Vision. The manager's compensation is entirely based on performance. Historically, the Pharma Vision bearer share has traded at a discount to net asset value. Since the announcement of the changes in control and management of Pharma Vision this discount has disappeared. Over the same period of time active trading in the Pharma Vision bearer share has developed.

At a press conference the chairman and the manager discussed Pharma Vision's strategy. In particular, they explained Pharma Vision's role as agent and active shareholder in the companies in which it holds a stake.

Zurich, October 15, 1991

On behalf of the Board of Directors  
Christoph Blocher, Chairman

Profit and Loss Account January 1 to September 30, 1991		
	Expenses	Income
	Sfr.	Sfr.
Dividends		9 954 793
Other profit on investments		73 283 948
Interest earned		2 379 485
Interest paid	2 518 680	
Administration expenses	21 127 046	
Tax expenses	1 252 639	
Net income	60 719 859	
	85 618 224	85 618 224

## Balance Sheet as of September 30, 1991

	Assets	Liabilities and Shareholders' Equity
	Sfr.	Sfr.
Due from banks	9 557 508	
Withholding tax recoverable	1 432 974	
Deposit	1 000	
Investments (Book value)	886 981 450	
(Market value Sfr. 1 166 549 840)		
Demand deposits		443 795
Time deposits		150 000 000
Provisions		85 760 595
Accrued liabilities		21 654 832
Share capital		259 000 000
Legal reserve		310 747 481
Retained earnings		9 646 390
Net Income 1. 1.-30. 9. 1991		60 719 859
	897 972 932	897 972 932

\* Divided into: 466 200 registered shares with a par value of Sfr. 100.- each and 424 790 bearer shares with a par value of Sfr. 500.- each  
Net asset value: Sfr. 1941.- per bearer share

## UK COMPANY NEWS

## Aiming to join the first division at a stroke

John Authers and Scheherazade Daneshkhu on Sanwa Bank's launch into unit trusts

THE unit trust industry reacted with astonishment to the news that Sanwa Bank, of Japan, is simultaneously launching 10 authorised UK unit trusts. A typical reaction was that "it's certainly a challenge".

The move is quite simply unprecedented. Nobody seems to be able to understand it. No Japanese company has launched a UK-authorised unit trust before, although Mitsubishi has some funds based in Dublin. A planned move by Nomura, the securities house, to launch a UK unit trust some years ago was eventually abandoned.

Sanwa does not have a strong reputation in fund management, and is best known as a retail bank in Japan.

The move also flouts established industry wisdom on trust launches. Usually they are launched one at a time, with heavy marketing support.

And this may not be the best time to launch into the market. Sales are picking up, but the industry has still not fully recovered from the damage to investor confidence caused by the "Black Monday" crash of 1987.

For example, the Unit Trust Association's sales and investment figures for September, released yesterday, showed the value of funds at £58.3bn, down slightly on August's £58.6bn. September net new investment, at £358m, was £137m higher than the previous month, but there is no obvious need for another 10 trusts.

Sanwa was quite clear at its launch that it aimed to join the first division of international banks, offering high class service on all its

operations, including retail, merchant banking and fund management.

Dr Arjuna Sittampalam, managing director of Sanwa International, admitted that the timing was unusual. He said: "The only reason we are launching now is because we are ready."

Its move to penetrate the UK unit trust industry comes ahead of the liberalisation of the Japanese financial system, where the reform of Article 65 of the Securities and Exchange Law - Japan's version of the Glass-Steagall Act in the US - will enable banks and brokerages to enter each other's activities through subsidiaries.

Japanese banks are moving toward the reform, expected to be implemented in 1993, and have rushed to acquire expertise of the securities business through overseas securities subsidiaries, and by sending employees to train at brokerages.

"Sanwa is one of the more prominent banks with aspirations to break into the securities market, and the move is to acquire experience," says Ms Alicia Ogawa, banking analyst at brokers SG Warburg.

But Sanwa, hesitant to connect the move to the bank's domestic policy, said it needed to increase its presence in overseas fund management operations. "We're trying to establish a track record in order to move into operations such as pension fund management," said a Japan-based Sanwa official.

Sanwa stresses that while it is looking at the unit trust business with a long-term view, it is not ready to take

losses on the business. Certainly, the bank's resources make it much easier to take a long view and wait for performance figures to establish themselves than it would be for one of the smaller specialist UK fund management groups.

There has been some surprise that Sanwa did not opt to enter the UK via an acquisition. The industry is currently overcrowded - more than 1,400 trusts are on the market - and "a lot of those are grating their teeth and hanging on," according to one unit trust manager.

Sanwa examined this option, but found that very few of the

Sanwa has set itself an enormous task. Its name recognition in the UK is low, and there are already many well-established companies with strong brand loyalty.

available funds offered attractive value for money. Several companies hold portfolios of stocks which have underperformed, and taking them over would be a dubious honour, which might get a new management group off to a bad start.

Another problem is that buying an existing fund management group might not help to improve Sanwa's name awareness. Mr Sittampalam points to the fact that Morgan Grenfell products still trade under the Morgan Grenfell name following the group's acquisition by Deutsche Bank.

Instead, Sanwa opted to try

for organic growth, and spent much time earlier this year head-hunting fund managers, mostly from established UK fund managers. The idea is that they can start from scratch, with a patient set of funds to work with. Provided Sanwa has succeeded in finding good managers, they will be able to deliver strong performance.

Sanwa's net has been spread wide, and managers have been recruited from several companies, including ERM, Equitable Life, Kleinwort Benson, Legal & General, National Provident Institution and the Royal Bank of Canada.

But Sanwa has set itself an enormous task. Its name recognition in the UK is low, and there are already many well-established companies with strong brand loyalty. Sanwa admits that its name, similar to British ears, to Sanyo or Sony, will be a problem.

Figures in the industry suggest that the bank has little understanding of the UK unit trust market, and will not be able to win over the networks of intermediaries, which already have close links with other fund management groups.

Initially the trusts have been launched to institutions (and some big intermediaries), and many trust managers believe that the funds will stay limited to the institutions.

There was also surprise that Sanwa did not launch its trusts one at a time, or start with a single index-linked unit trust aiming for about £50m in funds. Index-linked, or "tracker" funds have proved very popular in the US. They

are cheaper to run than normal actively managed trusts, which attempt to beat the index, and so investors need to pay much less in a front-end fee.

However, Dr Sittampalam rejected this route because the low charges would make it very difficult to make a profit at first. Also, Sanwa thought it more important to launch a range of standard unit trusts, rather than confuse customers with a more unusual offering.

Instead, Sanwa has opted for a very low marketing budget at first, and intends to increase its advertising only when it has established a track record. Other perks for private investors, such as personal equity plans and regular saving schemes, will be launched in due course.

For the time being, Sanwa is aiming for only £16m in funds under management - a figure dwarfed by the £260m which M&G raised for its recent Income Investment Trust launch.

But plans like these have worked before. Mr Barry Bateman, managing director of Fidelity Investment Services and chairman of the UTA, pointed out that Fidelity, which is one of the top five unit trusts, itself grew out of nothing when it was set up in the UK in 1979.

"I think it is more difficult to do it now than 10 years ago," said Mr Bateman. "The larger groups have strengthened their position and there is more competition, but it is not impossible to do it."

Additional reporting  
by Emiko Terazono

## UDO declines to £9m and no improvement in sight

UDO HOLDINGS, the UK's largest supplier of drawing office equipment, has failed to maintain its record of consistent profits growth since going public in 1984. It yesterday announced an 8 per cent decline for the year to July 31, writes Peggy Hollings.

However, Mr Michael Wright, chairman, said he was pleased with the results, which were "as good as they possibly could have been in the circumstances".

Mr Wright said trading in the current year remained difficult. "We have never

seen a year like the last one," he said, "and so far, we don't see any improvement."

Taxable profits of £9.03m compared with last year's £9.5m which was struck before a £355,000 gain from a property sale. Turnover fell 11 per cent to £55.8m.

Mr Wright said that despite efforts to spread business as widely as possible, the general downturn had hit profits across the board. About 25 per cent of UDO's customers are architects or builders.

The group's first venture overseas, had contributed little to profits or turnover. However, the venture in Portugal was performing better than expected, Mr Wright said.

UDO, the only national player in a highly fragmented UK market, plans to step up its overseas expansion programme. Mr Wright said acquisitions abroad could be expected soon.

Margins were maintained through increased emphasis on the higher value reprographic business, cost-cutting, and the introduction of new products.

"We gave our sales people something to sell in difficult times," Mr Wright said.

During the year the group reduced its workforce by some 8 per cent, leaving a total staff of about 1,000.

The balance sheet remained strong, with no debt and a £13.4m cash surplus, compared to £11.9m last time. Interest receivable amounted to £1.8m.

Earnings per share declined from 23.4p to 20.78p. The final dividend is increased to 4.13p making 5.75p for the year, a 25 per cent advance.

## Notice of Extraordinary Prepayment

To the Holders of

Great American Bank, A Federal Savings Bank  
(formerly, Great American First Savings Bank)Collateralized Floating Rate Notes Due 1992 (the "Notes")  
CUSIP No. 389836CQ8\*

The undersigned, as trustee (the "Trustee") under the Indenture dated as of October 1, 1985 (the "Indenture") with Great American First Savings Bank (now, Great American Bank, A Federal Savings Bank) (the "Issuer") and Union Bank, Co-Trustee, hereby notifies you that it has received notice from Resolution Trust Corporation ("RTC"), as conservator of the Issuer, disaffirming and repudiating the Indenture and the Notes pursuant to its authority under Section 11(e) of the Federal Deposit Insurance Act, as amended by the Financial Institutions Reform, Recovery and Enforcement Act of 1989. RTC was appointed conservator of the Issuer on August 9, 1991. RTC has established October 25, 1991 (the "Prepayment Date") as the date of prepayment of the Notes and has directed us to liquidate the collateral being held by us for the Notes on or prior to the Prepayment Date so as to pay the principal of and accrued interest thereon to the Prepayment Date. RTC HAS FURTHER NOTIFIED US THAT ON THE PREPAYMENT DATE THE NOTES WILL BECOME DUE AND PAYABLE AND NO INTEREST THEREON SHALL ACCRUE ON AND AFTER SAID DATE.

Holders should present their Notes to any of the following Paying Agents for payment thereof on the Prepayment Date:

Citicorp Bank, N.A.  
111 Wall Street, 5th Floor  
New York, NY 10043  
United States

Citicorp Bank (Luxembourg) S.A.  
16 Avenue Marie-Therese  
Luxembourg

Citicorp Bank, N.A.  
Corporate Trust Administration  
120 Wall Street - 13th Floor  
New York, NY 10043  
Attn: Vincent Lopez  
Tel: (212) 412-6226

CITIBANK, N.A.,  
as Trustee

October 15, 1991

\*This CUSIP number has been assigned by Standard & Poor's Corporation and is included solely for the convenience of the holders. Neither Great American Bank, nor the Trustee shall be responsible for the selection or use of this CUSIP number, or any representation made as to its correctness on the Notes or as indicated in this notice.

## NOTICE

Withholding of 20% of gross proceeds and of any payment made within the United States may be required by the latest and Dividend Tax Compliance Act of 1983 unless the Trustee has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent when presenting Notes for payment within the United States.

Prices for electricity determined for the purposes of the Indenture, as amended, are as follows:

Contract	Period	Price	Period	Price
12/89	12/89	15.86	12/89	15.86
01/90	01/90	15.86	01/90	15.86
02/90	02/90	15.86	02/90	15.86
03/90	03/90	15.86	03/90	15.86
04/90	04/90	15.86	04/90	15.86
05/90	05/90	15.86	05/90	15.86
06/90	06/90	15.86	06/90	15.86
07/90	07/90	15.86	07/90	15.86
08/90	08/90	15.86	08/90	15.86
09/90	09/90	15.86	09/90	15.86
10/90	10/90	15.86	10/90	15.86
11/90	11/90	15.86	11/90	15.86
12/90	12/90	15.86	12/90	15.86
01/91	01/91	15.86	01/91	15.86
02/91	02/91	15.86	02/91	15.86
03/91	03/91	15.86	03/91	15.86
04/91	04/91	15.86	04/91	15.86
05/91	05/91	15.86	05/91	15.86
06/91	06/91	15.86	06/91	15.86
07/91	07/91	15.86	07/91	15.86
08/91	08/91	15.86	08/91	15.86
09/91	09/91	15.86	09/91	15.86
10/91	10/91	15.86	10/91	15.86
11/91	11/91	15.86	11/91	15.86
12/91	12/91	15.86	12/91	15.86
01/92	01/92	15.86	01/92	15.86
02/92	02/92	15.86	02/92	15.86
03/92	03/92	15.86	03/92	15.86
04/92	04/92	15.86	04/92	15.86
05/92	05/92	15.86	05/92	15.86
06/92	06/92	15.86	06/92	15.86
07/92	07/92	15.86	07/92	15.86
08/92	08/92	15.86	08/92	15.86
09/92	09/92	15.86	09/92	15.86
10/92	10/92	15.86	10/92	15.86
11/92	11/92	15.86	11/92	15.86
12/92	12/92	15.86	12/92	15.86
01/93	01/93	15.86	01/93	15.86
02/93	02/93	15.86	02/93	15.86
03/93	03/93	15.86	03/93	15.86
04/93	04/93	15.86	04/93	15.86
05/93	05/93	15.86	05/93	15.86
06/93	06/93	15.86	06/93	15.86
07/93	07/93	15.86	07/93	15.86
08/93	08/93	15.86	08/93	15.86
09/93	09/93	15.86	09/93	15.86
10/93	10/93	15.86	10/93	15.86
11/93	11/93	15.86	11/93	15.86
12/93	12/93	15.86	12/93	15.86
01/94	01/94	15.86	01/94	15.86
02/94	02/94	15.86	02/94	15.86
03/94	03/94	15.86	03/94	15.86
04/94	04/94	15.86	04/94	15.86
05/94	05/94	15.86	05/94	15.86
06/94	06/94	15.86	06/94	15.86
07/94	07/94	15.86	07/94	15.86
08/94	08/94	15.86	08/94	15.86
09/94	09/94	15.86	09/94	15.86
10/94	10/94	15.86	10/94	15.86
11/94	11/94	15.86	11/94	15.86
12/94	12/94	15.86	12/94	15.86
01/95	01/95	15.86	01/95	15.86
02/95	02/95	15.86	02/95	15.86
03/95	03/95	15.86	03/95	15.86
04/95	04/95	15.86	04/95	15.86
05/95	05/95	15.86	05/95	15.86
06/95	06/95	15.86	06/95	15.86
07/95	07/95	15.86	07/95	15.86
08/95	08/95	15.86	08/95	15.86
09/95	09/95	15.86	09/95	15.86
10/95	10/95	15.86	10/95	15.86
11/95	11/95	15.86	11/95	15.86
12/95	12/95	15.86	12/95	15.86
01/96	01/96	15.86	01/96	15.86
02/96	02/96	15.86	02/96	15.86
03/96	03/96	15.86	03/96	15.86
04/96	04/96	15.86	04/96	15.86
05/96	05/96	15.86	05/96	15.86
06/96	06/96	15.86	06/96	15.86
07/96	07/96	15.86	07/96	15.86
08/96	08/96	15.86	08/96	15.86
09/96	09/96	15.86	09/96	15.86
10/96	10/96	15.86	10/96	15.86
11/96	11/96	15.86	11/96	15.86
12/96	12/96	15.86	12/96	15.86
01/97	01/97	15.86	01/97	15.86
02/97	02/97	15.86	02/97	15.86
03/97	03/97	15.86	03/97	15.86
04/97	04/97	15.86	04/97	15.86
05/97	05/97	15.86	05/97	15.86
06/97	06/97	15.86	06/97	15.86
07/97	07/97	15.86	07/97	15.86
08/97	08/97	15.86	08/97	15.86
09/97	09/97	15.86	09/97	15.86
10/97	10/97	15.86	10/97	15.86
11/97	11/97	15.86	11/97	15.86
12/97	12/97	15.86	12/97	15.86
01/98	01/98	15.86	01/98	15.86
02/98	02/98	15.86	02/98	15.86
03/98	03/98	15.86	03/98	15.86
04/98	04/98	15.86	04/98	15.86



## ALUMINIUM 91

Wednesday October 23 1991



The industry remains confident about its prospects in spite of problems, writes Kenneth Gooding.

Significant growth in demand is expected this decade, and the recyclable nature of the metal means it benefits as people become more environment-conscious

## The metal of the future

THE ALUMINIUM industry is hurting. For many weeks, prices have been at their lowest level in real terms, when inflation is taken into account. At least 60 per cent of primary aluminium capacity is being operated at a loss. But even when viewed from the very bottom of the recession, the aluminium industry's future looks healthy.

"Aluminium is a green material. Its recyclable value and its light weight make it a natural for the energy-conscious and environmentally sensitive era in which we live," says Mr David Morton, chairman of Alcan Aluminium, the second-largest western producer.

Like many industry executives, he is convinced car makers will, before long, provide an enormous surge in demand for aluminium - similar to the boost the industry received in the 1980s when beer and soft drinks producers moved to aluminium cans.

"Aluminium is now reaching out to its next avalanche market - the automobile - and it is doing this at a rate far faster than we were predicting even two to three years ago," says Mr Morton.

But it is increasingly likely some of the high-cost producers will not live to share in that glorious future.

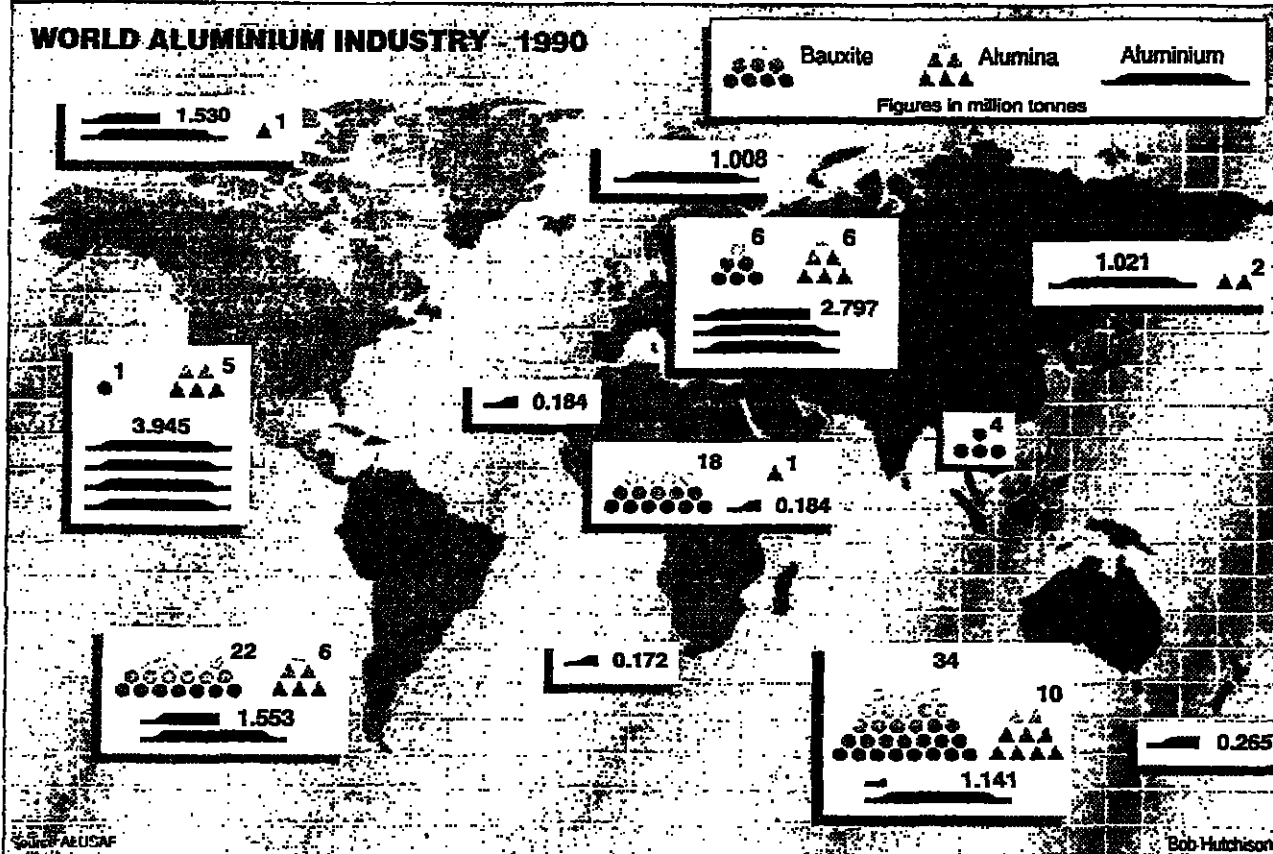
As Fred Roux, chief executive of Gemin's minerals division says: "At \$1,600 a tonne (72c/lb) the high-cost producers, particularly those in Europe, began to feel some pain. At \$1,300 (54c/lb) they are in agony."

If the aluminium price goes to 50c/lb, 75 per cent of the aluminium industry will be operating below its cash costs of production, while at 45c nobody will make money. At beginning October the price was \$1,153/tonne or 53c/lb.

Demand is not the industry's problem. There is still some growth in spite of the recession in many markets. Consumption of new aluminium rose by about 1.4 per cent last year, and many analysts believe another 1 per cent can be looked for in 1991.

This is some way from the 3.6 per cent annual growth rate experienced in 1985-89, but at least the trend continues upwards.

The industry's difficulties stem from the producers' reluctance to cut output even though stocks of the metal have been rising sharply and prices have responded by falling equally fast.



Aluminium smelters are designed to be run for 24 hours a day, all year round. Any slowing causes problems with raw materials and metallurgy. Yet closing a complete pot line is a long term decision because it is very expensive to start one up again.

Overproduction has been made worse by an unexpectedly large flow of aluminium from the former Soviet Union which is using the metal to raise hard currency.

Soviet net exports will more than double to about 750,000 tonnes this year, equivalent to the output of four modern smelters.

Today the high-cost smelters are in Europe and the Americas held firm for many months, saying Europe was where the cuts should be made.

In its recent Aluminium Annual Review, the Anthony Bird consultancy group suggested Italy has the high-

est-cost smelters, with costs of 78c/lb, followed by Spain and Germany at 76c, and France at 70c. In comparison, Venezuela's costs are only 47c/lb; Canada 51c.

Mr Paul O'Neill, chairman of the Aluminium Company of America (Alcoa), put the North American view very clearly when he said: "I'm influenced by the fact that we're still making some money while some other people are not."

"It seems to me that the burden of taking some downtime ought to fall on those who are not making money, not those who are."

However, Mr Bernard Legrand, who heads Pechiney's aluminium activities, points out that each smelter is a special case and many are protected from the worst impact of low spot prices by long-term contracts and relationships with customers.

Also Europe has already played its part in cutting out

high-cost capacity. Between 1982 and the end of next year some 650,000 tonnes of capacity will have closed down permanently in the EC area. In contrast, those North American so-called Lazarus smelters, which closed during the last recession, have come back and remain in production.

Analysts also point out, for example, that Alcoa is kept in profit by its downstream activities. They estimate that, while the average cash cost of producing primary aluminium has fallen perhaps as low as 40c/lb, the total cost of production is about 60 to 65c and at present prices all the North American producers are losing money on their primary production.

Mr O'Neill admits that the industry, like many others, has not done a particularly good job in keeping supply and demand in balance. There is another big step-up in capacity coming in the next 18 months - some analysts calculate that

about 1m tonnes of new capacity and expansions will come into operation by the end of 1992 - and Alcoa's chairman believes the industry might take a "holiday" from increases after that.

Alcoa itself has a smelter project in Venezuela in the pipeline, but Mr O'Neill says the go-ahead will be given "when it is clear the world is going to be in rough balance and one can anticipate metal prices better than 80 or 85c/lb for a period of three or four years after the completion of the smelter." Not that he wishes the price to rise much above \$1/lb - that would hold down demand and might frighten off some automotive business.

Other companies are also considering slowing expansion schemes or green-field smelter projects to allow demand to catch up.

Pechiney's Mr Legrand points out that, if the indus-

try's capacity grows by the expected 1m tonnes by 1993, it would require an annual growth in demand of 6.8 per cent as the industry comes out of the recession. This would be quite extraordinary. A 4 per cent rate would be excellent, and that will absorb about 500,000 tonnes."

The implication was not lost on the industry. As happened in the previous recession, the North American companies eventually led the way with cuts. Reynolds Metals shut its Troutdale smelter in Oregon, taking 121,000 tonnes of capacity out of production. Alcan followed with temporary cuts at five smelters. This means another 143,000 tonnes of capacity will go out of operation on November 1.

At the time of writing, total cuts announced by the industry in the present crisis come to 612,150 tonnes or 4.1 per cent of western world capacity. Analysts suggest that this might not be quite enough, particularly if Soviet aluminium is to continue to flood westward.

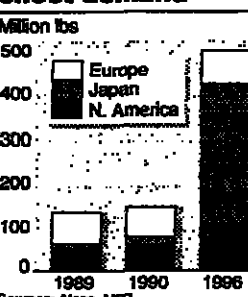
The industry, while gritting its teeth because of the present painful circumstances, remains cheerful about the future. It is sure the long-term total demand for aluminium, including secondary or scrap, will grow from the present 20m tonnes by at least 2.5 per cent a year. Packaging still anticipates a great deal of growth as the rest of the world is expected to succumb to "the six-pack of beer and TV dinner" approach which has boosted demand for aluminium in North America.

Then there is the "avalanche" of demand expected from the car makers. Analysts suggest this could add at least 10m tonnes to annual aluminium sales by the year 2000. However, a great deal of this extra requirement will be provided from secondary or scrap metal rather than primary or new aluminium.

The industry is sure other markets will be conquered. Alcoa's Mr O'Neill sums up confidently: "The aluminium industry will have a great surge of activity in the coming 25 years because of the metal's recyclability. Aluminium will completely overwhelm some other materials."

## IN THIS SURVEY

## Aluminium car body sheet demand



Consumption and production: A cold wind blows in from the east

The alumina industry: Production is at record level, demand shows no sign of slackening, yet prices continue to languish

The stockholders: The recession has not been kind to metal bashers, who are having to get by with 1984 turnover and 1991 prices

The London Metal Exchange and aluminium pricing: A new member to the LME club - secondary aluminium - is the subject of hot debate

Recycling: As "stored" energy is put to good use, the green argument also makes good economic sense

New markets and applications: Car makers will provide an "avalanche" of demand in the near future

Eastern Europe: Soviets set to lead the pack

PROFILES: Kaiser, British Alcan, Pechiney

## Only aluminium gives you a new lease of energy. For life.

Not only is aluminium the most versatile metal in use today, it is also the most energy resourceful.

Vital energy is 'locked-in' during its primary production. So however many transformations into new products the aluminium may then undergo, only 5% of the original energy invested is required to melt down and restore the metal to its original characteristics.



And because aluminium is so cost-effective to recycle, that means a greater pay-back opportunity for all manner of manufacturing uses, from aircraft to oilrigs, from double glazing to motor vehicles and, of course, packaging.

Nowhere is this better illustrated than in the success story of the



aluminium drinks can. Four out of every five beverage cans produced worldwide are made entirely of aluminium. So, collecting and renewing the 'empties' makes sound sense ecologically as well as economically.

Alcan, as a major global producer of aluminium, is totally committed to a wide programme of conservation and recycling initiatives. At Warrington, for example, the company is inaugurating Europe's first wholly dedicated aluminium can recycling plant. Equipped to handle over two and a half billion used beverage cans a year, the £28 million operation reflects a substantial investment for the future.

A huge bank of energy, in fact, that will continue to pay dividends for generations to come.

British Alcan Aluminium plc

Chalfont Park, Gerrards Cross, Bucks SL9 0QB, England





## ALUMINIUM 2

Richard Mooney on consumption and production

## A cold wind blows in from the east

THE MALAISE of the aluminium industry is nowhere more boldly underlined than in the figure for stocks held on warrant in London Metal Exchange registered warehouses. This has increased nearly five-fold over the past 12 months to more than 700,000 tonnes, the highest level ever for any LME-quoted metal. And that rise is matched in absolute terms, though not proportionately, by the increase in producer-held stocks. Anthony Bird Associates, the aluminium analysts, writes in the July issue of its *Aluminium Analysis* that "stocks of metal in producer and market hands have now reached 3.2m tonnes, and look set to reach nearly 2.7m tonnes by the end of 1991".

Yet the western world's consumption has remained ahead of its production, albeit by a sharply narrowed margin. Billiton-Enthoven Metals estimates that consumption this year will be a record 14.95m tonnes, up from 14.88m in 1990, while production will be 14.9m tonnes, also a record, up from 14.58m last year.

The factor that has pushed the western market into heavy surplus has been the surge in net imports from former communist countries, as their domestic industries have struggled with the shift to market-based operation. Billiton puts these at 450,000 tonnes this year, compared with 402,000 tonnes in 1990 and 298,000 tonnes in 1989. However, Bird sees this as a temporary phenomenon. "In time," it says, "the ex-communist countries should see a strong industrial recovery, and the IMF forecasters estimate that this could start in 1992." It expects, more-

ALUMINIUM: WESTERN WORLD SUPPLY-DEMAND BALANCE (000t)						
	1987	1988	1989	1990	1991(F)	1992(F)
Production	12,956	13,876	14,480	14,900	14,950	15,300
% change year on year	6.3	7.1	4.2	1.0	2.4	2.3
Decline in IPAI invoices	463	(920)	(394)	54	0	0
Producers' shipments	13,419	13,784	14,368	14,954	14,950	15,300
% change year on year	3.5	2.7	2.0	2.0	2.3	2.3
Decline in exchange invoices	280	(50)	80	(283)	0	0
Net imports	280	417	300	402	650	400
Receipts by customers	13,732	14,151	14,748	14,903	15,400	15,700
% change year on year	6.5	3.1	4.2	0.4	4.0	1.9
Estimated decline(increase) in customers' stocks	(65)	272	(65)	78	(575)	0
Estimated end chew up	13,667	14,423	14,681	14,861	15,025	15,700
% change year on year	6.3	5.5	1.8	1.4	1.0	4.5

Source: World Bureau of Metal Statistics and Carr Kitchell Alcoa estimates

over, that Soviet aluminium-producing industry will itself be hit when it feels the full effect of the adjustment process.

The slowing in western consumption growth from the 6.2 per cent 1987-88 average to less than 1 per cent for the 1990-91 period has been largely because of what Billiton describes as the US economy's "lurch" into recession, which was led by the construction and motor manufacturing sectors, both big aluminium users. Cushioning this, however, has been Japan's continuing strong growth. In its latest *Aluminium Update*, Billiton says Japanese aluminium consumption rose by 49 per cent between 1986 and 1990 and suggests that "this strength [will

be] carried over into the current year". It quotes an Aluminium Study Group forecast that the 1991 financial year will see a further 3.2 per cent rise. "The omens are good," Billiton comments, noting that output of mill products in the first quarter was up 11 per cent from a year earlier, "buoyed by a 28 per cent increase in aluminium can production". Bird suggests, however, that the slowdown in overall aluminium demand growth might have been very much worse had it not been for the improvement in the metals' competitive position resulting from its heavy price slide - the current price is down 44 per cent from a year ago and 73 per cent from its 1989 peak. "From here on, we expect

those factors which have held aluminium demand in check to go into reverse," says Bird, "but at the same time we expect aluminium to hold on to its competitive edge for some time yet. The economy will be recovering in 1992 and 1993; and since falling interest rates are one of the ingredients of the recovery, those sections of the car and construction industries which have been hard hit are likely to recover particularly strongly."

Bird predicts that consumption will rise by about 5.6 per cent in 1992 and by a further 4.2 per cent in 1993. After that, it expects demand growth to fall to just under 3 per cent in the first half of 1994 and probably further after that, as rising prices erode the metal's com-

petitive advantage.

On the supply side Bird attributes the build up of excess stocks to a combination of western aluminium producers' "policy of reluctant contraction" and sharply increased "net socialist exports". It forecasts that the latter will rise from 584,000 tonnes in 1990 to "as much as 700,000 tonnes in 1991", respectively 182,000 tonnes and 280,000 tonnes higher than the levels estimated by Billiton.

The slow producer response to weakening prices is explained by the structure of production costs now found in the industry, Bird says. "In the last cycle, the high-cost producers were mostly Americans, with a very flexible attitude to closing and restarting smelters," Bird says. This time most of the high-cost producers are in less flexible Europe. "In Europe it is generally more difficult to close plants at all; plants once closed are usually closed for good; and so firms are naturally more cautious about reacting to period of low prices by trimming their production."

Billiton suggests reasons for hesitancy about cutbacks: the number of producers that have power and/or alumina (aluminium oxide) contracts linked to the metal price; the fact that some producers sold forward at prices above present levels; the amount of European marginal capacity that is in areas where social implications weigh heavily on decision-making; the costs, sometimes significant, of "mothballing" capacity; and the willingness of some large

integrated producers to absorb high smelting costs in the hope that some of the less efficient independents may close.

However, eventually North American nerve broke and both Reynolds Metals in the US and Alcan of Canada announced cuts. Reynolds will temporarily close its Troutdale smelter in Oregon (annual capacity 171,000 tonnes) while Alcan is cutting output at five smelters, taking out, temporarily, 143,500 tonnes.

Nevertheless, Bird believes the process of reluctant contraction must accelerate. "At today's 61 cents a lb [the price has since fallen another 5c] not a single new aluminium smelter project is viable, and only about 10m tonnes of existing capacity is covering its operating costs," it's July report says. It assumes that the cutbacks will eventually total about 600,000 tonnes of annual production capacity. "But we are uneasy about the lack of investment in new plants," says Bird, which has been arguing for some time that the industry will need more new investment than is

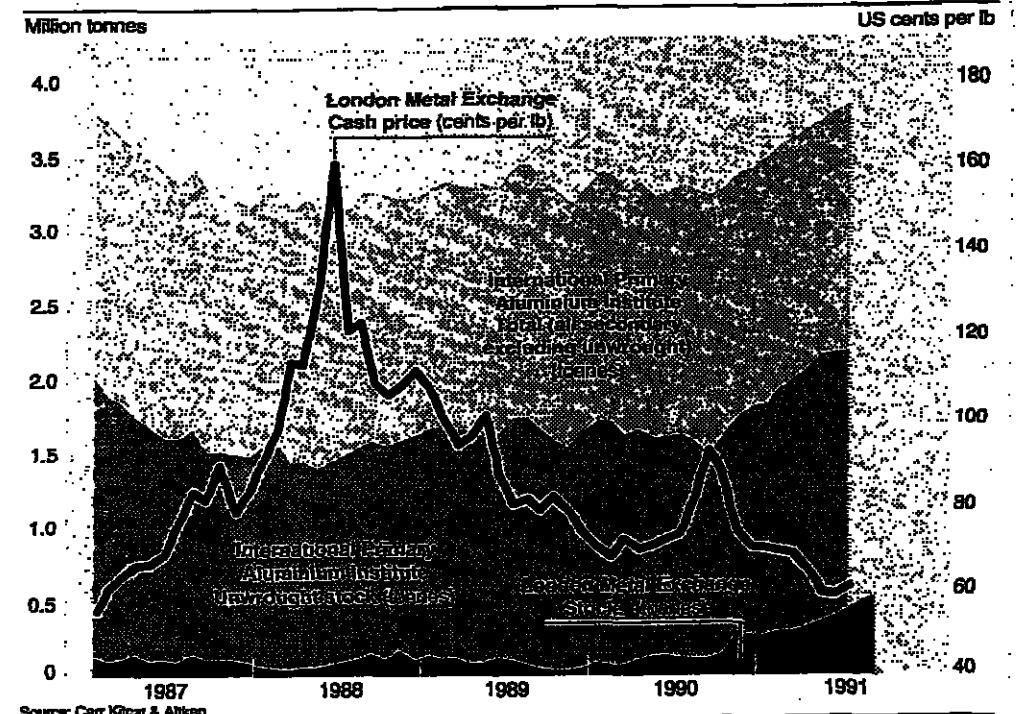
an attempt by some emerging economies to develop an integrated aluminium industry. It was also a recognition by the large producers that costs could be lowered if alumina smelters were located closer to bauxite mines.

According to Billiton-Enthoven Metals, in the mid-1980s the majority of Western production took place in the big seven industrialised nations. Today they account for less than 30 per cent of the total.

During the 1980s there was also a shift in production in the developing world, the most obvious being the move away from Jamaica towards Latin America and Australia, where smelters could benefit from

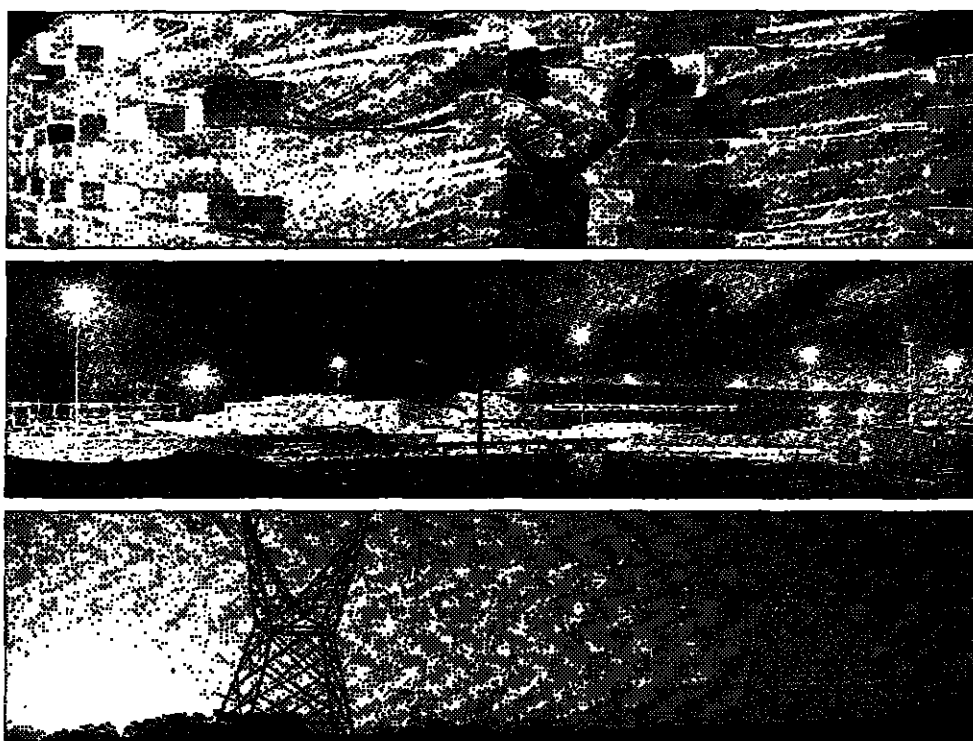
Continued on next page

## Aluminium: Western world refined inventories



Source: Carr Kitchell &amp; Alcoa

## ALUMINIUM FOR AFRICA FOR THE WORLD



The spirit of adventure has sparked many great achievements on the African continent.

Alusaf, South Africa's sole producer of primary aluminium, is perfect testimony. Today it produces 170 000 tonnes annually. Already the blueprint has

been drawn to make it the western world's single biggest smelter by 1995 with a capacity of 680 000 tonnes.

These plans are made tangible by Alusaf's 25-year contract with Eskom, South Africa's massive power utility. A contract

that will make Alusaf one of the most economical producers of high quality aluminium in the world. Alusaf aluminium - an investment in the future of southern Africa.

Committed to the local market  
Competitive on international markets

ALUSAF  
Aluminium Reduction Plant, Richards Bay

A member of the GENMIN GROUP

IN-8A AL

Alusaf (Pty) Ltd. P.O. Box 284, EMPANGENI 3880, SOUTH AFRICA  
Telephone: International +27351 - 9992111  
Fax: International +27351 - 973634

## Jim McCallum on alumina

## Stuck in the doldrums

THE ALUMINA industry has entered the 1990s in a peculiar position. Production is at a record level, demand shows no signs of slackening, yet prices continue to languish and are now just a quarter of their high two years ago.

As the single most important raw material in the production of aluminium, alumina is the link between raw bauxite and primary aluminium. Nearly two thirds of production is in the hands of large, vertically integrated aluminium producers who dominate the primary metal market.

But since the 1960s there has been an important shift in production of alumina away from America and Australia, where smelters could benefit from

an attempt by some emerging economies to develop an integrated aluminium industry. It was also a recognition by the large producers that costs could be lowered if alumina smelters were located closer to bauxite mines.

According to Billiton-Enthoven Metals, in the mid-1980s the majority of Western production took place in the big seven industrialised nations. Today they account for less than 30 per cent of the total.

During the 1980s there was also a shift in production in the developing world, the most obvious being the move away from Jamaica towards Latin America and Australia, where smelters could benefit from

Continued on next page

**barley CHALCO Limited**

**THE Coaters of Aluminium**

we offer the following services to industry:

- CHROMATE PRE-TREATMENT using ICI Alusaf 407/47
- 4 THERMAL BREAK factory aluminium extrusion using the 'four and a half' method
- White and full range of colours in ACRYLIC WET STORED PAINT to BS4342 in both sheet and extruded aluminium
- POLYESTER POWDER COATING in BS4342 white and high gloss, semi-gloss and matt and a full range of colours
- ACRYLIC WET STORED PAINT for aluminium extrusions
- We can also offer FABRICATING SERVICE on PVC and aluminium extrusion

Avon Road, Wymondham, Norfolk NR9 0DL, England  
Tel: 01693 882771  
Fax: 01693 882772

## New Soviet foreign trade organisation Tsvetmetexport Ltd.

Address : 25 / 31 Serpukhovskiy val street, 113191 Moscow, U.S.S.R.  
Tel: 234 36 88 Fax: 234 38 93 Tlx: 412238 TSVET SU

Tsvetmetexport has been established since 1989. During the first year of activity a turnover of 200 million US Dollars was achieved.

## Exports / imports in :

- \* Ores and metals
- \* Non-ferrous and ferrous semis and finished products
- \* Rare and rare-earth metals
- \* Industrial equipment
- \* Barter deals

Our U.K. Joint-Venture Company with METALCHEM INTERNATIONAL LTD.:  
**METTA TRADING LTD.**  
at 79-83 Gt. Portland St. London W1N 5FA  
Tel: (071) 580-3482 Fax: (071) 631-5244

**tsvetmetexport Ltd.**

## Shardal Castings Ltd.

SPECIALISTS IN THE PROCESSING AND RECYCLING OF

## ALUMINIUM SCRAP

COLLECTIONS NATIONWIDE CONTAINER SERVICE  
COMPUTERISED QUANTUM ELECTRONIC ROADBRIDGE  
PRICES LINKED DIRECT TO PUBLISHED PRICES

CONSTANTLY PURCHASING ALL TYPES OF ALUMINIUM SCRAP

LOWER TRINITY STREET, BIRMINGHAM B9 4AG. Tel: 021-772 3551  
Fax: 021-772 7366

## Aluminium Kind to the Earth.

SUMITOMO LIGHT METAL

5-11-3, Shimbashi, Minato-ku, Tokyo, 105 Japan  
Phone: Tokyo (03) 3436-9700

In order to control carbon dioxide and nitrogen oxide emissions, both of which cause serious damage to the global environment, reducing automobile weight is an urgent task. Aluminium alloy, the leader in automobile weight reduction, also has excellent process and design qualities such as strength and easiness.

Assuming that all automobiles in Japan weighed an average of 50kg less, gasoline consumption would be reduced by 1.5 million kiloliters with every 10,000 kilometers driven per year. This means less damage to the environment.

To protect our global environment in the new century we must pull together all resources of human knowledge. Now, Sumitomo Light Metal Industries Ltd. looks at aluminium in the same light as it looks at the earth.



## ALUMINIUM 3

David Blackwell on the stockholders

## 1984 sales, 1991 costs

THE RECESSION has not been kind to metal bidders, as aluminium stockholders now have to see themselves. Nevertheless, metal bidders have been the lifeline for the stockholding industry. "If we had not invested in equipment as we did in 1987 and 1988, we would have gone bust," says Mr Alan Charman, chairman of the UK Aluminium Stockholders Association. "It has been a pretty dismal picture."

The figures speak for themselves. In the whole of 1988, the association's members sold 120,000 tonnes of aluminium worth £265m. In the first half of this year it sold 52,000 tonnes worth £124m. Mr Charman estimates that by year-end total sales will be 100,000 tonnes worth £225m. (The second half is never as strong as the first.) "That is 18 per cent down in terms of volume and value on the figures last year," he points out. He claims figures last year were a harbinger of the recession. Until April 1990 the association was on target to sell 90,000 tonnes of rolled products in a year for the first time. After May there was a steady decline of 1 to 1½ per cent a month in consumption, right through to June this year, when consumption was a total of 70,000 tonnes, down from 85,000 tonnes in 1989.

Mr Charman believes June marked the bottom of the recession. In July and August offtake was bumping along the bottom, but "I have a feeling that September held up. We think there is light at the end of the tunnel, but we are so far back," he says, pointing out that sales are now at the same level as in 1984.

Over the past 12 months two

member companies have gone into liquidation - a small company hit by bad debt, and a medium company which could not cope with the reduction in volume of trade. However, two small companies have joined the association, leaving the number of members at 38.

The association's move towards added value in the late 1980s can be seen to have paid off, Mr Charman believes. In the extrusion side of the business, which makes sections for the building and transport industries, sales in 1987 and 1988 amounted to 37,000 tonnes, with a turnover value of £90m. This year, the tonnage is expected to fall to 30,000 tonnes, but it will still have a value of £90m.

In the rolled sector, which sells to the engineering companies, consumption is expected to fall from last year's 85,000 tonnes to an estimated 70,000 tonnes this year. But unlike the extrusion sector, turnover is also expected to fall, from £200m to an estimated £145m, reflecting the fall in volume and the declining aluminium price.

However, investment in the rolled sector has been proportionally heavier than in the extrusion sector. "Instead of simply supplying the metal, upwards of 65 per cent of all metal sold is processed," says Mr Charman. Aluminium parts will be painted, folded, coated in plastic, and anodised. Most members of the association now have at least one specialised product line.

The recession has also highlighted the stockists' original function - as bankers for aluminium. The same volume of metal this year has been cov-

ered by 40 per cent more invoices than last year as buyers order smaller quantities.

At the same time bad debts are at record levels. Mr Charman cited a case where a small metal workshop which had dealt with an association member since 1972 had gone down after one of its customers went bankrupt owing £50,000. The workshop left a debt of £12,000 to the stockholder.

The rapid rise of stocks in London Metal Exchange warehouses and the decline in prices has not helped the stockholders, who like to see prices stable. At any one time the industry has between £60m and £70m tied up in stocks, and is worried by the risk of high losses on them.

"Our biggest concern at the moment is that while world and LME stocks indicate a further price reduction, suppliers are talking of price rises," says Mr Charman.

He feels the industry is leaner and fitter to face the future, although it has used up its reserves. Last year 2,600 people were employed in 168 warehouses. So far around 330 jobs have been shed this year.

But if the recession is really over, stockholders still face a long haul back to prosperity. "We are faced with a 1984 turnover and 1991 costs," says Mr Charman.

David Blackwell listens in on new row at the LME

## New contract is under fire

THE LONDON Metal Exchange has had a resounding success with its primary aluminium contract after overcoming vociferous opposition from the industry.

For a year it has been considering an addition to the stable in the form of a secondary aluminium contract, but once again the opposition is vociferous and the exchange is cautious.

During metals week earlier this month some LME members suggested the chances of the contract being launched were no better than 50-50. Mr Martin Abbott, the LME's director of marketing, said that in any event the exchange was not likely to be in a position to make a final decision until the middle of next year.

It is not hard to see why the LME has chosen secondary aluminium for a proposed new contract. The production of secondary aluminium is a large industry, with output of about 4.5m tonnes a year, mainly of automotive grade alloy. The motor industry uses 70 per cent of production.

The secondary industry has been growing at 5 per cent a year, compared with only 1 per cent for the primary industry.

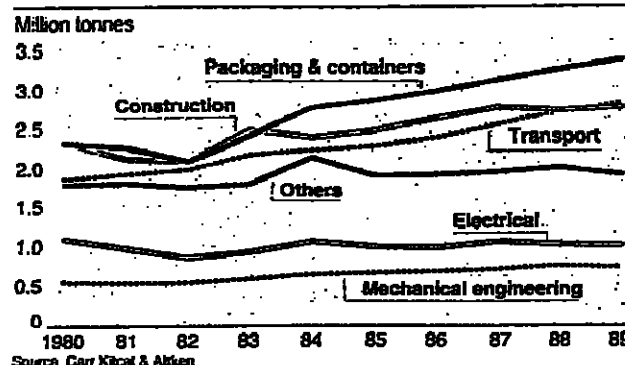
Mr Andy Smith, sales director of Cookson Aluminium, told an LME seminar this month.

However, Mr Abbott described current pricing in the industry as archaic; some people felt it was hindering the development of the industry. Prices were assessed and published by the trade and the trade press - a system unsuitable for a large volume business with a large number of participants.

The industry tended to ignore the published price and offer discounts, he said. There was no hedging for forward fixed price contracts, making contracts for even one month ahead risky. Hedging against the LME primary aluminium contract was ineffective, as the secondary market was driven by different factors and price movements can diverge.

The proposed contract would be in US dollars a tonne, cover

Aluminium shipments by end-use



Source: Clark & West & Alston

lots of 20 tonnes, and be traded over 15 months. The grade of metal would be the Japanese ADC12 and the German DIN 226 - a choice which had met

INDUSTRY OPERATING COSTS BY COUNTRY\*

	Jan 1990	Jan 1991	% change (all +)
Australia	54	55	1.9
Brazil	55	64	16.6
Canada	53	54	1.9
France	68	71	4.4
Germany	71	71	0.0
Italy	71	78	9.9
Norway	66	71	7.6
Spain	68	75	10.3
USA	65	66	1.5
Venezuela	46	47	2.2

\* US cents a lb

Source: Alcan Inc.

as a matter of preference. The exchange was looking at ways around the problem, including a "first-in, first-out" system and a certification scheme similar to that used for perishable soft commodities.

Opponents of the contract say that this would involve substantial and unwarranted changes in the operation of LME-approved warehouses.

Mr Smith of Cookson said he shared the cynicism of some in the industry who believed the LME was scouting around for a new product to enhance an ageing product range.

However, he believed the secondary aluminium industry was fragmented, and tended to have a provincial view.

Price volatility was the Achilles heel of the industry, he said. Renault and Peugeot, the French vehicle groups, recently had taken the initiative and told suppliers what they were willing to pay for secondary aluminium for the whole of 1992. Without a secondary aluminium contract the producers could only refuse to supply the metal, losing their market; supply the metal without cover, thereby gambling their businesses; or attempt an imperfect hedge on the LME's primary aluminium contract.

The proposed contract would not only provide a hedging medium, but would weed out high-cost producers and lead to a more orderly market, Mr Smith said.

Opponents of the contract believe, however, that the limitation to one or two alloys will create price volatility, and give rise to market manipulation.

## In the doldrums

From previous page less government regulation and cheaper power.

During the world recession of the early 1980s prices of alumina (along with other commodities) collapsed and production was slashed.

By and large smelters found they could mothball plants rather than close them altogether. When demand for aluminium picked up in 1987-88, although there was initially a tight squeeze and prices almost tripled, producers responded by re-opening some of the mothballed smelters. The oversupply that followed was predictable enough, if somewhat unnecessary, given the grip which the larger producers still exercise on the market.

The next development could have been expected: prices starting to fall and an uncoordinated scramble to cut production. But the unexpected happened. A large buyer has appeared on the world market and has stemmed what should have been a more precipitous fall in prices.

Since the beginning of 1991, the Soviet Union has been actively taking up the surplus of western alumina production. Along with still buoyant consumption in the West, this has allowed producers to work flat out despite the fall in prices.

With the US economy showing only hesitant recovery, and as uncertainty persists about the longevity of the expansions in Germany and Japan, Soviet activity is likely to be decisive in outlook for the market over the coming year.

Mr James King, a consultant specialising in aluminium and raw materials, says the Soviet Union has decided to export aluminium in an attempt to earn hard currency. It is not, however, entering into long-term agreements with

western alumina producers, but is buying on the small but important free market, and this has an exaggerated effect on the world price of alumina. One of the immediate effects of the Soviet sales has been to depress the price of aluminium and render some of the industry unprofitable. If this pushes the aluminium industry into recession, the effect will quickly spread to alumina.

Hungary, which has large bauxite mines, has the most significant alumina industry in Eastern Europe outside the Soviet Union. Traditionally, it swapped alumina for Soviet aluminium, but the Soviet decision to import cheaper western alumina combined with the high cost of Hungary's underground bauxite mines could eventually lead to Hungary ceasing production altogether, says Mr King.

Elsewhere in eastern Europe, the process is already under way. The small east German alumina smelters have already closed. The small and relatively cheap Czech industry, given its reliance on ecologically damaging brown coal, has a question mark over its survival.

Furthermore, more production is due to come on stream over the next year, amounting to around 5 per cent of the current total.

According to Mr Kevin Norris of the Commodity Research Unit, western production will have risen to 37.4m tonnes per year in 1995, compared with 35.5m in 1991.

Mr Norris says there will be an excess in supply. There are only a handful of expansion plans firmly in place, but there are a large number of small increases in output planned at existing plants, which, when taken together, is likely to create a surplus.

## ROSS ALUMINIUM FOUNDRIES

A name synonymous with quality aluminium castings since 1931

Ross capabilities include castings produced in green sand, dry sand, plaster and special composite molding.

Quality castings for commercial, aircraft, aerospace and military applications.

Chester Morrow, Sales Manager, can answer your questions.

## ALUMINIUM FOUNDRIES

P.O. Box 609 Phone: 513/492-4134  
Sydney, OH 45365 Telex: 15-5102  
USA. Fax: 513/498-1883

## It's here... truly cost-effective metal identification

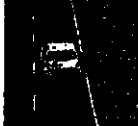
The new Analogy 1401 CCD Portable Spectrometer offers improved performance for the identification and spot analysis of aluminium alloys. ■ New CCD detector and optical system ■ Improved detection limits especially silicon

call today for full details...

CCD ANALOGY 0403 732212  
Arun Technology Ltd., Horsham, England RH13 7UD



## When modern materials take to the road, they bring energy savings and a cleaner world.



Travel light.

A ten percent reduction in a car's weight can give a 5% cut in fuel consumption, and a corresponding cut in exhaust emissions. Norsk Hydro is a leading producer of the modern materials that are making dramatic fuel savings a reality, and lessening the impact of greenhouse gases on our environment.

Materials give us the power of choice, and never have we needed that power so much as now - by the year 1995 the world will be making over 40 million cars a year. Of the many joint ventures Hydro has undertaken together with partners in the automotive sector, the most ambitious so far is our present project, conceptualizing a whole spaceframe in aluminium. Weight

reduction by substituting light metals for conventional materials will give significant fuel savings in a car's lifetime. Thinking light conserves energy and improves the environment. Thanks to advanced technology, such as ours, the world of modern materials promises to be a better world to live in too.



Norsk Hydro is an industrial group based on the processing of natural resources to meet needs for food, energy and materials. For further information, please contact Norsk Hydro, 0240 Oslo, Norway. Tel. (+47 2) 43 21 00.

## ALUMINIUM 4

The green argument also makes economic sense, writes Kenneth Gooding

## 'Stored' energy put to good use

ALCAN of Canada has spent \$25m on a dedicated aluminium can recycling facility at Warrington, in the north of England, which is being brought into production this month and ultimately will be able to process 50,000 tonnes of used beverage cans a year. Yet only 40,000 tonnes of aluminium beverage cans are sold in the UK, and most of them are thrown away - only about 10 per cent are being recycled.

So used beverage cans (UBCs) in the industry jargon will be imported, mainly from the US, to feed the Warrington plant. Is this commercial madness? No,

At the same time, the capital cost of facilities to recycle aluminium is only one tenth of that for a new primary smelter. That is not to suggest the technology is easily mastered. Before the cans are remelted they have to have lacquer removed from the inside and paint removed from the outside, not an easy job in view of the possible environmental problems this might cause.

Nevertheless, even after the aluminium companies have paid for UBCs, transported and remelted them, containers made from old cans cost only about three-quarters of those produced from new can sheet.

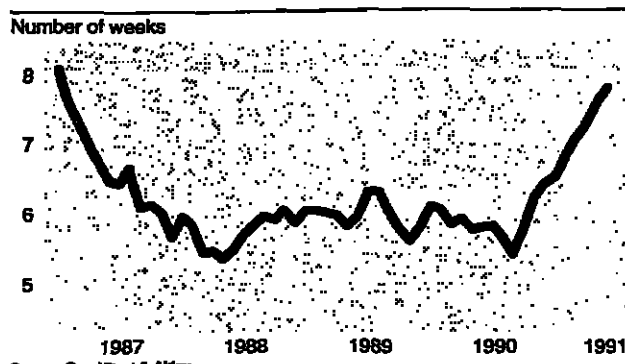
The aluminium industry's rivals suggest it makes no sense to use such an expensive material for packaging unless a good proportion is recycled.

The Warrington facility is the first of its kind in Europe but is based on Alcan's pilot plant in Berea, Kentucky, which has been operating for two years.

Eventually Warrington will have the capacity to process about 30m beverage cans a year, recycling more than 100 a second. They will be turned into aluminium ingots which will then be rolled out into sheet to make more cans - but not in the UK.

The Warrington ingots will be sent to huge rolling mills jointly owned by Alcan and VAW (Vereinigte Aluminium-Werke) in Germany, where a \$500m expansion is under way in anticipation of growth in demand for aluminium packaging materials.

## Aluminium: stocks - consumption ratio



Source: CIMA and Alcan

At present, the best aluminium can recycling rates are in China and South Korea, where 90 per cent of UBCs are collected and re-used. But the aluminium industry in Europe is relying on lessons learned in the US to boost recycling rates. In the States last year, more than 83.6 per cent of all aluminium cans were recycled. This involved about 55m cans, which were turned back into 1m tonnes of metal.

In the US cans are collected at more than 10,000 locations and the industry pays cash for them - more than \$2.5m a day.

To help feed the Warrington plant, Alcan is contributing towards a similar infrastructure for the UK and Europe. It has already established centres offering "cash for cans" in Birmingham, Nottingham and Warrington, and has mobile centres, or "can vans," in Birmingham, Leeds, Sheffield, Portsmouth and Southampton.

The group also intends to deal with some of the difficulties experienced by scrap (or secondary) metal merchants by establishing seven regional processing centres. Merchants will save transport costs, will be able to deliver cans without having them first and take smaller loads (which will help their cash flows) to these centres.

Alcan is not alone in these efforts. Four other aluminium companies (Alcoa and Reynolds of the US, Pechiney of France and VAW of Germany) fund Alcan (the Aluminium Can Recycling Association) which promotes can recycling

throughout Europe.

Alcoa (the Aluminium Company of America) has set up cash-for-cans facilities in South Wales and has a number of other collection initiatives in the UK. The industry is determined to boost the UK recycling rate to 50 per cent in five years and is working hard in other European countries. If it succeeds, that would provide 25,000 tonnes of UBCs a year for Warrington to process.

Wherever large numbers of aluminium cans are used, Alcan intends to provide the infrastructure necessary to give easy access to recyclers.

Cans are not the only aluminium products that lend themselves to "closed loop" recycling (from cans to cans and back again, rather than being downgraded into an inferior product). As much as 70 per cent of the aluminium used in electrical engineering, building and transport is reused. Aluminium automotive castings are almost entirely made from scrap metal, but not necessarily on a "closed loop" system.

Estimates vary, but the industry probably turned 5m tonnes of scrap back into useable aluminium last year. That compares with production of

nearly 15m tonnes. Growth in demand for secondary metal is growing at 5.5 per cent a year, or nearly twice the rate for primary aluminium.

Mr Roger Maggs, Alcan's president of metals marketing and recycling, says there is much the industry must do to keep pace. It can improve the can recycling rates - even in the US where 400,000 tonnes of cans a year, equivalent to the output of two primary smelters, is still thrown away. It must work hard to solve the technical problems associated with getting back the aluminium in foil, toothpaste tubes

## Industry must keep pace - new products must be designed to be recycled

and other products not as easily "collectable" as cans, he says. Recyclability must be designed into new products.

Above all, the industry must work towards standardising the alloys used by the car makers. Before long the motor industry intends to set up relatively sophisticated recycling systems for cars and the more high-value aluminium in the vehicles, the more viable those schemes will be. However, if car components are to be put into "closed loop" recycling schemes, the aluminium alloys used will have to be standardised and more easily identifiable than they are today.

## Ken Gooding looks at new markets

## A flood of aluminium pours on to the road

CAR MAKERS will provide an "avalanche" of demand for aluminium in the near future, suggests Mr David Morton, chairman of Alcan of Canada. "The auto companies are beating a path to our door," says Mr Vince Scorsone, an executive vice president of the Aluminium Company of America (Alcoa).

The car makers have had enough time to become "comfortable" when using aluminium, he suggests. They understand its strengths and weaknesses, and are less frightened by volatile prices.

"Interest has certainly blossomed in the past year. The auto companies are moving faster than we thought possible," says Dr Gian Frontini, Alcan's vice president, technology and engineering.

Demand is coming from two directions. Firstly, the car manufacturers are using more aluminium components in conventional vehicles. Then there will be a growing number of "all-aluminium" vehicles. "There are many all-aluminium car projects in Japan, Europe and America and some of these will make it to the road," says Dr Frontini.

Some of the forecasts about this trend make comforting reading for the aluminium producers. Japan's Ministry of International Trade and Industry has predicted that demand for aluminium from Japan's car makers will reach 1.87m tonnes by 1995, more than double the 1988 level. This springs from the knowledge that Japanese car makers have decided that substantial use of the lightweight metal will enable them to meet increasingly stringent fuel economy and pollution regulations in the US, their most important single market, without reducing the size of their vehicles. Nippon Light Metal, a Japanese aluminium company in which Alcan has a 43.3 per cent stake, suggests that cars made in Japan will be 30 to 40 per cent aluminium by the year 2001, up from the present 4.7 per cent.

Similar predictions are being made about European cars, which are now about 6 per cent aluminium by weight. It is widely suggested this will go up to 20 per cent by the year 2000. Mr Jochen Schirmer, chairman of VAW, Germany's largest aluminium company, says that even if the increase is only 10 per cent of the average car, it would mean each new vehicle carries about 100kg of aluminium. This would boost demand for the metal in Europe by about 1.5m tonnes a year - a jump of

nearly one third on the present 4.6m tonnes.

US car companies used an average of 30kg of aluminium in electrical engineering, building and transport last year, and some analysts predict this will rise to more than 270kg by the year 2000. If there is some increase in production in that time, an extra 6m tonnes of aluminium might be required.

Put those figures in the context of total aluminium (including scrap) usage last year of not quite 30m tonnes and it is easy to see why the aluminium industry is excited.

Although there is no deny-

ing the trend, many in the industry believe the demand estimates are inflated. The car makers know they must use more aluminium, but they are not particularly enthusiastic at the prospect. "There is some cost premium associated with using aluminium compared to steel, so the auto companies fight aluminium every step of the way," says Mr Dick Schultz, Alcoa's director, worldwide automotive products and systems.

A Stanford Research Institute study suggests that it would cost between \$1,500 and \$3,000 more for a 3,000 lb American car to be produced in aluminium rather than steel. Mr Schultz says Alcoa does not agree with that estimate because Stanford did not take into account future changes in technology. "But that shows you what we have to work against."

Alcan's Dr Frontini is equally pragmatic. "Aluminium is going into cars where it brings some value to the auto companies," he says. "Where it is used for a quick fix, just to save some weight, it soon disappears. There has to be a functional reason, not just weight-saving." He gives an example. "Aluminium is staying in auto castings not only because it is lighter but also because it has better heat exchanger capabilities. If aluminium is going to be used for large applications such as body panels or body structures, it must bring benefits - for example, it must cost less."

The aluminium industry believes that the cost of aluminium car components will be drastically reduced by efficient recycling of cars - a movement already well on its way in Germany. But first

there will have to be some standardisation of the wide range of alloys used at present. This problem is widely recognised and already the industry seems to be standardising on one alloy for car body sheet.

As for the volatility of aluminium's price, Mr Scorsone says: "We are coming up with programmes for strategic components to have price stability for five to ten years in the future, much further ahead than you can hedge (metal prices)." But he adds a rider: "This won't give across-the-board protection against price changes, but it will be on a very selective basis."

Meanwhile, the car companies are making determined attempts to change the public perception that aluminium is not the right material for cars - that it is too soft or too hard to repair. The Honda NSX "all-aluminium" sports car launched this year is "one example, as is the General Motors all-aluminium electric sports car, the Impact. This vehicle attempts to change perceptions in other ways: GM is saying (a) that not only is aluminium a great material for lightweight, sporty cars; and (b) not all electric vehicles have to be milk floats or invalid carriages. GM needs to succeed because it needs electric vehicles to meet California's future car pollution requirements.

## PROFILE: Kaiser

## No easy path to recovery

WITH prices so poor half the industry is losing money, Kaiser Aluminium Corp, one of the world's biggest producers of alumina, primary aluminium and fabricated aluminium products, is enjoying a remarkably good year.

It managed to post first-half earnings of \$88.2m, or \$1.16 per share, which, while down 45 per cent compared to 1990, was considered a strong performance in current market conditions. And its hedging positions are expected to protect the company during the remainder of this year. Some analysts estimate 1991's earnings per share to reach as much as \$2.35.

But Kaiser's good fortune has not come easily. It has been restructuring since 1982 and, says Kaiser president Mr A. Stephens Hutchcraft, "None of it was fun."

The company virtually faced extinction in the early 1980s after a decade or more of sloppiness induced by cheap energy. In the 1970s, Kaiser was one of the lowest cost producers of alumina and primary aluminium at its plants in the US Pacific Northwest, Louisiana and Ghana. But, Mr Hutchcraft recalls, that changed between 1979 and 1981.

Energy costs soared by a multiple of 10 in the north-western US, inexpensive natural gas contracts expired in Louisiana, and Ghana's hydroelectric power system was battered by three droughts.

The three events pushed Kaiser's debt up by \$700-\$800m. By 1982, having financed all its cost increases with debt, the company owed \$1.9bn and faced a do-or-die restructuring. "We had to solve the problems or go out of business," said Mr Hutchcraft, who has been with Kaiser since 1954.

It undertook a dramatic recasting of itself, putting individual plants on a competitive footing or closing them; selling off non-aluminium assets in chemicals, real estate and natural gas and oil; renegotiating its labour and energy contracts to vary, within limits, according to the price of primary aluminium; and paring down costs and introducing new technologies. It also chopped staff from 25,000 to 8,000.

Mr Hutchcraft says that plants currently run with one half the hourly employees and one third the corporate officers. "Our productivity is now about three times what it was in the early 1980s," he said.

Just as the company was looking reasonably healthy, it was bought in 1988 by Maxxam for \$930m and its debt, given that it in essence purchased itself, soared again, this time to \$1.5bn. Since then, the company has been committed to whittling down that pile of obligations, which now total about \$700m. Kaiser is, however, still highly leveraged, with long-term liabilities as a per cent of capital at 61 per cent.

To pare down its debt, Kaiser issued 7.25m shares at the beginning of July and used 75

per cent of the proceeds, or \$70m, to prepay notes from its parent, Maxxam. The remainder was used to repay a bank loan. Maxxam, which is controlled by Mr Charles Hurwitz, retains ownership of 87.3 per cent of Kaiser.

There had been some question about why Kaiser found acceptable a sale of the shares for \$14 each when earlier in the year the proposed price was about \$18 to \$20. Mr Hutchcraft explained that the earlier proposal was scuttled because under the company's loan covenants it would have been allowed only 50 per cent of the proceeds to prepay Maxxam notes. The covenants were then rewritten to allow a larger percentage to go to Maxxam.

Analysts are convinced that management will be able to additionally reduce its leverage over the next three years. Kaiser hopes that it can become

## Kaiser is worried about the market next year and fears prices could drop further

an investment grade credit again in 1992.

Although the company is worried about the aluminium market next year and fears that prices could move still lower, it has engaged very successfully in hedging and forward sales of alumina and primary aluminium. The company has actually made money on its hedging over the last two years.

Kaiser, unlike other integrated aluminium makers which have a product mix more heavily weighted toward fabricated products, takes more of its profits from sales of alumina and primary aluminium. Last year, it sold 68 per cent of its 2.6m tons of alumina to third parties and 69 per cent of its 497,000 tons of primary aluminium to third parties.

The company can thus take more advantage of spikes in spot aluminium ingot prices, says Mr Peter Marcus, an analyst with Faine Hebbert, though its looks unlikely there will be any of these soon. Mr Hutchcraft says he does not see signs of recovery in the US economy and is concerned about further slack demand in Japan and Europe. Kaiser says the aluminium oversupply will continue until production is cut back.

Although Kaiser would not disclose its own plans, Mr Hutchcraft said that Maxxam's move to reduce its production was "a step in the right direction." He added that Kaiser has cut production dramatically in the past when prices were low.

In the long term, however, Kaiser is optimistic about the aluminium market. It predicts increased use in the auto industry, greater Third World demand and a boost from the construction business when the US economy turns around.

Barbara Durr

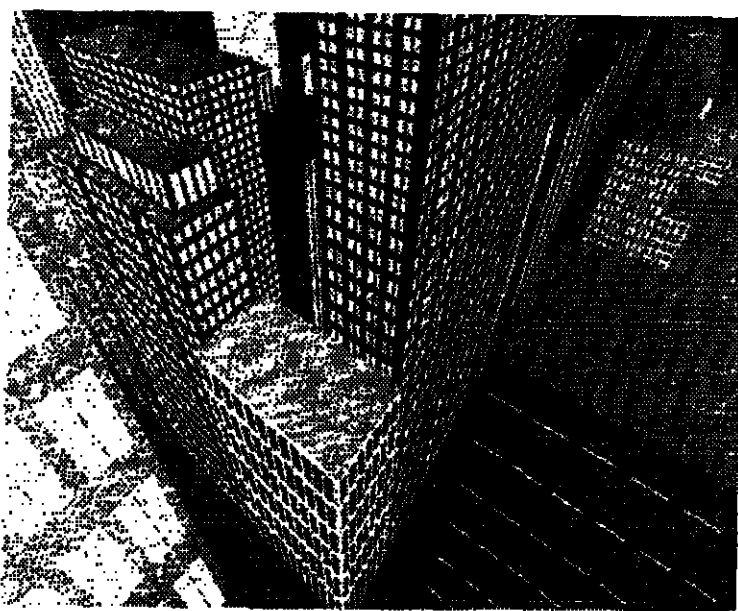


**WE'RE MAKING IT  
IN ALUMINIUM  
AROUND THE GLOBE  
24 HOURS A DAY.**

Cedex 68 - 92048 Paris La Défense - France  
Tél. : (1) 46.91.44.25

A PECHINEY  
COMPANY

**RISK IS EVERYWHERE.**



**THAT'S WHY YOU NEED REFCO.**

In every market, 24 hours a day, Refco is there to help you manage risk. Refco Group: world leader in financial risk management through the use of futures and options.

**REFCO**  
GROUP LTD

Chicago - New York - Memphis - Toronto - London - Paris - Singapore - Sydney - Hong Kong - Rome - Zurich and other leading cities.

FINANCIAL TIMES  
RELATED SURVEYS

Industry and the environment	March 13
World automotive component	March 27
Steel industry	March 28
Car of the future	May 21
Waste management	November
Japanese industrial review	December
Vehicle manufacturing tech	December
World industrial review	January '91
Industry and environment	March '91

## FOR FURTHER INFORMATION TELEPHONE

Advertising: PETER HIGHLAND 071-873-3276  
Editorial: SURVEYS EDITOR 071-873-4090  
Forthcoming Surveys List/Synopsis 071 873 4842 or Fax 071 873 3082  
Past survey dates 071 873 4211 Back Numbers: 071 873 4863/4864  
Reprints (minimum order 100): Lorraine Baker 071 873 3213

## THE COMPETITION

Strength, determination and drive are just three of the attributes that have helped SAPA Holdings steer its way to the top of the aluminium field. In fact, when it comes to the extrusion of aluminium profiles and the manufacture and supply of aluminium products for the home improvement, building and packaging markets, SAPA leaves the competition standing.

Hardly surprising when you consider the Group employs more than 1000 staff within seven UK companies: Chadwicks of Bury Ltd, the largest UK manufacturer and printer of cut aluminium foil lids; Monarch Aluminium, the biggest supplier of aluminium home improvement products and SAPA Ltd, one of the UK's largest aluminium extruders - to name just three.

And judging from SAPA's track record, it won't stop there. Through new business development the Company intends to improve its outstanding performance of profitable growth and move even further ahead of the competition.

SAPA Holdings Group - in shape for the future.

For further information please contact SAPA Holdings Limited, Joseph Pitt House, Pinnock Circus Road, Cheltenham, Gloucestershire GL52 2QE. Tel: 0242 245333.

SAPA Chadwicks Monarch



## ALUMINIUM 5

PROFILE: British Alcan

## A tale of tough management

BRITISH Alcan Aluminium was one of the British industrial success stories of the 1980s. Two loss-making and seemingly moribund businesses were merged and revived, so that today not only does the group provide substantial primary aluminium production in the UK, but also its products can be found in nine out of ten British households.

But in the past two years British Alcan has fallen deeply into the red. It announced earlier this month that it is cutting by half aluminium production at the Lymouth, Northumberland, smelter, which affects 300 jobs.

Is this another example of a UK company doing well during the boom in the second half of the 1980s only to fall flat on its face in the 1990s recession?

Not at all, says Mr Doug Ritchie, the Canadian chairman and chief executive of British Alcan. The group entered the recession without the huge debt burden of the past and with modern assets. Even during the first half of 1991, when British Alcan suffered a \$3.2m loss before tax, the group was able to pay off \$5m of debt from the cash it generated.

"In this recession we are generating cash and making a small operating profit. We continue to get the ratios right - inventory to turnover, management to supervision. We don't panic because we are in the doldrums," says Mr Ritchie.

The group has not been deflected from its strategic thrust but the pace has been retarded by the recession, he says. On the other hand, "we advanced productivity gains by rolling two years of progress into one".

British Alcan has certainly come a long way since 1982 when Alcan Aluminium of Canada bought British Alcan for \$30m and took on \$68m of debt. The combined loss that year was \$40m and accumulated losses totalled \$251m, reflecting the worst effects of the post-oil crisis slump in world economic activity.

The first task was to rationalise the group, which started

out with 70 subsidiaries and 14,000 employees. In 1983-84 this was cut to 24 companies on 66 sites with 10,200 employees. British Alcan became profitable from the outset.

By the end of 1987 the debt load, a combined \$221m at the time of the merger, was reduced to about \$125m, and the market had improved enough to permit substantial spending on modernisation - "on catching up", as Mr Ritchie puts it. Spending started at an annual \$40m and then jumped to \$70m in 1988.

Mr Ritchie calculates that the modernisation programme has cost more than \$250m so far.

Today the group is split into six operating divisions, with 30 manufacturing locations, 26 warehouses and five offices. About 9,000 employees remain in the original operations, plus another 1,000 in new businesses. In 1990 group turnover was \$250m and the first loss since the merger was reported - \$2m against a previous \$33m profit before tax.

British Alcan is roughly one sixth the size of its Canadian parent, in terms of turnover and employment. Its chemicals division is unique within Alcan and is responsible for all the Canadian group's non-aluminium chemicals business worldwide.

It also takes the lead on Alcan's work with difficult 2000 and 7000 alloys for the aerospace industry, and claims to be the world leader in lightweight aluminium-lithium alloys and the superplastic forming of aluminium alloys.

British Alcan is important in Alcan's European strategy. This has seen the Canadian group rationalising so that each product is mainly produced on a large scale at one place to serve the whole of the Common Market. The fact that the chief executive of British Alcan has responsibility for Alcan's primary and secondary

(scrap) metal operations across Europe reflects one of the strengths of the UK business. On the other hand, the chief executive of Alcan Germany takes responsibility for all Alcan's European rolled products operations.

British Alcan's rationalisation process continues - the group took a \$7.3m charge for redundancy and restructuring in the first half of this year following a provision of \$10m for the closure of the Silver-town foil plant in London and transfer of some of its operations to Glasgow. The group has just merged its extrusions and tubes operations, putting \$150m-\$200m of business under one instead of three management teams and the product portfolio will be rationalised.

Mr Ritchie says British Alcan needs to invest about \$50m a year, or twice the depreciation rate, just to keep capital equipment up to date and to keep pace with increasingly stringent environmental requirements.

Low aluminium prices have forced Alcan in Canada temporarily to shut some high-cost aluminium smelting capacity - and Lymouth was the group's highest-cost plant. Half the capacity there, one 68,000-tonne production line, is to be shut. The Lochaber smelter in Scotland has also had its capacity cut by half, or by 10,000 tonnes.

However, Mr Ritchie believes that five years from now British Alcan will still have aluminium smelting capacity, "but it will be more competitive, with fewer people". He also expects a dramatic increase in aluminium recycling, sparked partly by British Alcan's new \$28m dedicated beverage can recycling facility at Warrington. In five years' time British Alcan will also have a "tightened up" extrusion and tubes business; an expanded chemicals business; and "I believe we will still be in stockholding and distribution. But the only periphery businesses that will remain will be profitable ones."

Kenneth Gooding

Jim McCallum on the eastern European upheaval

## Soviets set to lead the pack

SINCE the Berlin Wall was torn down two years ago, events in eastern Europe have led to upheaval in the export industries of the former communist bloc.

No more than in aluminium, where the industry is in the early stages of a thorough restructuring. Many of the old trading arrangements in the eastern bloc have collapsed, with little to take their place.

Instead, producers, particularly in the Soviet Union, are beginning to make their own arrangements with western customers. The barter system between the Comecon countries has disappeared and payment is now increasingly demanded in hard currency.

However, with eastern European customers lacking hard currency, an important market for the Soviet aluminium industry is shrinking. So the Soviet industry, which is by far the largest in the region, is turning to the west hoping to find customers and investors.

But so far the impact of perestroika on the Soviet aluminium industry has been limited. Just as important as eco-

nomic factors is the environmental movement, which demands that old, polluting industries either shut down or modernise. Some have secured joint deals with Western companies and have begun modernising, although these remain few and far between. Often the local power station, on which the smelter depends, will also be a pollutant, so saving aluminium production could mean switching the power station away from traditional sources of energy such as brown coal.

Faced with these difficulties, many countries have withdrawn from aluminium production altogether. Eastern Germany no longer has an industry; Hungary has announced it will shut down its three smelters within two years; Poland is down to just one smelter which it is hoping to save with a joint venture; Romania has slashed production at its one large smelter. Only Yugoslavia and the Soviet Union remain, although there must be a question mark over the former as long as the civil war continues; and

Czechoslovakia, with one smelter which it looks likely to modernise with Hydro Aluminium of Norway.

Analysts believe the Soviet Union will retain much of its industry, although how much will depend upon the level of Western investment in downstream operations and manufacturing industry. The cheapness and reasonable quality of its aluminium will allow it to

dominate the regional market. Except for Czechoslovakia, Yugoslavia and possibly Hungary, the rest of the industry in the area is likely to be wiped out.

According to the Metals & Minerals Annual Review, the Soviet Union has a nominal capacity of around 3.5m tonnes per year, but its capacity utilisation is only about 70 per cent. With aluminium stockpiles

building up, Soviet smelters have responded by stepping up exports to western markets. The near doubling in Soviet exports this year has been one of the reasons why the world market price of aluminium has been under pressure.

Statistics lag well behind events. The greater independence given to parts of Soviet industry this year mean economists have far less idea what is being produced. Accurate trade statistics are impossible to come by: some smelters are not declaring hard currency earnings on account with their Western brokers to avoid giving part of it to the state. They are also not declaring exports in order to be able to use accounts in the west to pay for imports of machines.

Analysts nevertheless believe there has been a significant increase in exports. Mr Chris Stuart, director at the Commodity Research Unit, says total Soviet exports remain unchanged at this year at around 700,000 to 800,000 of primary metal.

A much smaller proportion is going to eastern Europe,

implying a large increase in Soviet exports to the West. Mr Angus MacMillan at Billiton-Enthoven Metals estimates that in the first six months of this year, the Soviet Union shipped around 300,000 tonnes to the West, up significantly on last year.

Since then, there has been a further increase, with the monthly rate of shipments rising from 50,000 tonnes in the first half of this year, to around 70,000 tonnes in the third quarter of this year. While much of the metal is of the lower quality 98.0 and 99.5 per cent purity, the arrival of such large amounts of aluminium is helping to depress the market (On the London Metal Exchange 98.7 per cent metal is traded).

Furthermore, exports to east Germany are now classified as exports to the west. According to Mr James King, an independent consultant specialising in aluminium and raw materials, the former East German state imported around 150,000 tonnes a year from the Soviet Union - and classified the figures as a Western import.

PROFILE: Pechiney

## Lift-off at Dunkirk

supplier of aluminium ingot to the free market. Mr Legrand says the group wants to maintain this situation and has been expanding its metal production all over the world.

He also stresses the second, equally important, element of Pechiney's strategic thrust: it will continue to develop its downstream aluminium activities, but in Europe only. Output of rolled products has been consolidated at Neuf-Brisach in eastern France, which not only cut costs but saw Pechiney emerge with the second-largest business of its kind in Europe, and owner of the world's fourth-largest aluminium rolling facilities.

A Fr560m (\$10.41m) investment programme at Neuf-Brisach has boosted annual capacity from 300,000 tonnes to 450,000 tonnes in the past six years, and by 1994 it will go up

to 550,000 tonnes. Much of the expansion is to keep pace with Europe's growing demand for aluminium can sheet which is growing at 8 per cent a year.

Pechiney also has a foothold in the aluminium extrusion market in Europe. To prove his point that Pechiney is much more than a commodity aluminium producer, Mr Legrand delights in showing visitors to Pechiney's new headquarters in the La Defense development of Paris some of the complex products the group supplies, including a huge aluminium component for the European Airbus which stands like a sculpture in the main entrance.

Nevertheless, Mr Legrand makes it clear, too, that the group does not intend to be left behind as the world demand for primary aluminium grows. It has a 25 per cent share in the

Beancour smelter in Quebec, Canada, which has just been expanded from 240,000 to 360,000 tonnes a year at a cost of US\$460m. It also has a 35 per cent interest in the Tomago smelter in Australia where US\$300m is being spent to lift capacity from 240,000 to 420,000 tonnes a year by 1993.

In France, Pechiney has reorganised its smelting and other operations in the Alps, where output is about 150,000 tonnes a year, and in the Pyrenees, where production is about 90,000 tonnes. By grouping the plants in each region under one management, there are considerable cost savings and economies of scale.

The future in Europe depends on Pechiney's smelter at Dunkirk which is likely to start up a little ahead of schedule next month. Dunkirk will benefit from a favourable elec-

tricity supply contract signed with Electricité de France (EDF), another state-owned company, which originated because EDF has substantial excess nuclear power capacity.

Pechiney has a 35 per cent shareholding in the company which owns the Dunkirk smelter, and private investors own the rest. The group also has a one-third share in the Dunkirk operating company, along with the ownership company (one third) and EDF. Pechiney will supply all Dunkirk's alumina and will buy all the aluminium.

Dunkirk's output of 300,000 tonnes will partly replace two out-of-date Pechiney smelters in France.

Mr Legrand expects the Dunkirk smelter start-up to be a smooth one. "There is no technology that has not previously been tested on a commercial scale," he points out. The company is acknowledged as a world leader in smelting technology. Nearly every new smelter planned for the 1990s years will use its technology.

Kenneth Gooding

# Don't waste energy on recycling!

Save energy. With aluminium. Your decision to use aluminium in packaging or automobiles, in rail transport or construction will save energy. Especially when it comes to making the right decision ecologically and economically.

Aluminium is a material that is ideally suited for recycling. It takes only 5 per cent of the energy originally used to turn aluminium scrap into new, high-grade aluminium. As often as you like - with no loss of quality. VAW is one of Europe's leading

aluminium producers and is working intensively for comprehensive recycling. VAW has the know-how and the equipment. And we spend a lot of energy on research and development. At present, we are setting up

a special recycling research centre for DM 14m in Bonn. VAW is actively helping to move away from the "throw-away society" to an "ecological recycling economy". A future where energy will no longer be wasted.

Isn't that worth taking some time to think about? VAW - Vereinigte Aluminium-Werke AG Georg-von-Boeselager-Strasse 25 D-5300 Bonn 1. Telephone (228) 552.02 Telefax (228) 552.22.68 Telex 8869 607

**VAW**  
aluminium

## Tin exporters plan 9.1% sales cut next year

bers were set at a total of 57,091 tonnes for 1992. While Brazil, the world's biggest tin producer, is not an ATPC member, it agreed to cut production in 1992 by 12.9 per cent to 10,000 tonnes. China, which is formally to join the ATPC next year, will limit its 1992 exports to 15,000 tonnes, little changed from 1991. Brazil and China attended the meeting as observers.

The bottom fell out of the tin market in 1985 when the International Tin Council ran out of funds to support prices at artificially high levels.

The ATPC is to send a delegation to Washington to urge the US government to suspend tin sales until market conditions improve.

The ATPC is concerned that the U.S. Defense Logistics Agency was been authorised to sell 7,000 tonnes of tin a year in the open market.

## Soviet aluminium flood predicted to subside

### Correspondent

LEAD WASTEWATER STOCKS (At Monday's close)	
tonnes	
Aluminium	+8,425 to 750,425
Antimony	-2,600 to 207,250
Copper	-325 to 104,075
Nickel	-48 to 70,584
Zinc	+1,375 to 149,850
Tin	-45 to 18,135

happen by about 1994."

Bird says that prices should rally strongly in 1993 and 1994, peaking at \$1.00 a lb in 1994 in today's money compared with an average of about 60.2 cents this year. They could reach an even higher level if the dollar continues to fall, the analysis suggests.

Forecasts that primary aluminium production will fall from 14.8m tonnes this year to 14.56m tonnes in 1992 and climb to 15.4m tonnes in 1993. Consumption is predicted to be 15.4m tonnes in 1992, up from 14.8m tonnes this year, and rise again to 16.2m tonnes in 1993.

"Aluminium Analysis," quarterly, *£475 a year* from Anthony Bird Associates, 193, Richmond Road, Kingston upon Thames, Surrey KT2 5DD, England.

**SELENIUM:** European free market, min 99.5 per cent, \$ per lb, in warehouse, 4.80-5.40.

**TUNGSTEN ORE:** European free market, standard min. 65 per cent, \$ per tonne unit (10 kg) VO<sub>2</sub>, cif, 59-67 (same).

**WADJAH:** European free market, min. 98 per cent, \$ a lb V<sub>2</sub>O<sub>5</sub>, cif, 2.35-2.45 (same).

**URANIUM:** Nuexco exchange /value, \$ per lb, U<sub>3</sub>O<sub>8</sub>, 8.75 (same).

A week or two either way can make such a difference to the price. During the winter season, 4.5 kg cartons can fetch over £16 wholesale, double the price in the summer.

Nigeria could become a major supplier were it to devalue. Indonesia is a huge producer but doesn't yet export. In the north of Queensland they're trying to develop mangoes, but again its just too far from the markets.

Kenya, together with Israel, Brazil, Peru and South Africa keeps Europe supplied with mangoes during the winter. It could become another major round-the-year producer, according to David Hurst, UK representative of COLECAP (Liaison Committee European Countries Against Pesticides) which promotes the tropical fruits of the 30 countries of the African, Caribbean and Pacific group.

He says: "Because it has different climatic zones, Kenya can produce different varieties at different times of the year, but these against the market is looking for a standard size and colour throughout the year. Florida-type varieties introduced to Kenya. We tested 35 different varieties from across the world and some didn't flower at all."

Any rain during flowering or harvesting can be disastrous, since those diseases most adversely affecting mangoes are spread by rain during periods of high humidity.

Mr Hirst believes that "the future for mangoes lies in the containerised shipment of the better understood, subtropical varieties."

"Whereas the ripening process and optimal conditions for transporting bananas and avocados have been heavily researched for mangoes, we have not yet well understood, and that's because they have not sold in sufficient volumes to justify the research." It remains an undeveloped product in his opinion.

SOYABEAN C1 60.00/bu. m/c cents/100b bushel				
	Close	Previous	High/Low	
Nov	5694.4	5471.4	5550.0	5492.0
Jan	5870.0	5889.6	5701.4	5950.0
Mar	5760.0	5700.0	5874.0	5580.0
May	5800.0	5800.0	5700.0	5780.0
Jul	5862.0	5838.0	5850.0	5871.4
Aug	5874.0	5911.4	5880.0	5914.0
Sep	5871.4	5880.0	5844.0	5860.0
Nov	5822.0	5832.0	5850.0	5834.0

SOYABEAN C1 60.00/bu. cents/bu				
	Close	Previous	High/Low	
Oct	18.51	18.44	18.52	18.37
Dec	18.74	18.63	18.85	18.58
Jan	18.94	18.85	19.05	18.76
Mar	19.07	19.10	19.37	18.91
May	20.58	20.43	20.95	20.43
Jul	20.83	20.71	20.96	20.72
Aug	21.03	21.10	21.10	21.06
Sep	21.07	21.00	21.30	21.03
Oct	21.07	21.02	21.10	21.05

	Close	Previous	High/Low
Oct	182.4	182.4	183.5 178.7
Dec	181.4	178.1	182.3 176.5
Jan	180.1	177.9	180.8 177.5
Feb	178.7	178.7	178.7 176.5
Mar	177.2	174.3	177.5 174.3
Apr	177.0	174.3	177.5 174.3
May	177.0	175.0	176.1 174.3
Sep	177.0	175.0	177.5 175.0
Nov	188.7	182.7	188.5 187.0
<b>MADE 180.00 bu min contract-GB&amp;L</b>			
	Close	Previous	High/Low
Dec	254.2	253.4	253.0 248.4
Mar	254.0	253.0	254.8 253.2
May	270.6	265.4	271.4 265.2
Sep	263.2	259.2	264.0 258.8
Dec	263.2	260.0	263.0 254.2
<b>WHEAT 180 bu min contract-GB&amp;L</b>			
	Close	Previous	High/Low
Dec	360.0	355.0	363.0 354.0
Mar	361.2	359.0	362.8 356.0
May	349.6	347.2	351.4 345.0
Sep	353.4	349.4	354.0 348.0
Dec	351.0	347.4	351.0 343.4

	Close	Prev/Last	High/Low
Oct	72.97	72.90	73.25
Dec	76.42	76.95	76.90
Feb	75.00	75.97	76.10
Apr	75.00	75.00	75.75
Jun	73.65	72.97	72.87
Aug	70.82	70.86	70.92
Oct	71.11	71.50	71.50
<b>LIVE HOGS 30,000 lb. carcass</b>			
	Close <th>Prev/Last</th> <th>High/Low</th>	Prev/Last	High/Low
Oct	62.35	62.37	62.35
Dec	62.76	62.97	63.00
Feb	62.12	62.20	62.30
Apr	62.12	62.87	63.02
Jun	65.75	66.07	66.06
Aug	65.87	66.00	66.00
Oct	64.45	64.90	64.90
Dec	61.17	61.33	61.37
<b>PORK BELLIES 40,000 lb. carcass</b>			
	Close <th>Prev/Last</th> <th>High/Low</th>	Prev/Last	High/Low
Feb	62.45	62.75	63.05
Mar	62.67	62.95	63.02
May	62.77	62.95	63.06
Jul	62.77	62.95	63.06
Aug	61.99	61.92	62.25
Sept	61.99	61.92	62.25

هكذا من الأهل







## BUILDING, TIMBER, ROADS

**DRAPERY AND STORES—Contd.**

## ENGINEERING

**INDUSTRIALS (Miscel.)—Contd**

### INDUSTRIALS (Miscel.)—Contd.

هَكَذَا مِنَ الْأَصْلِ



# LONDON SHARE SERVICE

● Latest Share Prices are available on FT Cityline. Calls charged at 36p/minute cheap rate and 48p/minute at all other times. To obtain your free Share Code Booklet ring 071-625-2128

## LEISURE - Contd

Stock	Price	%	Div	Yield
11111 Leisure Group	111.1	1.1	1.1	1.1
11112 Leisure Group	111.2	1.1	1.1	1.1
11113 Leisure Group	111.3	1.1	1.1	1.1
11114 Leisure Group	111.4	1.1	1.1	1.1
11115 Leisure Group	111.5	1.1	1.1	1.1
11116 Leisure Group	111.6	1.1	1.1	1.1
11117 Leisure Group	111.7	1.1	1.1	1.1
11118 Leisure Group	111.8	1.1	1.1	1.1
11119 Leisure Group	111.9	1.1	1.1	1.1
11120 Leisure Group	112.0	1.1	1.1	1.1

## PROPERTY - Contd

Stock	Price	%	Div	Yield
11121 Property Group	111.1	1.1	1.1	1.1
11122 Property Group	111.2	1.1	1.1	1.1
11123 Property Group	111.3	1.1	1.1	1.1
11124 Property Group	111.4	1.1	1.1	1.1
11125 Property Group	111.5	1.1	1.1	1.1
11126 Property Group	111.6	1.1	1.1	1.1
11127 Property Group	111.7	1.1	1.1	1.1
11128 Property Group	111.8	1.1	1.1	1.1
11129 Property Group	111.9	1.1	1.1	1.1
11130 Property Group	112.0	1.1	1.1	1.1

## INVESTMENT TRUSTS

Stock	Price	%	Div	Yield
11131 Investment Trust	111.1	1.1	1.1	1.1
11132 Investment Trust	111.2	1.1	1.1	1.1
11133 Investment Trust	111.3	1.1	1.1	1.1
11134 Investment Trust	111.4	1.1	1.1	1.1
11135 Investment Trust	111.5	1.1	1.1	1.1
11136 Investment Trust	111.6	1.1	1.1	1.1
11137 Investment Trust	111.7	1.1	1.1	1.1
11138 Investment Trust	111.8	1.1	1.1	1.1
11139 Investment Trust	111.9	1.1	1.1	1.1
11140 Investment Trust	112.0	1.1	1.1	1.1

## INVESTMENT TRUSTS - Contd

Stock	Price	%	Div	Yield
11141 Investment Trust	111.1	1.1	1.1	1.1
11142 Investment Trust	111.2	1.1	1.1	1.1
11143 Investment Trust	111.3	1.1	1.1	1.1
11144 Investment Trust	111.4	1.1	1.1	1.1
11145 Investment Trust	111.5	1.1	1.1	1.1
11146 Investment Trust	111.6	1.1	1.1	1.1
11147 Investment Trust	111.7	1.1	1.1	1.1
11148 Investment Trust	111.8	1.1	1.1	1.1
11149 Investment Trust	111.9	1.1	1.1	1.1
11150 Investment Trust	112.0	1.1	1.1	1.1

## FINANCE, LAND, ETC - Contd

Stock	Price	%	Div	Yield
11151 Finance Group	111.1	1.1	1.1	1.1
11152 Finance Group	111.2	1.1	1.1	1.1
11153 Finance Group	111.3	1.1	1.1	1.1
11154 Finance Group	111.4	1.1	1.1	1.1
11155 Finance Group	111.5	1.1	1.1	1.1
11156 Finance Group	111.6	1.1	1.1	1.1
11157 Finance Group	111.7	1.1	1.1	1.1
11158 Finance Group	111.8	1.1	1.1	1.1
11159 Finance Group	111.9	1.1	1.1	1.1
11160 Finance Group	112.0	1.1	1.1	1.1

## MINES - Contd

Stock	Price	%	Div	Yield
11161 Mines Group	111.1	1.1	1.1	1.1
11162 Mines Group	111.2	1.1	1.1	1.1
11163 Mines Group	111.3	1.1	1.1	1.1
11164 Mines Group	111.4	1.1	1.1	1.1
11165 Mines Group	111.5	1.1	1.1	1.1
11166 Mines Group	111.6	1.1	1.1	1.1
11167 Mines Group	111.7	1.1	1.1	1.1
11168 Mines Group	111.8	1.1	1.1	1.1
11169 Mines Group	111.9	1.1	1.1	1.1
11170 Mines Group	112.0	1.1	1.1	1.1

## MOTORS, AIRCRAFT TRADES

Stock	Price	%	Div	Yield
11171 Motors Group	111.1	1.1	1.1	1.1
11172 Motors Group	111.2	1.1	1.1	1.1
11173 Motors Group	111.3	1.1	1.1	1.1
11174 Motors Group	111.4	1.1	1.1	1.1
11175 Motors Group	111.5	1.1	1.1	1.1
11176 Motors Group	111.6	1.1	1.1	1.1
11177 Motors Group	111.7	1.1	1.1	1.1
11178 Motors Group	111.8	1.1	1.1	1.1
11179 Motors Group	111.9	1.1	1.1	1.1
11180 Motors Group	112.0	1.1	1.1	1.1

## COMPONENTS

Stock	Price	%	Div	Yield
11181 Components Group	111.1	1.1	1.1	1.1
11182 Components Group	111.2	1.1	1.1	1.1
11183 Components Group	111.3	1.1	1.1	1.1
11184 Components Group	111.4	1.1	1.1	1.1
11185 Components Group	111.5	1.1	1.1	1.1
11186 Components Group	111.6	1.1	1.1	1.1
11187 Components Group	111.7	1.1	1.1	1.1
11188 Components Group	111.8	1.1	1.1	1.1
11189 Components Group	111.9	1.1	1.1	1.1
11190 Components Group	112.0	1.1	1.1	1.1

## GARAGES AND DISTRIBUTORS

Stock	Price	%	Div	Yield
11191 Garages Group	111.1	1.1	1.1	1.1
11192 Garages Group	111.2	1.1	1.1	1.1
11193 Garages Group	111.3	1.1	1.1	1.1
11194 Garages Group	111.4	1.1	1.1	1.1
11195 Garages Group	111.5	1.1	1.1	1.1
11196 Garages Group	111.6	1.1	1.1	1.1
11197 Garages Group	111.7	1.1	1.1	1.1
11198 Garages Group	111.8	1.1	1.1	1.1
11199 Garages Group	111.9	1.1	1.1	1.1
11200 Garages Group	112.0	1.1	1.1	1.1

## NEWSPAPERS, PUBLISHERS

Stock	Price	%	Div	Yield
11201 Newspapers Group	111.1	1.1	1.1	1.1
11202 Newspapers Group	111.2	1.1	1.1	1.1
11203 Newspapers Group	111.3	1.1	1.1	1.1
11204 Newspapers Group	111.4	1.1	1.1	1.1
11205 Newspapers Group	111.5	1.1	1.1	1.1
11206 Newspapers Group	111.6	1.1	1.1	1.1
11207 Newspapers Group	111.7	1.1	1.1	1.1
11208 Newspapers Group	111.8	1.1	1.1	1.1
11209 Newspapers Group	111.9	1.1	1.1	1.1
11210 Newspapers Group	112.0	1.1	1.1	1.1

## SHOES AND LEATHER

Stock	Price	%	Div	Yield
11211 Shoes Group	111.1	1.1	1.1	1.1
11212 Shoes Group	111.2	1.1	1.1	1.1
11213 Shoes Group	111.3	1.1	1.1	1.1
11214 Shoes Group	111.4	1.1	1.1	1.1
11215 Shoes Group	111.5	1.1	1.1	1.1
11216 Shoes Group	111.6	1.1	1.1	1.1
11217 Shoes Group	111.7	1.1	1.1	1.1
11218 Shoes Group	111.8	1.1	1.1	1.1
11219 Shoes Group	111.9	1.1	1.1	1.1
11220 Shoes Group	112.0	1.1	1.1	1.1

## SOUTH AFRICANS

Stock	Price	%	Div	Yield
11221 South Africans Group	111.1	1.1	1.1	1.1
11222 South Africans Group	111.2	1.1	1.1	1.1
11223 South Africans Group	111.3	1.1	1.1	1.1
11224 South Africans Group	111.4	1.1	1.1	1.1
11225 South Africans Group	111.5	1.1	1.1	1.1
11226 South Africans Group	111.6	1.1	1.1	1.1
11227 South Africans Group	111.7	1.1	1.1	1.1
11228 South Africans Group	111.8	1.1	1.1	1.1
11229 South Africans Group	111.9	1.1	1.1	1.1
11230 South Africans Group	112.0	1.1	1.1	1.1

## PAPER, PRINTING, ADVERTISING

Stock	Price	%	Div	Yield
11231 Paper Group	111.1	1.1	1.1	1.1
11232 Paper Group	111.2	1.1	1.1	1.1
11233 Paper Group	111.3	1.1	1.1	1.1
11234 Paper Group	111.4	1.1	1.1	1.1
11235 Paper Group	111.5	1.1	1.1	1.1
11236 Paper Group	111.6	1.1	1.1	1.1
11237 Paper Group	111.7	1.1	1.1	1.1
11238 Paper Group	111.8	1.1	1.1	1.1
11239 Paper Group	111.9	1.1	1.1	1.1
11240 Paper Group	112.0	1.1	1.1	1.1

## TEXTILES

Stock	Price	%	Div	Yield
11241 Textiles Group	111.1	1.1	1.1	1.1
11242 Textiles Group	111.2	1.1	1.1	1.1
11243 Textiles Group	111.3	1.1	1.1	1.1
11244 Textiles Group	111.4	1.1	1.1	1.1
11245 Textiles Group	111.5	1.1	1.1	1.1
11246 Textiles Group	111.6	1.1	1.1	1.1
11247 Textiles Group	111.7	1.1	1.1	1.1
11248 Textiles Group	111.8	1.1	1.1	1.1
11249 Textiles Group	111.9	1.1	1.1	1.1
11250 Textiles Group	112.0	1.1	1.1	1.1

## TOBACCO

Stock	Price	%	Div	Yield
11251 Tobacco Group	111.1	1.1	1.1	1.1
11252 Tobacco Group	111.2	1.1	1.1	1.1
11253 Tobacco Group	111.3	1.1	1.1	1.1
11254 Tobacco Group	111.4	1.1	1.1	1.1
11255 Tobacco Group	111.5	1.1	1.1	1.1
11256 Tobacco Group	111.6	1.1	1.1	1.1
11257 Tobacco Group	111.7	1.1	1.1	1.1
11258 Tobacco Group	111.8	1.1	1.1	1.1
11259 Tobacco Group	111.9	1.1	1.1	1.1
11260 Tobacco Group	112.0	1.1	1.1	1.1

## TRANSPORT

Stock	Price	%	Div	Yield
11261 Transport Group	111.1	1.1	1.1	1.1
11262 Transport Group	111.2	1.1	1.1	1.1
11263 Transport Group	111.3	1.1	1.1	1.1
11264 Transport Group	111.4	1.1	1.1	1.1
11265 Transport Group	111.5	1.1	1.1	1.1
11266 Transport Group	111.6	1.1	1.1	1.1
11267 Transport Group	111.7	1.1	1.1	1.1
11268 Transport Group	111.8	1.1	1.1	1.1
11269 Transport Group	111.9	1.1	1.1	1.1
11270 Transport Group	112.0	1.1	1.1	1.1

## PROPERTY

Stock	Price	%	Div	Yield
11271 Property Group	111.1	1.1	1.1	1.1
11272 Property Group	111.2	1.1	1.1	1.1
11273 Property Group	111.3	1.1	1.1	1.1
11274 Property Group	111.4	1.1	1.1	1.1
11275 Property Group	111.5	1.1	1.1	1.1
11276 Property Group	111.6	1.1	1.1	1.1
11277 Property Group	111.7	1.1	1.1	1.1
11278 Property Group	111.8	1.1	1.1	1.1
11279 Property Group	111.9	1.1	1.1	1.1
11280 Property Group	112.0	1.1	1.1	1.1

## FINANCE, LAND, ETC

Stock	Price	%	Div	Yield
11281 Finance Group	111.1	1.1	1.1	1.1
11282 Finance Group	111.2	1.1	1.1	1.1
11283 Finance Group	111.3	1.1	1.1	1.1
11284 Finance Group	111.4	1.1	1.1	1.1
11285 Finance Group	111.5	1.1	1.1	1.1
11286 Finance Group	111.6	1.1	1.1	1.1
11287 Finance Group	111.7	1.1	1.1	1.1
11288 Finance Group	111.8	1.1	1.1	1.1
11289 Finance Group	111.9	1.1	1.1	1.1
11290 Finance Group	112.0	1.1	1.1	1.1

## FINANCE, LAND, ETC

11291	Finance Group	111.1	1.1	1.1	1.1
11292	Finance Group	111.2	1.1	1.1	1.1
11293	Finance Group	111.3	1.1	1.1	1.1
11294	Finance Group	111.4	1.1	1.1	1.1
11295	Finance Group	111.5	1.1	1.1	1.1
11296	Finance Group	111.6	1.1	1.1	1.1
11297	Finance Group	111.7	1.1	1.1	1.1
11298	Finance Group	111.8	1.1	1.1	1.1
11299	Finance Group	111.9	1.1	1.1	1.1
11300	Finance Group	112.0	1.1	1.1	1.1

Net asset values supplied by County NatWest.  
Wood Macneil as a guide only.

## FINANCE, LAND, ETC.

1991	Stock	Price	%	Div	Yield	P/E
High	Low					
11291	5457P Group	111.1	1.1	1.1	1.1	1.1
11292	7990P Group Ltd.	111.2	1.1	1.1	1.1	1.1
11293	7990P Group Ltd.	111.3	1.1	1.1	1.1	1.1
11294	7990P Group Ltd.	111.4	1.1	1.1	1.1	1.1
11295	7990P Group Ltd.	111.5	1.1	1.1	1.1	1.1
11296	7990P Group Ltd.	111.6	1.1	1.1	1.1	1.1
11297	7990P Group Ltd.	111.7	1.1	1.1	1.1	1.1
11298	7990P Group Ltd.	111.8	1.1	1.1	1.1	1.1
11299	7990P Group Ltd.	111.9	1.1	1.1	1.1	1.1
11300	7990P Group Ltd.	112.0	1.1	1.1	1.1	1.1







● Current Unit Trust prices are available on FT Cityline. Calls charged at 48p per minute peak and 35p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128.

Continued on next page



● Current Unit Trust prices are available on FT Cityline. Calls charged at 48p per minute peak and 36p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128.

[illegible]



● Current Unit Trust prices are available on FT Cityline. Calls charged at 48p per minute peak and 36p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128.

[illegible]



## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar up on rate speculation

THE dollar rose to a three-week high against the yen as speculation grew that Japanese interest rates will soon be cut to prevent lower growth next year.

Most of the dollar's gains were made in Asian trading hours after Mr Yasushi Mieno, governor of the Bank of Japan, was reported to have said that Japanese interest rates are on a declining trend.

Reports of the central bank governor's comments triggered short-covering of dollar-yen positions and the dollar closed in London at ¥131.15, up from ¥130.7, its highest level since the first week of October.

Over the past fortnight there have been growing calls from industrial and political leaders inside Japan for an immediate reduction in the official discount rate, which stands at 5.5 per cent.

They have argued that Japanese firms are being starved of funds and that monetary policy must be eased if lower growth next year is to be avoided.

With the Bank of Japan having said in the past that there is no need for a change in interest rates, Mr Mieno's remarks are regarded in the currency market as being particularly significant.

But there was no sign from the Bank of Japan's operations in the Tokyo money markets

that there was about to be an immediate loosening in monetary policy. Overnight money rose by an 1/8 point to just over 6 1/4 per cent as the Bank drained liquidity from the system. Money dealers believe there will be a rate cut next month.

The yen's weakness has also begun to erode the gains which it made in the run-up to the recent Group of Seven meeting in Bangkok, when the finance ministers would agree to revalue the yen to head off trade friction between the US and Japan.

The dollar closed at DM1.6945 from DM1.6905, at FF9.7625 from FF9.7675, but was lower at SF1.4800 from SF1.4805. On the Bank of England's figures, the dollar's index rose 0.2 to 64.8.

Inside the ERM, the D-Mark was bolstered by the talk of lower Japanese and US interest

rates. The mark was also helped by the weakness in other major ERM currencies. Sterling remained depressed by political factors; the French franc is under pressure after the recent cut in interest rates; and the Italian Lira was weakened as millions of workers took part in a strike against the government's cost-cutting plans.

Sterling was weaker as the effect of recent opinion polls which put the Labour party ahead of the Conservatives continued to weigh on sentiment.

There was speculation that the Bank of England had intervened to support the pound, but currency analysts were sceptical.

Sterling closed unchanged at DM2.9050, at ¥224.75, at FF9.9150, and was lower at SF1.7145 from SF1.7190, and at SF2.5375 from SF2.5450. Sterling's index fell 0.1 to 90.3.

## EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% Change	% Spread	Divergence
Spanish Peseta	133.631	128.969	-3.48	4.94	60
Belgian Franc	40.339	40.339	0.00	0.00	0
D-Mark	2.20371	2.20371	0.00	0.00	0
French Franc	6.55958	6.55958	0.00	0.00	0
Italian Lira	1.936	1.936	0.00	0.00	0
Portuguese Escudo	200.482	200.482	0.00	0.00	0
Spanish Peseta	166.639	166.639	0.00	0.00	0
Swedish Krona	10.4656	10.4656	0.00	0.00	0
Swiss Franc	2.0	2.0	0.00	0.00	0

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

For each currency, the percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown. The percentage change from the previous day's closing rate is shown.

## FINANCIAL FUTURES AND OPTIONS

## LIFE LINE FUTURES AND OPTIONS

91	3.49	3.39	0.05	0.23	94	1.40	3.55	0.16
92	2.11	2.54	0.06	0.38	95	2.36	3.13	0.12
93	1.23	2.11	0.17	0.59	96	1.59	2.40	0.23
94	0.47	1.38	0.41	1.22	97	1.75	1.88	0.45
95	0.21	1.08	1.15	1.56	98	0.46	1.44	1.19
96	0.09	0.49	2.49	2.33	99	0.25	1.20	1.63
97	0.04	0.32	2.42	3.16	100	0.13	1.01	2.41
98	0.02	0.20	3.60	4.04	101	0.06	0.49	3.34



[illegible][illegible]



## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

NEW YORK STOCK EXCHANGE									
Listed Stocks									
Symbol	Company Name	Price	Change	Volume	High	Low	Open	Close	Settle
100	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
101	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
102	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
103	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
104	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
105	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
106	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
107	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
108	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
109	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
110	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
111	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
112	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
113	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
114	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
115	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
116	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
117	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
118	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
119	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
120	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
121	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
122	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
123	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
124	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
125	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
126	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
127	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
128	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
129	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
130	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
131	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
132	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
133	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
134	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
135	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
136	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
137	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
138	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
139	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
140	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
141	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
142	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
143	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
144	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
145	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
146	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
147	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
148	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
149	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
150	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
151	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
152	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
153	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
154	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
155	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
156	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
157	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
158	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
159	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
160	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
161	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
162	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
163	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
164	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
165	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
166	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
167	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
168	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
169	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
170	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
171	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
172	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
173	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
174	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
175	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
176	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
177	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
178	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
179	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
180	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
181	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
182	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
183	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
184	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
185	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
186	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
187	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
188	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
189	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
190	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
191	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
192	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
193	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
194	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
195	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
196	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
197	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
198	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
199	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
200	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
201	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
202	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
203	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
204	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
205	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
206	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
207	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
208	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
209	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
210	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
211	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
212	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
213	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
214	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
215	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
216	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
217	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	100.00
218	Alcoa	100.00	0.00	100	100.00	100.00	100.00	100.00	1

- Continued on next page

هَكَذَا مِنْ الْأَصْلِ



**NASDAQ NATIONAL MARKET**[illegible]

## 3:00 pm prices October 22

[illegible]

## DENMARK

The FT proposes to publish this survey on November 19 1991. 54%\* of Chief Executives in Europe's largest companies read the FT. If you want to reach this important audience, along with decision makers worldwide, call Erna Pio  
Tel: +45 3313 4441  
Fax: +45 3393 5335  
or write to her at  
Vimmelskaftet 42A,  
DK-1161 Copenhagen K,  
Denmark.

*Data source: Chief Executives  
Europe 1999*

## FT SURVEYS



## AMERICA

## Dow settles despite huge losses in motor industry

## Wall Street

AFTER SEVERAL days of big fluctuations, the stock market settled down yesterday morning, with share prices holding their ground in the face of another rise in long-term bond yields and huge losses in the motor industry, writes Patrick Horsman in New York.

By 1.30 pm the Dow Jones Industrial Average was down 2.91 at 3,057.47, not having strayed more than a few points from its opening mark. The more broadly based Standard & Poor's 500 was also little changed at mid-session, adding 0.31 to 390.33 at 1 pm, while the Nasdaq composite of over-the-counter stocks added 1.74 to 538.70.

Volume on the NYSE was 110m shares at 1 pm, and declines outpaced rises by 723 to 712. Trading was halted for a short while by a power outage. The consolidation of the recent sharp gains, made on the back of better-than-expected corporate earnings and hopes for lower interest rates, continued yesterday, and most investors remain reluctant to trade heavily until they see where the market's next big move is heading.

Big third quarter losses at two of the big three car manufacturers did not inflict much damage, primarily because the market had been forewarned about the poor state of the domestic motor industry. Ford slipped only 9/16 to \$28.44 after reporting a loss of \$574m, while General Motors firmed 1/4 to \$37.14 after announcing a \$1.1bn loss between July and September. Chrysler, which will reveal its figures within the next few days, rose 3/16 to \$11.14.

Morgan Stanley jumped 2 1/2 to \$57 after the securities house reported a big jump in third quarter profits. Salomon Brothers rose 3/4 to \$24.14 on reports that it had secured a \$2bn credit line from Citicorp and J.P. Morgan. Salomon is expected to announce third quarter earnings, which will include a big charge to cover costs linked to the Treasury bond market-rigging scandal, next week.

Wal-Mart, the country's biggest retailer, fell 5/16 to \$48.14 in active trading as investors responded negatively to the news that the group is laying off up to 1,200 workers. Sallie Mae jumped 3/16 to \$62.14 after the Department of Education recommended that

President George Bush should veto any bill in Congress that threatened to replace the guaranteed student loan programme run by Sallie Mae with direct federal loans.

Quaker Oats climbed 3/16 to \$80 on news of a rise in first quarter profits. Johnson & Johnson rose 3/16 to \$92.14 on a 16 per cent increase in third quarter income.

From a record high of 681.94 in April 1990, the composite index has dropped by more than 66 per cent. Yesterday it closed at 230.83, down 4.18, in volume of 2.25m shares. This is more than a much-needed consolidation; the market has undergone what one foreign broker in Jakarta calls "a brutal retraining".

Last week the exchange announced new rules on securities companies, in an attempt to improve investor protection and encourage people back to the market.

The JSE's downward turn began during the Gulf crisis in August last year. Unlike other markets around the world, Jakarta did not pick up again. Increasing concern about the health of the Indonesian economy was reflected in declining investor interest. A widening current account deficit and indications that Indonesia was headed for a slowdown, after three years of high economic growth, made foreigners wary. And the increasingly obvious inefficiencies of trading conditions at the JSE did little to boost their confidence.

## Earnings revision deepens Indonesian gloom

The quality of corporate information is being questioned, writes Claire Bolderson

A YEAR and a half ago the Jakarta Stock Exchange (JSE) was south-east Asia's newest sensation. In the wake of sweeping financial reforms implemented at the end of 1988 and with confidence in the economy running high, companies rushed to list and investors flocked to buy. Today, however, the only thing sensational about the Indonesian market is the pace of its decline.

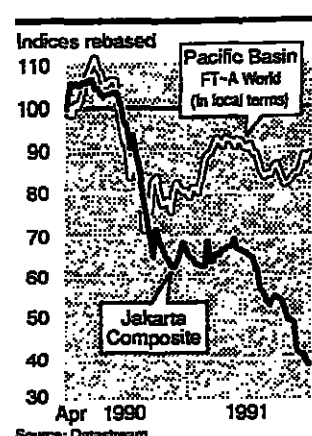
From a record high of 681.94 in April 1990, the composite index has dropped by more than 66 per cent. Yesterday it closed at 230.83, down 4.18, in volume of 2.25m shares. This is more than a much-needed consolidation; the market has undergone what one foreign broker in Jakarta calls "a brutal retraining".

Last week the exchange announced new rules on securities companies, in an attempt to improve investor protection and encourage people back to the market.

The JSE's downward turn began during the Gulf crisis in August last year. Unlike other markets around the world, Jakarta did not pick up again. Increasing concern about the health of the Indonesian economy was reflected in declining investor interest. A widening current account deficit and indications that Indonesia was headed for a slowdown, after three years of high economic growth, made foreigners wary. And the increasingly obvious inefficiencies of trading conditions at the JSE did little to boost their confidence.

At the same time, the government's tight money policy, introduced in mid-1990 in an attempt to curb rising inflation, started to bite. Interest rates rose to 28 per cent by the end of last year and, although there has since been some relaxation, they still hover around 22 per cent and are expected to remain high well into next year. Potential domestic investors are holding on to their money.

By July of this year, analysts were predicting gloomily that the index would continue its slide towards the 300 mark but would probably stabilise there, with the market offering good bargains to any investor com-



Source: Datastream

and by September 3 the index had slid below the symbolic 300 mark. Yesterday, Argo's shares fell Rp150 to Rp250.

The reasons for Argo's poorer than expected results are not entirely clear, but until the company announced them at the end of August, there had been no indication of any problems. As a result, investors began to ask questions about the quality of information being issued by leading Indonesian companies.

As Hoare Govett, the broker, said of the Argo incident in a recent study of the Indonesian market: "The combination of misleading information from the company's management and widespread enthusiasm for the counter among analysts proved explosive. This rocked the very foundation of confidence in the market."

What followed was a massive sell-off, in which blue chips were among the hardest hit. Well over a month later, the pressure is still downwards and brokers say it will remain so for some time.

There are still a number of companies that are expected to

undergo a correction, particularly in the insurance sector and non-banking financial institutions. Shares in some of the more illiquid companies, which formed the core of the market before the 1988 deregulation, are also likely to experience a drop in value, and nobody in Jakarta would be surprised to see the index fall to around the 200 level in the near future.

Just over a year ago, the JSE, with a price/earnings ratio of 33 times, was considered to be highly overvalued. A prospective p/e of 10.9 times for 1991, however, compares favourably with other Pacific Rim countries, and brokers are expecting more interest from abroad as world economies recover.

But as one analyst points out: "This is not a market for the faint hearted." Until Indonesian interest rates come down, the strains on the economy start to ease and investors can be sure that Argo's shares, with the exception and not the rule, it will be hard for the Jakarta market to emerge from its continuing malaise.

## EUROPE

## Frankfurt recoups part of recent drop in thin volume

THE BELIEF that some shares had been oversold recently lifted Frankfurt yesterday, writes Our Markets Staff.

FRANKFURT equities ignored a Bundesbank average bond yield up by 6 basis points to 8.57 per cent. The interest rate-sensitive banks and Allianz, in insurers, made a positive contribution as the DAX index closed 8.03 higher at 1,580.71, after a 4.21 rise to 650.27 in the FAZ index at mid-session.

Volume rose to DM4.2bn from Monday's DM3.5bn. Ms Barbara Altmann of B Metzler in Frankfurt said that Allianz, another DM31 higher, at DM2.08, had been oversold in recent weeks. The same, she said, applied to Daimler, which rose DM5.40 to DM68.50 after last week's weakness on Commerzbank's downgrading of earnings projections for the automotive sector.

Elsewhere, the takeover speculators were out again in Continental, the tyre company, which put on another DM3.50 to DM204; MAN fell DM4.40 to DM386.10 on a DM25m loss at its GHH subsidiary. Siemens Nixdorf rose DM41 to DM223 on Siemens's DM225-a share bid for the minority holding; and VDO preferred dropped DM10.50 to DM205.50 on Monday's news that Mannesmann was taking control through a partial takeover limited to VDO voting shares.

OSLO was pulled off its day's highs by further evidence of the Norwegian banking crisis. The all-share index closed 0.43 up at 481.71 in active turnover of NK879m.

Den Norske Bank said that it would need an injection of capital, and announced higher-than-expected loan-loss provisions for the first nine months. DnB's shares lost NK5 or 14.3 per cent to NK830.

The market had been boosted in earlier trading by the free trade agreement involving the European Community (EC) and the European Free Trade Association (EFTA), although Mr Gordon MacLean

## FT-SE Eurotrack 100 - Oct 22

Open	11 am	Noon	1 pm	2 pm	3 pm	4 pm	Close
1066.33	1066.92	1068.12	1068.65	1068.35	1068.47	1067.21	1067.32
Day's High 1068.78 Day's Low 1066.33							
Oct 21	Oct 18	Oct 17	Oct 16	Oct 15			
1057.89	1069.01	1065.78	1065.57	1065.49			

Base value 1000 (20/10/90)

of Robert Fleming cautioned that its effect on Norway's fishing industry could produce difficulties for the government.

STOCKHOLM's early gains were eroded by renewed fears of a devaluation of the Finnish currency, which would make exports of Swedish forestry products look expensive, and by the finance minister's comments that the budget deficit could be larger than expected. The bourse had risen in early trading on optimism about Swedish exports, following the EC-Rita trade deal. The Affarsvärlden General index closed 3.5 higher at 891.3 in modest turnover of SK7363m, up from SK7322m.

The B shares in Inter Innovation, the family-controlled currency product company, jumped SK87 or 43 per cent to SK7223 on a SK233-a share bid by the UK's De La Rue.

HELSINKI's Hex index dropped 3.6 to another year's low of 839.3, as investors awaited firm news on the labour agreement.

In contrast, COPENHAGEN was led higher by Carlsberg, the brewer. Its ordinary shares gained DKR100 or 5 per cent to DKR2,100 and its preference shares rose DKR110 to DKR1,550, after the announcement of a joint venture with Allied-Lyons of the UK. The bourse index rose 2.29 to 365.63.

MILAN saw an hour-long stoppage by floor traders, in support of today's half-day general strike in Italy, but Sanpaolo Bank in London dismissed rumours of stockbrokers being forced to sell stock, as reasons for the Comit index's fall of 6.58 to 524.74.

The bank said that the market was falling on lack of interest - turnover was estimated at a thin L65m - and needed an initiative from government, perhaps on the privatisation front, to improve the situation.

ZURICH heard that Moody's might downgrade Credit Suisse paper. The bearer shares of CS Holding, parent of Credit Suisse, fell SFr90 to SFr1,650 before recovering a fraction to close at SFr1,960, down SFr80.

Credit Suisse said it was astonished, and later released a statement saying that profits in the first nine months were higher than in 1989 or 1990. The Credit Suisse index fell 3.4 to 506.9, but the banks index lost 8.6 to 343.5.

MADRID was dominated by trading in Telefonica, which rose Ptas35 or 28 per cent to Ptas2,775 in volume of 5.27m shares. The general index added 3.16 to 268.59, as turnover picked up to about Ptas1.6bn from Ptas1.4bn.

SARAJEVO, the papermaker, gained Ptas5 or 14 per cent to Ptas75 on rumours of a convertible bond issue. AMSTERDAM rose on demand for selected stocks. The CBS Tendency index added 0.4 to 89.9, as Unilever rose Fl 1.50 to Fl 165, mostly on UK buying, and also gained 50 cents to Fl 123.20.

Philips, which kicks off the forthcoming round of interim results next week, slipped 30 cents to Fl 32.50.

PARIS edged lower in quiet trading before the end of the monthly trading session, brought forward to today. The CAC 40 index slipped 9.18 to 1,836.79 in modest turnover after Monday's Ffr1.9bn.

## Tokyo

SHARE PRICES lost ground yesterday on profit-taking, prompted by the overnight fall on Wall Street and a rise in bond yields. The Nikkei average declined for the first time in six trading days, writes Emiko Terazono in Tokyo.

The Nikkei fell below the 25,000 level as investors became wary about the recent fast rise, closing 62.15 off at 24,994.66 after a day's high of 24,994.00 and a low of 24,755.10. Volume expanded to 500m shares from 400m as Nomura and Daiwa resumed their corporate business after a one-week suspension. Yamaichi will remain suspended for another week and Nikko is banned from corporate business for a further two weeks.

Declines led advances by 520 to 442, with 183 issues unchanged. The Topix index of all first section stocks lost 3.42 to 1,894.27, and in London the FTSE100 index eased 0.67 to 1,422.46.

In Tokyo, the Nikkei fell sharply as soon as the market opened on arbitrage-linked selling, triggered by a decline in futures prices. The futures market was moving in tandem with the bond market, which fell on a draining of liquidity by the Bank of Japan in the short-term money markets.

The 287 partially recovered on remarks by Bank of Japan governor Mr Yasuhiro Mieno indicating that the bank was satisfied with the fall in money market rates.

Interest rate-sensitive large-capital issues fell on higher interest rates. Nippon Steel lost Y9 to Y409 and Mitsubishi Heavy Y6 to Y730.

In contrast, Meiji Milk Products, the most active issue of the day, rose Y120 to Y1,260 as investors returned to biotechnology issues. Elsewhere, Kanebo, the cosmetics maker, climbed Y51 to Y825 and Nippon Zeon, the synthetic rubber

## ASIA PACIFIC

## Profit-taking halts Nikkei's week-long rally

maker, jumped Y79 to Y745.

Construction issues advanced on reports that a government official had said the government might support the slowing economy by increasing public works spending funded by construction bonds. Sato Kogyo rose Y40 to Y1,490 and Nishimatsu Construction Y30 to Y1,340.

Electricals were lower on poor earnings prospects. Fujitsu shed Y9 to Y940 on reports that it would post a 30 per cent fall in pre-tax profits for the current year, after sluggish semiconductor sales. Toshiba declined Y16 to Y967 and Hitachi Y6 to Y922.

In Osaka, the OSE average moved up 37.36 to 27,147.09 in volume of 29m shares.

Sumitomo Forestry gained Y10 to Y1,800 on prospects of a discount rate cut. While new housing starts are falling, sales of the company's wooden cottages are continuing to rise. The company expects pre-tax

profits for the current year to increase by 8 per cent to a record Y18bn.

## Roundup

THE REGION presented a study in contrasts yesterday. SINGAPORE, lagging behind Japan over the past four weeks, began to catch up. The Straits Times Industrial index moved ahead 26.95, or 1.9 per cent, to 1,414.79, as volume more than doubled from 32m to 87m shares.

Dealers said the market had been creeping up last week, but that a run of foreign orders had prompted other investors to follow suit.

KUALA LUMPUR moved up with Singapore but the composite index gained a smaller 1.4 per cent, or 7.37, to 522.36 owing to reservations about Malaysia's current account and inflation problems. However, volume jumped from 17m to 37m shares.

Gold shares featured in AUSTRALIA, the sector index gaining 3.9 per cent as the bullion price rose again. Placer Pacific put on 10 cents to A\$2.71 and Renison 12 cents to A\$5.12.

The All Ordinaries index rose 10.7 to 1,043.7, its highest level since February 19, 1990, as turnover grew from A\$277m to A\$316m. News Corp added another 55 cents to A\$13.20 as news of preference issues by two of its units allowed fears of a rights issue to abate.

NEW ZEALAND's NZSE-40 index rose 2.36 to 1,499.96. Fletcher Challenge gained another 5 cents to NZ\$3.36 on the heaviest individual market volume of 1.8m shares. The rise came in spite of the prospect of a placing by a government-appointed stockbroker, after the company exercises a put option to sell 104m of its own shares to the government.

TAIWAN offered a stark contrast to the region's rising markets, the weighted index drop-

ping 20.91, or 4.8 per cent, to 4,068.65, its lowest level since early February.

Late on Monday the Democratic Progressive Party, the island's largest opposition party, stated that it planned to expand its activities against the ruling Kuomintang. The prospect of political strife unnerved investors.

Elsewhere, HONG KONG continued to fall in light trading, the Hang Seng index declining 17.08 to 3,981.66 as fear of anti-inflationary measures hit property shares. SMOUL's composite index fell 6.78 to 702.89 on profit-taking. MANILA's composite index lost 6.87 to 1,014.99, dragged lower mainly by Philippine Lower Distance Telephone, which closed 7.50 pesos down at 640 following a loss in American trading overnight.

BOMBAY recouped 1.4 per cent on institutional buying. The BSE index appreciated 23.71 to 1,764.24.



## Opening up the money markets

UK Money Focus is a new service from Reuters providing comprehensive prices, analysis and news on the UK's money markets and currencies. If you are managing cash or foreign exchange exposure, you need the tools of the professional trader. UK Money Focus gives you direct access to the prices quoted by the major banks and money brokers in the UK and to market-moving news as it breaks. So when the Bundesbank base rate goes up, or the UK's PSBR goes down, you'll know about it instantly.

UK Money Focus is a low cost way to supplement your current sources of information to make more profitable decisions. What's more, you can view news and prices in a variety of formats to suit the way you work, by charting prices or processing them automatically in real-time spreadsheets. This could be the opening you've been looking for!

For a brochure call 100 and ask for Freephone Reuters.

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

UK Money Focus

FT-ACTUARIES WORLD INDICES																
Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries																
NATIONAL AND REGIONAL MARKETS	MONDAY OCTOBER 21 1981								FRIDAY OCTOBER 16 1981				DOLLAR INDEX			
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DAX Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DAX Index	Local Currency Index	1981 High	1981 Low	Year ago (approx)
Australia (69)	157.52	+0.7	136.86	130.14	138.44	131.48	+0.8	4.63	158.42	134.44	128.29	137.32	130.47	157.52	112.74	126.63
Austria (2)	166.35	+1.4	143.47	137.44	146.21	145.81	+1.1	1.38	163.98	140.35	134.51	143.96	144.29	157.57	127.05	150.56
Belgium (47)	129.52	+0.5	111.71	107.00	113.83	111.15	+0.5	5.35	128.92	110.80	106.73	112.17	110.80	157.10	118.04	107.00
Canada (114)	139.75	+0.3	120.53	115.45	122.81	114.04	+0.5	3.30	140.25	120.53	115.01	123.09	114.98	142.27	126.49	123.86
Denmark (27)	252.23	+0.8	217.54	208.38	221.68	224.01	+0.8	1.57	250.25	215.08	205.25	218.68	222.26	270.56	217.74	259.75
Finland (15)	84.89	+0.5	73.30	70.22	74.70	73.16	+1.9	3.35	85.45	73.40	70.09	75.01	74.58	121.15	83.98	100.00
France (108)	139.57	-1.0	123.57	115.30	122.65	122.27	-0.9	5.51	141.01	121.20	115.65	123.78	127.35	141.11	132.07	152.26
Germany (65)	105.61	+0.5	91.09	87.26	92.82	92.82	+0.6	2.44	105.09	90.33	86.21	92.25	92.25	125.35	94.15	116.30
Hong Kong (55)	164.78	+0.4	142.12	136.13	144.83	139.99	+0.5	4.45	165.52	142.26	135.75	145.30	164.74	168.98	119.62	126.61
Ireland (16)	156.00	+0.3	137.14	131.37	138.78	141.82	+0.2	3.53	158.58	136.28	130.05	138.19	141.36	182.42	133.88	182.61
Italy (77)	70.70	+0.3	60.97	58.41	62.13	66.76	+0.5	3.47	70.47	60.56	57.79	61.86	66.42	83.23	64.76	76.62
Japan (474)	143.08	-0.5	123.33	118.14	122.70	118.14	+0.2	1.73	143.72	123.52	117.87	123.18	117.87	149.97	142.18	152.00
Malaysia (88)	194.84	+0.2	168.96	161.96	171.24	168.09	+0.2	2.98	195.29	167.85	160.17	171.43	168.05	189.12	148.18	180.13
Mexico (18)	1336.04	+1.8	1152.30	1103.80	1174.23	1174.23	+1.8	1.18	1312.60	1128.14	1078.55	1152.26	1152.26	1336.04	534.45	530.32
Netherlands (31)	140.30	-0.5	121.01	115.91	123.31	121.86	+0.4	4.42	140.98	121.15	116.41	123.74	122.43	145.73	125.70	134.72
New Zealand (14)	48.00	+2.4	38.65	42.41	45.51	44.1	+2.4	8.40	46.96	40.28	38.44	41.14	43.93	54.94	41.18	54.72
Norway (31)	158.45	+1.5	166.87	159.85	170.05	173.26	+1.3	1.62	160.05	160.55	158.58	168.84	171.03	222.94	178.58	184.00
Singapore (38)	259.11	+1.1	166.96	159.94	174.04	151.108	+1.2	2.29	191.43	164.58	163.01	166.85	140.25	205.25	151.63	168.00
South Africa (51)	135.49	+2.7	119.16	209.93	223.32	172.49	+1.2	2.81	247.47	212.69	202.98	217.24	170.27	258.75	173.00	153.66
Spain (53)	152.66	+0.5	131.57	128.04	134.08	133.23	+0.6	4.44	151.90	130.48	124.30	133.25	122.53	171.12	131.51	146.73
Sweden (25)	183.88	+1.9	150.59	151.92	161.82	166.34	+1.7	1.90	154.14	146.05	158.46	164.61	170.12	146.80	170.07	178.97
Switzerland (59)	95.03	-0.4	81.96	78.52	83.54	87.26	+0.1	2.21	95.42	82.50	79.27	83.78	87.26	92.17	94.10	101.33
United Kingdom (240)	177.40	-1.2	153.00	146.55	155.80	153.00	-0.9	4.84	179.61	154.37	147.10	157.65	154.37	187.44	156.27	196.80
USA (526)	158.41	-0.6	136.83	130.88	138.23	138.41	-0.2	3.05	158.44	137.03	130.77	139.87	158.44	161.02	125.95	126.78
Europe (827)	139.09	+0.5	119.96	114.92	122.25	121.68	+0.3	3.94	139.85	120.20	114.70	122.78	122.08	161.52	126.50	138.09
Nordic (108)	182.14	+1.3	157.09	160.48	160.06	157.25	+1.0	2.07	179.78	164.51	147.45	157.82	155.26	180.00	155.55	167.65
Pacific Basin (718)	143.32	+0.4	123.51	118.41	126.87	125.87	+0.4	1.12	142.83	123.70	116.05	126.35	119.05	145.92	117.88	140.59
Asia (1738)	141.89	-0.5	122.46	117.24	124.79	121.13	+0.0	2.18	142.85	122.51	117.00	125.32	119.07	161.67	92.17	104.10
North America (640)	167.18	-0.6	135.36	129.87	132.17	155.41	+0.6	3.06	158.14	135.94	129.74	136.87	156.40	185.00	127.81	162.50
Europe Ex. UK (587)	116.42	+0.0	100.41	96.20	102.34	103.74	+0.1	3.25	116.43	100.07	95.51	102.03	103.40	129.80	103.58	121.91
Pacific Ex. Japan (544)	146.40	+0.3	126.26	120.31	128.58	126.58	+0.3	2.22	146.30	125.40	119.88	128.47	147.60	111.40	121.28	136.00
Asia Ex. Japan (1738)	141.89	-0.5	122.46	117.24	124.79	121.13	+0.0	2.22	142.85	122.51	117.00	125.32	119.07	161.67	92.17	104.10
World Ex. UK (2022)	144.83	-0.4	124.71	118.56	127.30	131.79	+0.1	2.26	145.40	124.97	119.28	127.55	131.95	145.77	105.06	134.80
World Ex. So. At. (1481)	149.58	+0.5	126.76	121.44	129.19	138.48	-0.2	2.51	147.14	128.98	121.19	129.71	138.78	148.56	122.92	136.00
World Ex. Japan (1738)	151.57	-0.5	130.73	126.24	133.24	142.23	-0.4	3.42	152.29	130.69	124.91	133.71	142.84	156.82	126.69	131.21
The World Index (2782)	141.68	-0.5	127.37	122.01	129.80	133.61	-0.2	2.92	148.29	127.84	121.71	130.27	130.04	146.01	122.68	134.22
Copyright, The Financial Times Limited, Goldman, Sachs & Co. and County NatWest Securities Limited, 1987																
Latest prices were unavailable for this edition.																



October 23 1991  
n gloom  
re Bolderson

undergo a correction  
in the market  
and non-banking  
institutions. Since  
the more illiquid  
which formed the  
market before the  
election, are also  
likely to drop in  
nobody in Japan  
surprised to see  
around the 30  
near future.  
JSE, with a  
ratio of 30 times  
erated to be  
prospective P/E of  
1991, however,  
favourably with  
Rim countries, and  
expecting some  
abroad as world  
recovery.  
But as one analyst  
said: "This is not a  
median interest rate  
down, the drama  
only start to emerge  
can be sure that  
rules the economic  
rule, it will be  
JSE market is  
is continuing

ally  
ning 20.91, or 43 per  
1.095-65, its lowest  
early February.  
Late on Monday the  
land's largest op  
arry, said that it  
expand its activit  
the ruling Econom  
prospect of politi  
increased interest  
Elsewhere, BOMB  
continued to fall in  
ing, the Hang S  
declining 17.06 to 16  
sur of anti-inflator  
ar of his proper  
EOL's composite  
72 to 70.59 on publi  
MANTLA's composite  
not 6.67 to 6.65, in  
ower mainly by P  
ong Dividends. The  
which closed 7.9 per  
the following day  
tion trading green  
BOMBAY received  
of on institutional  
BSE index app  
10.10.1991

# FINANCIAL TIMES SURVEY

## SWEDEN

Wednesday October 23 1991

■ Preparations are under way for the sell-off of state enterprises Page 4

**The general election has ushered in a new era for Sweden, which is moving rapidly in the free market direction as it converges with western Europe. Robert Taylor discusses the programme for reform set out by the government in preparation for EC membership**

### In tune with the new times

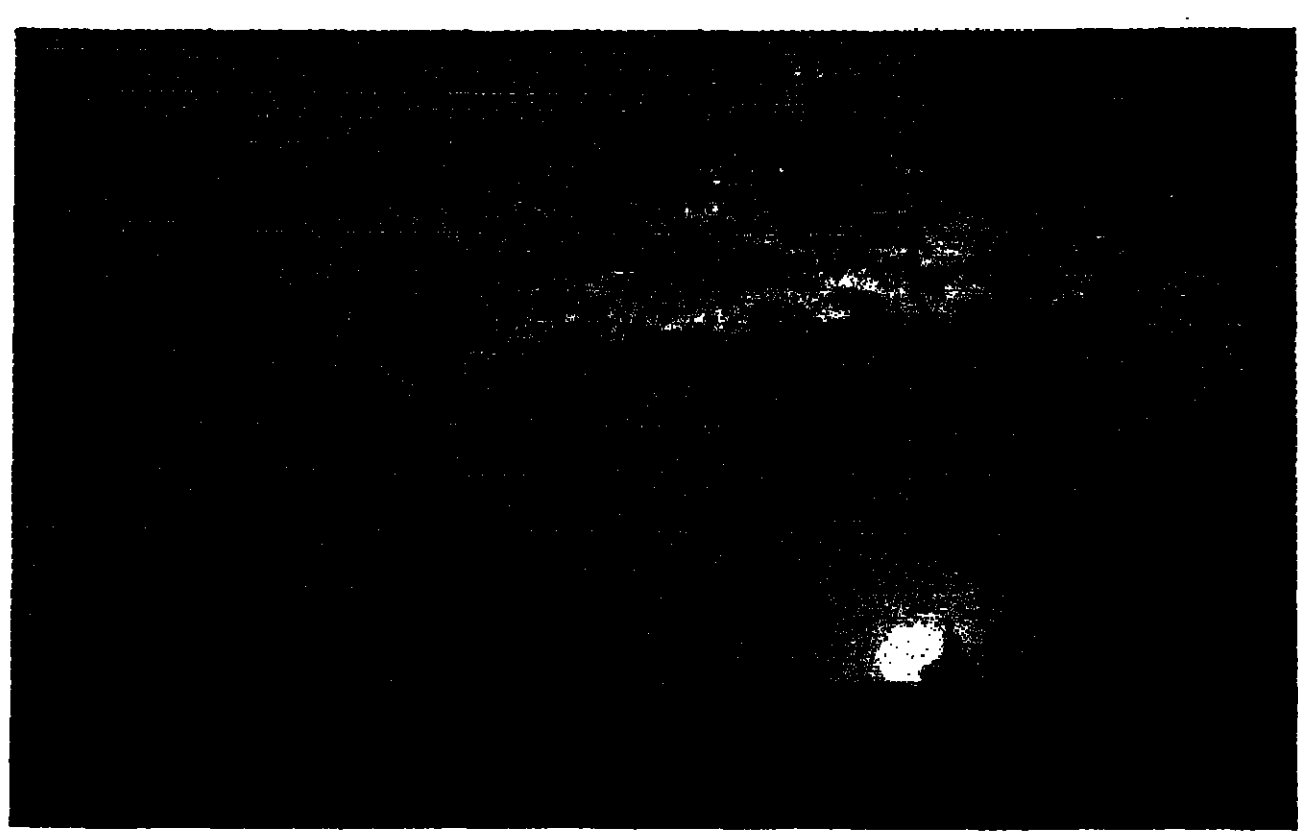
THESE are heady days in Sweden as the new minority coalition of four non-Socialist parties lays out its programme of free market domestic reform and prepares for its negotiations to take Sweden into the European Community.

The general election last month has ushered in a new era for the country, with the neo-liberal ideological offensive that first gathered momentum in the early 1980s sweeping away the Social Democrats, who had held political power in the country for all but six of the past 59 years.

Certainly Mr Carl Bildt, the 42-year-old Moderate party leader and the prime minister, was in a confident mood in his inaugural address to parliament three weeks ago. The age of collectivism was at an end in Sweden, he pronounced.

The new administration seems to have a greater inner cohesion and common sense of purpose than the troublesome trio of party leaders who tried to stitch together a non-Socialist government in the autumn of 1976 after the unexpected defeat of the Social Democrats in the general election.

Then, non-Socialism in Sweden was a timid, defensive creed. During their six years in



Stockholm sunrise: the general election last month saw the dawn of a new age in Swedish politics

office, the non-Socialist parties argued incessantly with each other over nuclear power and economic policy, and found themselves nationalising all industries and spending public money more lavishly than the Social Democrats.

This time it is very different. Mr Bildt and his cabinet colleagues do not have to adapt themselves to a political consensus hostile to their ideas. On the contrary, Sweden is already moving rapidly in the free market direction as it converges with western Europe. The new government will find itself moving in tune with the new times and this ought to make Mr Bildt's task much easier.

But it would be wrong to suggest that Sweden faces the prospect of three relatively trouble-free years as it moves in stately fashion into the EC. There is a genuine danger that the prime minister and his colleagues will take too optimistic a view of what is likely to happen between now and September 1994 when Sweden holds both its next general election and - if all goes according to the tight timetable - a national referendum on EC membership.

At present nobody can doubt that public opinion is in favour of membership by a majority of at least three to one. The only real hostility can be found among the Greens and they failed to win seats in the new parliament. Fishermen and farmers seem to have concluded that they would be better off inside the Common Agricultural Policy.

Nor does there appear to be much cultural resistance to the EC. On the contrary, many Swedes believe their national identity will be strengthened rather than destroyed by joining. Moreover, the still powerful labour movement believes that it is in the interest of trade unionists for Sweden to belong. Employers made their minds up three years ago as they began to move their investment into the EC and launched an aggressive mergers and acquisition offensive as well.

But in spite of this impressive looking alliance in favour of EC membership, there are some underlying anxieties over whether the country will still feel quite so positive by the end of the negotiating process with Brussels. Both former prime minister Ingvar Carlsson and his finance minister Allan Larsson remain strong supporters and were pleased that Mr Bildt decided to appoint the respected diplomat, Mr Ulf Dinkenspiel, to head the Swedish negotiating team. He did sterling work for the last government in his efforts to help create the proposed 19-nation European Economic Area between the EC and the European Free Trade Association.

But neither Mr Carlsson nor Mr Larsson are confident that the bipartisan strategy towards the EC will survive intact until September 1994. What worries them is that Mr Bildt and his colleagues are going to identify the cause of membership too closely with their own liberalising domestic policies, many of which the Social Democrats are likely to oppose.

The new prime minister does not disguise his belief that the

Denmark and then Germany hold the EC presidency.

This would be followed in the spring of 1994 by the preparation of the necessary constitutional amendments in parliament to pave the way for Swedish entry, to be followed by the referendum in September 1994. If all goes well, then Sweden would take its place in the EC on January 1, 1995.

It is increasingly clear that few if any obstacles will be raised to impede progress on the Swedish side of the negotiating table. The work already done to bring the country into line with the EC in the creation of the 19-nation European Economic Area has gone a long way to providing a smooth transition to full membership.

Moreover, the once massive barrier of neutrality has ceased to be a problem, even though Mr Bildt and other Swedish political leaders continue to chant the old refrain of the country's security policy of non-participation in alliances in peace with the aim of remaining neutral in war. They insist it retains its fundamental significance.

He has also made it clear, however, that Swedish foreign policy would not only have a greater European identity in future but also that the new political situation after the end of the Cold War and collapse of Soviet Communism in Europe would "create new opportunities for participation in foreign policy and security co-operation with other European states".

Sweden will be a net contributor to the EC budget, though hopeful of aid to assist its regional policies in the frozen north, and it is ready to finance funds to boost southern Europe; but the size of the membership fee could be higher than Mr Bildt would like. However, these anxieties do not look formidable.

The triumph of non-Socialism at the polls has shown emphatically that the majority of the people are ready for change. It is they who want to end Swedish self-imposed isolation and return to the main stream of European history. This is why Mr Bildt should digest Shakespeare's wise words: "There is a tide in the affairs of men, which, taken at the flood, leads on to fortune."

#### IN THIS SURVEY

- Election: The defeat of the Social Democrats last month was a watershed in Swedish politics
- Profile: A passionate European.....Page 2
- Welfare state: The new government promises a change in direction
- Liberalisation: The path of rationality.....Page 3
- Privatisation: A priority for the new administration
- Review: Anatomy of corporate Sweden.....Page 4
- Economy: A difficult period of adjustment ahead
- Banks: Threat of tighter lending policy.....Page 5
- Economic policy: Fine-tuning reforms
- Deregulation: A colossus with clay feet.....Page 6



Mats Svagfors: "We are all liberals now"



Anne Wibbe, finance minister: caution needed

# THE SWEDISH FOREST INDUSTRY GROUP

# MoDo

MoDo is one of the foremost pulp and paper corporate groups in the world.

This group produces pulp, fine paper, newsprint and magazine paper and paperboard.

The MoDo Group collectively owns expanses of forest equal to some 2.5 million acres.

It is a group that has an annual output of more than 1.5 million tonnes of pulp; 2 million tonnes of

paper; and 420,000 tonnes of paperboard.

It is a group that musters an annual turnover of approximately £ 2 billion; three quarters of which is within Europe.

Supported by extensive research and development, the MoDo Group represents a magnitude of scale in resources, assets, and plants that indisputably guarantees reliability and first-class

quality to customers in every phase of pulp and paper production, sales, distribution, and service. For today and for far into the 21st century.

## MoDo

Box 5407, S - 114 84 Stockholm, Sweden

The MoDo Group has plants and offices in: Belgium, Canada, Cyprus, Denmark, France, Great Britain, Italy, the Netherlands, Norway, Singapore, Spain, Switzerland, Germany and the U.S.A.



## SWEDEN 2

Can the four-party coalition survive? Robert Taylor considers the options

## Election was a watershed in politics

THE general election last month was a watershed in Swedish politics with the defeat of the Social Democrats and the arrival of two new right-wing parties in parliament – the staid, God-fearing Christian Democrats and populist free-wheeling New Democracy.

The result confirmed the evidence of the public opinion surveys over the previous two years which indicated an increasing realignment of the voters from commitment to one particular party and a growing fragmentation in their party political choice.

It also suggested that while the Social Democrats may remain Sweden's largest party they have lost the domination over the political system they held since 1932. But on the other hand, no coherent single non-socialist alternative has emerged from the confusing ambiguities of the general election result to challenge them.

A closer look at the election statistics indicates a number of important trends which may well reshape Swedish politics during the 1990s.

■ An enormous gulf has opened up between the voting habits of the old and the young. More than 60 per cent of the over 60s voted for the Social Democrats but only 20 per cent of first-time voters did so. The more right-wing parties – the Moderates and New Democracy – polled 45 per cent of the under 20s vote between them.

■ Class voting has eroded still further and there is no indication that voters employed in the public sector are more

likely to vote left than non-socialist. The Social Democrats continued to lose ground in the large cities and in the economically growing areas of the country but in the local elections held on the same day as the national contest the party's control of councils such as Karlskrona, Gävle and Trelleborg also ended, in some cases after being in power since just after the First World War.

■ There is widespread discontent among a section of the electorate with the traditional political parties. Not only did nearly 17 per cent vote for the new parties (the Greens are included in that figure) but the number of blank voting papers rose by 30 per cent to a record 88,000. However the turn-out was slightly up on the 1988 general election – to 86.7 per cent from 86 per cent.

■ Voter volatility is greater than ever before. One in every four voters changed his or her voting preference compared with the 1988 general election when one in five did so. As many as 30 per cent made up their minds only in the last week of the campaign.

The picture of Sweden's voters on the loose confirms longer-term trends but it makes it difficult to draw any comforting conclusions. There is no reason to suppose that the 1990s will see any return to the

Party	1981	1988	% change	1991	Seats	Change
Moderates	21.9	18.3	+3.6	80	66	+14
Centre	8.5	11.3	-2.7	31	42	-11
Liberals	9.1	12.2	-3.1	33	44	-11
Christian Democrats	7.1	2.9	+4.2	27	—	+27
New Democracy	8.7	—	—	24	—	+24
Non-Socialists	53.3	41.8	+4.8	195	152	+43
Coalition parties	48.6	41.8	+4.8	170	152	+18
Social Democrats	37.6	43.2	-5.6	138	156	-18
Left party	4.5	5.8	-1.3	15	21	-5
Socialist Block	42.1	49.0	-7.1	154	177	-23
Greens	3.4	5.5	-2.1	—	20	-20

\*Percentage of total votes cast

Source: FT research

old voter stability Sweden knew in the 1950s and 1960s. We are not going to see any clear-cut change from the era of Social Democracy to the era of non-Socialism.

Indeed, the verdict of September 15 brought little comfort for any of the established parties, reflecting a further decline in confidence in the politicians. The appeal of New Democracy with its ridicule of the political establishment was considerable and touched a nerve among a sizeable part of the electorate.

The old simplicities of Sweden's political stability have gone. Last month's election result suggested, however, that the process of disintegration has speeded up as a result of

the turbulent events of 1989-1990 with the onset of severe economic problems. One lesson is clear enough: Sweden is going to be much more difficult to govern now than in most of the post-war period, because it has returned to the confused multiplicity of parties from which it suffered during the 1920s. With seven parties in parliament Sweden, in fact, has come into line with the Scandinavian pattern with the decline of Social Democracy as the dominant political force.

The crucial question now in Swedish politics is whether Mr Carl Bildt's four-party non-socialist coalition can survive in office for the full three years of this parliament which ends in September 1994, or will Sweden

be condemned to a number of weak and divided administrations during a time when it needs firm direction.

The *elan* and skill of Mr Bildt's early days in power cannot disguise the shaky longer-term position of his government. The fragmentation of the non-socialist alternative in Sweden will test its credibility to the full.

The problem is that all the non-socialist parties are rivals for votes while they must work together as partners in government. This is particularly true of the two traditional middling parties – the Liberals and the Centre – which both lost ground in the general election.

Mr Bengt Westerberg, the Liberal leader, is a crucial fig-

ure in the new coalition as the joint author of its economic strategy – New Start for Sweden – drawn up with Mr Bildt's Moderate party. But many wonder how long he will remain loyal to his non-socialist ally. In recent years, Mr Westerberg was ready to collaborate with the ruling Social Democrats over tax reform and economic policy-making and he likes to stress he is a social not an economic liberal.

As a big-spending minister at the social department, he will want to prove that the welfare state is safe in his hands. His party colleague – Anne Wibble – is finance minister so Mr Westerberg can be expected to give his full support to her economic policies but he will also be anxious to win back lost support by not courting electoral unpopularity.

The Centre party is even more of an imponderable force for the survival of the Bildt coalition. Its leader Mr Olof Johansson is a man who never seems to stop smiling but who is also somebody the other party leaders do not really trust. Over the three weeks of negotiation before the four-party government, he laid down a number of conditions for his party's participation in the coalition and he seemed well pleased with the outcome. In many ways the Centre is a

soft left party with a strong anti-nuclear, green, welfare core. It supports Sweden's EC membership application but it opposes building the bridge over the Öresund between Sweden and Denmark. The Centre also dislikes the tone of free market economics and favours subsidies and other support for agriculture and small businesses. The party could act as a brake on any neo-liberal offensive.

Mr Johansson could well turn out to be a fair weather supporter of the coalition. If the going turns stormy and the opinion polls move against the government parties, the Centre may well begin to reconsider whether its longer-term interest is not best served by returning to the delights of opposition and leaving the coalition. As environment minister, Mr Johansson heads a department where he will find it relatively easy to exploit issues which divide his party from the Moderates, Liberals and even from the Christian Democrats who look the least troublesome element in the coalition.

Even if the four partners stay together they still lack an overall parliamentary majority. This gives a possibly pivotal role for populist New

Democracy. Formed only nine months ago ND is a protest movement against the stuffy taboos, such as expensive alcohol, of Swedish life. It favours a more robust free-market credo. Its flamboyant leader Count Jan Wachtmeister is a genuine and irreverent believer in individual freedom though others in the ND ranks have a more authoritarian outlook.

Emphatically, however, ND is not some Swedish variant of neo-Nazism whatever some political leaders suggest but at the moment it is being treated by the other parties as if it were a leper colony in parliament. Such antagonism could well provoke the party into withdrawing its voting support from the coalition and becoming an obstructive force, even currying favour with the left opposition parties who despise them.

An alliance between ND and the Social Democrats looks a remote possibility. But the political outlook remains unstable and unpredictable and it may well be that Sweden will experience a complex period of cross-voting in parliament that could jeopardise Mr Bildt's capacity to govern in the way he would prefer during the next three years.

## Profile: CARL BILDT

## A passionate European

CARL BILDT is the first Swedish prime minister this century who is a passionate European. But his conviction that Sweden must play an active and full part in the European Community did not emerge suddenly in the past two years in response to the unification of Germany and the end of Soviet communism.

His belief in the European idea has been shaped by a deep sense of history and personal experience dating from a very early age. In a thoughtful book he wrote a few months ago, Mr Bildt set out with characteristic clarity why he thinks Sweden must return to the mainstream of European history.

He admires Germany more than any other country in Europe. At the age of 15 he travelled on the Berlin train from west Berlin's Zoo station over the infamous wall to Friedrichstrasse in the east in the summer of 1964 and never forgot it. Four years later he went to Prague just before Warsaw Pact tanks crushed Alexander Dubcek's socialism with a human face.

Unlike most of the politically-active young people of his generation, Mr Bildt was never a student revolutionary. He stood on the conservative side of politics from his precocious student days of political awareness and was unmoved by the barricades of Paris in May 1968 and actively opposed Sweden's support for Vietnam during its war with the US.

In July 1974 he was in Athens to see the downfall of the Greek colonels and return of the conservative Constantine Karamanlis from exile to become prime minister. A year later he witnessed the triumph of democracy in Portugal and the abortive communist coup designed to destroy it. In 1980-1981 he spent many days in Poland in the first flowering of Solidarity. These events convinced Mr Bildt that "freedom and democracy are conditions for peace and co-operation".

During the early 1980s he spent time in West Germany and began a close friendship with Chancellor Helmut Kohl. But Mr Bildt is also well aware that it is difficult for Swedes – whose country kept out of both this century's world wars – to understand the European desire to prevent another catastrophic conflict by creating a community together. He writes in his book of a visit to the American military cemetery at Henri-Chapelle, between Liege and Aachen, where American soldiers killed in 1944 in the Battle of the Bulge are buried. "Swedes ought to take the time to go and see the row after row of the hundreds of white crosses with name after name but here, and there inscribed only with the text: known but to God."

Mr Bildt explains it is in the shared tragedy of war that the idea of Europe was reborn. He does not believe, however, that Sweden can or should remain outside the EC. "For me there is no more important political duty than to give us Swedes our place in the greater work to build a freer, more open, more peaceful and better Europe," he argues.

Mr Bildt quotes approvingly eloquent passages from Sir Winston Churchill's 1946 Zurich speech on European unity. But he points out that the Swedes in the post-war years were similar to the British in keeping themselves isolated from the early stages of European integration. Until 1970, this may have been understandable for Sweden, he argues, but he believes his country lost a "great opportunity" and "made its biggest post-war mistake" in 1971 when Prime Minister Olof Palme rejected the idea of



Carl Bildt riding high

Swedish EC membership under pressure from his left and settled for a free trade agreement.

He is scathing about Sweden's posturing as a moral superpower in the world during the 1970s and beyond when the country's diplomats knew more about Central America, black Africa and Vietnam than they did about their own continent. Europe was where Swedes changed aircraft, on their way to Maputo and Managua, he writes. Mr Bildt admits the non-socialist governments between September 1976 and September 1982 were no better and at least Mr Palme, in his last years as prime minister, did appear to be growing more sympathetic towards the EC.

In Mr Bildt's view it was not really until 1987 that political Sweden really began to wake up to the looming challenge of the EC, re-invigorated by the commitment to the creation of a free internal market by the end of 1992. A visit early that year by the then EC trade commissioner, Willy de Clercq, to Stockholm that began to break the ice, followed in the autumn by the Swedish government's White Paper which expressed enthusiasm for taking steps to integrate Sweden into the single market, but stating there would not "now" be any EC membership application. By using that word, Mr Bildt points out the ruling Social Democrats agreed not to rule out that such a step might be taken in the future.

The pace of change accelerated after that with EC president Jacques Delors's invitation in his January 27, 1989, Strasbourg speech for the European Free Trade Association countries to negotiate forthwith a European Economic Area with the EC, a proposal that first appeared in 1984 at the Luxembourg summit. That summer neutral Austria applied for membership and by the summer of 1990 the Social Democrats used the momentum of an economic crisis package to declare it was Sweden's "wish" to become an EC member and on December 20 parliament voted by an overwhelming majority to support that declaration. On July 1 this year Prime Minister Ingvar Carlsson withdrew Sweden's EC membership application to the EC Dutch presidency in The Hague. That move may have irritated Mr Bildt and sparked some of his big general election gains.

But there can be little doubt that he is better prepared to chart Sweden's new European course than any other political leader in the country.

— *Robert Taylor*

## Swedish export companies are the heart of Investor and Providentia

Investor and Providentia are two of Sweden's largest investment companies and the core of the so-called Wallenberg sphere.

For many decades, Investor and Providentia have maintained a philosophy of active ownership, distinguished by a sense of responsibility, willingness to take risks, and perseverance. This philosophy helps explain why the companies in which the sphere is a major owner are currently among the world leaders in their respective fields.

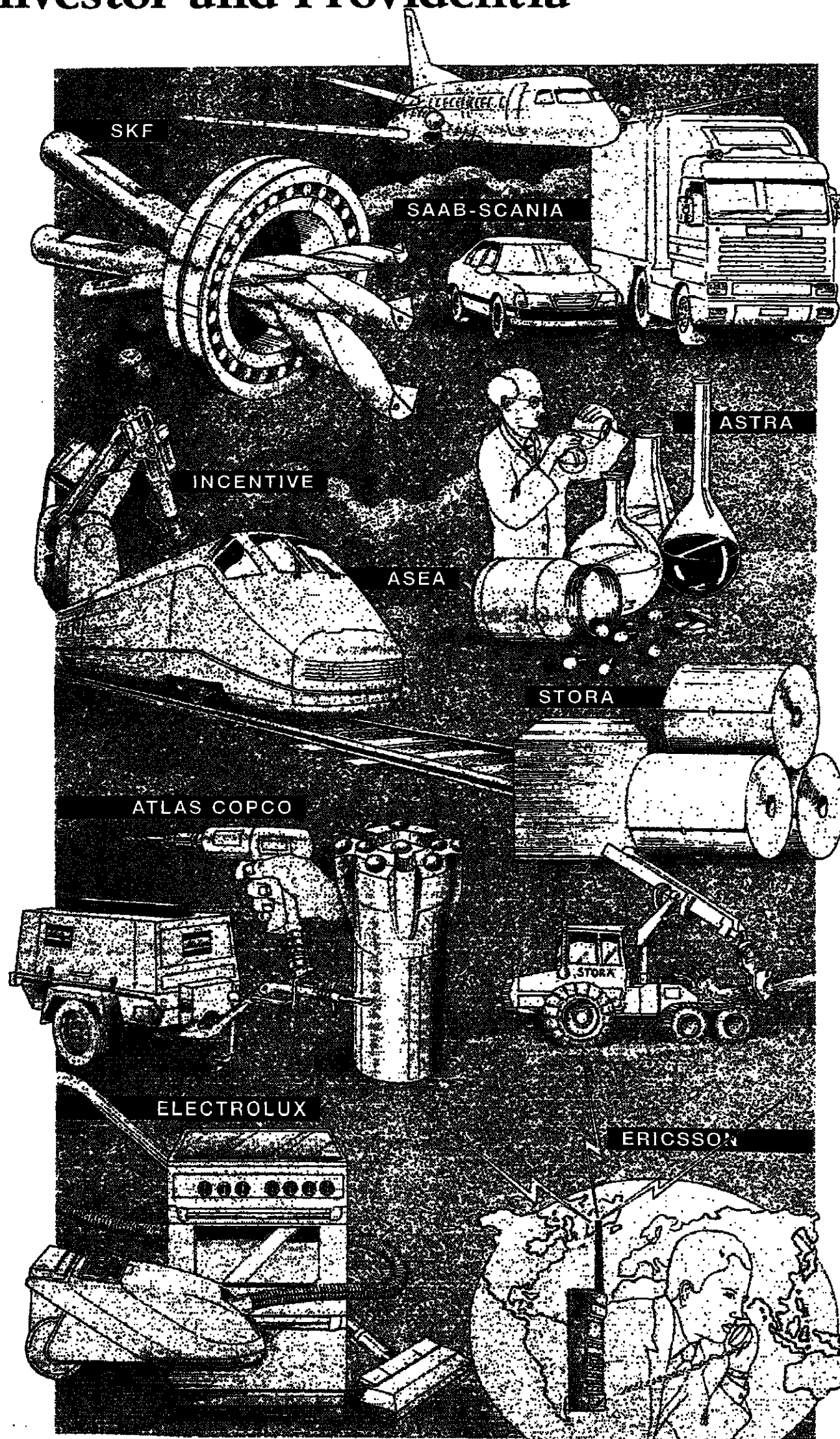
Saab-Scania, a company with a long tradition in the Wallenberg sphere, is wholly owned by Investor and Providentia. Saab-Scania specializes in high-technology products in such areas as trucks, buses, passenger cars, military and commercial aircraft, aerospace technology and military missile systems.

Among the holdings in Investor's and Providentia's stock portfolios are ASEA, owner of 50 percent of ABB Asea Brown Boveri, with strong market positions in the transportation, infrastructure, environmental treatment and power transmission industries; Astra, a rapidly growing, research-oriented pharmaceutical company with activities all over the world; and STORA, Europe's largest forestry group and one of the world's largest in pulp, newsprint and fine paper.

Other major interests include Incentive, with its large stockholdings in ASEA, Electrolux and ESAB, as well as a sizable industrial business; SKF, the world's largest manufacturer of roller bearings; Atlas Copco, a leader in several of its areas of operation, including mining and contracting equipment and industrial automation; Electrolux, one of the world's largest manufacturers of major household appliances; and Ericsson, a market leader in cellular phone technology and world-renowned for its public telecommunications systems.

Together, the companies in which the Wallenberg sphere is a major owner have more than 600,000 employees, revenues of approximately SEK 450 billion and account for a significant portion of Sweden's exports.

Investor and Providentia are listed on the Stockholm Stock Exchange. The aggregate market value of their portfolios of listed stocks amounted to SEK 31 billion on August 31 of this year. Their aggregate net worth on the same date was SEK 33 billion.



## INVESTOR • PROVIDENTIA

Box 16174, S-103 24 Stockholm, Sweden. Telephone Int. +46-8-614 2000, Telefax Int. +46-8-614 2150



## SWEDEN 3

Plans for a change of direction in the welfare state

## More freedom of choice

A CHANGE in direction for Swedish social policy is being promised by the new non-Socialist coalition government. Prime Minister Carl Bildt even suggested in his inaugural address to parliament three weeks ago that it was "a question of a revolution in freedom of choice".

Sweden is not about to see the destruction of its huge welfare state based on universalist principles of collective provision and funding from high levels of taxation. The Liberals and the Centre Party in the government remain strong defenders of the system.

It would also be wrong to suggest there is a widespread lack of public confidence in the Swedish welfare system. On the contrary, in spite of understandable grumbling about the length of hospital waiting lists for routine operations, most Swedes continue to support the existing system of public provision even if statistics suggest their country is no longer far ahead of other western European countries in the generosity and comprehensive character of its public services.

Some statistics indicate the continuing achievement of the Swedish health care system in spite of the strains. Life expectancy lengthened in the 1980s for men from 72.8 to 74.8 years and for women from 76.5 to 80.4 years. A newborn Swedish boy can expect to live to at least 76 with only his contemporary in Japan enjoying a longer average life. The country's infant mortality rate is 6 per 1,000 babies, only bettered by Japan and Finland. As much as 9 per cent of Sweden's gross national product (gnp) is devoted to health care, which amounts to SKr12,900 (\$2,086) per person annually.

Nevertheless, there is scope for improvement. Indeed, during the 1980s the ruling Social Democrats made efforts to introduce greater efficiency into the public services, by decentralising many important functions to Sweden's two-tier system of local government based on 23 counties and 284 municipalities, and by encouraging in certain specified areas for contracting out work in the health service.

Official attitudes have been

influenced strongly during the past decade by the low growth rate and an acceptance that the inexorable expansion of the public services that took place between the late 1960s and early 1980s could no longer continue because resource allocation is more limited.

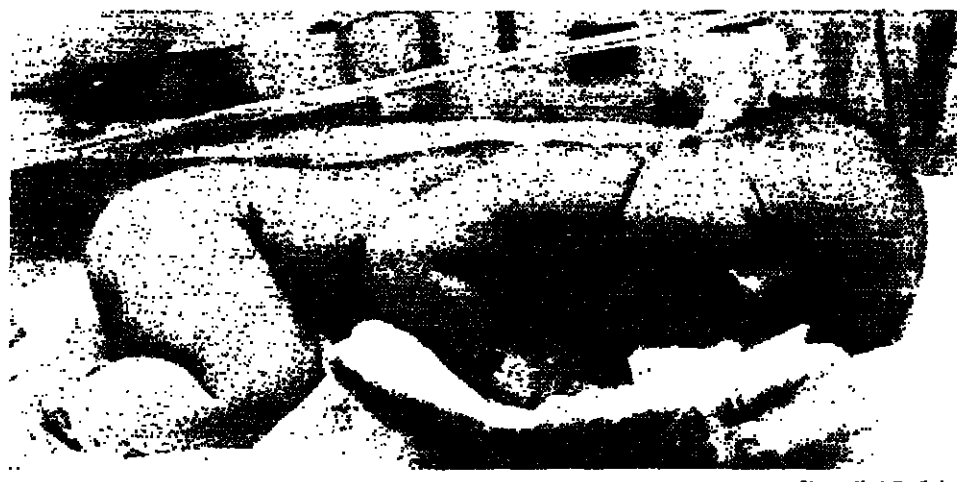
It is often not realised that the growth of Sweden's public sector is a fairly recent phenomenon. In 1960, only 31 per cent of Sweden's gnp was accounted for by public expenditure; by 1982, the proportion was as high as 67 per cent since when it has fallen to around 60 per cent. Today, one in three workers are employed in the public sector, compared with 20 per cent as the average in the OECD countries.

While the welfare state has never been a sacred cow in Sweden, there were clear limitations on how far more liberal-minded Social Democrats could go in achieving higher productivity and cost effectiveness into the public sector through fiscal stringency. There was, for example, stiff resistance inside the party to the efforts of Finance Minister

Kjell-Olof Feldt, who wanted to encourage private initiatives in the child care system because the state was unable to satisfy the demand for places from its own resources.

No doubt Mr Bildt, as leader of the Moderates, would like to carry through fundamental changes in the public welfare system. It has been almost an unquestioning orthodoxy for some time in business circles that the size and cost of the welfare state has crowded out the market economy, fuelled inflation and cramped initiative.

In his inaugural speech to parliament three weeks ago he accepted that the government itself must "bear the ultimate responsibility for providing all citizens with fundamental security" in old age, disability and if unemployed. "These efforts must continue to be predominantly financed from public funds," he argued. "However, there is no reason for the actual production of such services to always be under public management. Distinguishing between public control and financing on the one hand and



Life assurance: a newborn Swedish boy can expect to live to at least 75

Picture: Hugh Readbridge

free production with private, co-operative and public producers on the other will therefore be the fundamental principle for the renewal of the various welfare systems."

While there may be some continuity of social policy in this respect, private initiative is going to enjoy more encouragement from the new government than the old one.

It is also clear that Sweden can expect a clear change of direction in what is known as family policy. Mr Bildt and other non-Socialist party leaders have been accused by opponents of wanting to put the Swedish woman back in the

home as a *husfru* and out of the labour market. Certainly the new prime minister has strong views about the need to strengthen the family at the expense of the state in the care and upbringing of children.

In his view, family policy should make it easier for parents to choose for themselves how they care for their children. The government will lose no time in removing existing tax and legal obstacles to the creation of different forms of child care outside the home that are not a monopoly of the public system. Grants are to be made available for nursery school teachers, for example,

to start up their own schools.

But Mr Bildt would like to go further and introduce a form of child care allowance during the next three years so that parents will have an entitlement to financial support to look after their small children at home if they wish to do so.

In the health service he has also made it clear that the new government has some wide-ranging ideas of how to improve its performance. A review is to be carried out of the way the health service is organised and financed and an examination carried out of conditions necessary for the introduction of a mandatory health

insurance system. Mr Bildt also wants to encourage what Sweden lacks at the moment - the opportunity for all to have their own freely selected family doctor instead of attending a health centre.

The old age pension system promises to arouse widespread political controversy as efforts are made to try and improve its funding. The non-Socialist parties campaigned vigorously during the general election against the wish of the Social Democrats to allow Sweden's supplementary pension funds (the ATP) to invest in shares on the bourse like a private insurance company. They argued this amounted to a crude form of socialisation which would ensure the public pension funds dominated the stock market while the Social Democrats insisted it was the most sensible way to protect and improve the value of pensions in the future.

There are clearly severe limits on how far Mr Bildt can go in redirecting the social policy. He has no freedom of manoeuvre to roll back the welfare state even if he wanted to do so. All Sweden can expect is some trimming round the edges and not a frontal assault. The mandate for change that Mr Bildt claims he enjoys is not one that covers a transformation of the welfare system.

Robert Taylor

Robert Taylor assesses what liberalisation will mean to Swedes

## The path of rationality

IT IS very hard to find anybody who is a committed Socialist in Sweden nowadays. "We are all liberals now," declares Mr Mats Svegfors, the new, young influential editor of Svenska Dagbladet, the country's independent national newspaper and a friend of Carl Bildt.

In his opinion, Sweden has found its way back to the path of "rationality" from which he believes it deviated in the late 1960s when it began to construct an enormous public sector financed from what became the highest levels of taxation in the world.

In the mid-1970s the neo-liberal wave first hit Sweden as a reaction to the leftward shift in policy by the Social Democrats under Olof Palme's leadership and the Landsorganisationen (LO) blue-collar trade union confederation with its demand for collective wage earner funds to take over private industry.

The intellectual foundations of neo-liberalism were built up, mainly through the country's main employer's organisations, Swedish Employers Federation (SAF) and the Federation of

Swedish industries. Although a necessary partner in the working of the corporatist system, SAF, under the strong direction of Mr Curt Nicolin, the former chief executive of the engineering group Asea, encouraged a fundamental challenge to the prevailing collectivist orthodoxy.

Two of Mr Nicolin's younger colleagues, Mr Sture Eskilsson and Mr Carl Johan Westholm, launched a new publishing house in 1977 under the name of Timbro which published a wide range of books and pamphlets, enthusing about the merits of the free market. The young Carl Bildt took a prominent part in the activities of the burgeoning radical right.

The arrival of Timbro was followed in 1980 by the creation of Naringslivets Ekonomifakta with the task of sending out statistical ammunition to supporters on a wide range of economic issues questioning Sweden's lack of growth, comparative economic decline, high tax rates and the size of its welfare state bureaucracy.

At the start, Sweden's neo-liberals were little more than a

small group swimming in hostile waters but, as Mr Svegfors argues, "reality is always the key factor in changing opinions". The increasing difficulties facing the Swedish Model in the late 1970s and early 1980s brought disillusionment among the Social Democratic intelligentsia over the credibility of their old beliefs.

The neo-liberal conversion began to spread rapidly. "We speeded up the intellectual process," says Mr Westholm, the head of Ekonomifakta, who has a doctorate from Uppsala University on the relevance of John Stuart Mill to modern democracy. He believes the example of Ronald Reagan in the US and Margaret Thatcher in the UK during the 1980s had many admirers in Sweden.

Today, it is hard to find any reputable academic economist

left in Sweden who is a supporter of Lord Keynes. Most deride centralised wage bargaining, demand management economic policies, and some even cast scorn on Sweden's existing labour market programmes which are still much admired abroad.

Many of the apostates believe the welfare state has crowded out private enterprise, that unemployment is not high enough for the market to work effectively and that the cure to Sweden's sluggish growth are more tax incentives, greater competition, and greater deregulation to stimulate profits and productivity.

Neo-liberalism made rapid inroads into the Moderate party (Sweden's Conservatives) in the late 1970s under its leader Gösta Bohman, who also happens to be Mr Bildt's

father-in-law. But it was not an effortless conquest of the Zeitgeist.

The party suffered a shock in the 1985 general election when it fought on a bold programme of change that Olof Palme was able to denounce as an attempt to import Thatcherism into Sweden. The Moderates lost electoral ground as a result but in fact neo-liberalism continued its long march through Sweden's elites.

To the anger of the old left it won converts even within the ranks of Social Democracy itself. During his tenure at the Ministry of Finance from September 1982 to February 1990, Mr Kjell-Olof Feldt was an undisputed enthusiast of free market ideas and scornful of dirigiste economics. In spite of rear-guard resistance from the economists at the LO trade

union organisation he and his young admirers at the department went a long way to push Sweden in a modernising liberal direction.

The removal of rules and directions that regulated the financial system from 1985, ending with the abolition of foreign exchange controls in July 1989, forced Sweden into the more open, international economic system. But it was not until 1990-1991 that liberalism in Sweden really moved on from a tentative bridgehead to sweep all before it.

Mr Svegfors gives the last prime minister, Mr Ingvar Carlsson, much of the credit for directing his government so decisively in a free market direction. "When the history of his government comes to be written, he will be praised for what he did," he admits. "Mr

Carlsson was very quiet during his first three years as prime minister but then he suddenly came to life and started to act decisively. What he achieved was extremely important for the modernisation of Sweden."

Indeed, it is no exaggeration to suggest that some of the liberal changes carried through by the Social Democrats cost the party the general election. There was considerable resentment among many of its traditional working class supporters for the 1990-1991 tax reforms - inspired by Reaganomics - that brought cuts in the marginal income tax rate for wealthier people and did next to nothing for them.

But in the government's decision last October to seek European Community membership, to link the krona to the European Currency Unit this May and introduce competition and deregulation into once over-protected areas such as agriculture and the retail trades, Mr Carlsson showed himself willing enough to liberalise Sweden. He also gave his full backing to the highly liberal economic strategy of Allan

# Everything in Sweden is expensive.

(Except the cost of getting there.)

£355 is what the shrewd businessman pays to fly to Stockholm and back. That's cheaper than British Airways. Cheaper than SAS. Forget the nonsense about "you only get what you pay for." Transwede offers in-flight service second-to-none, 21 times a week, from Gatwick, from October 29th. For reservations and information call 071-706 2778 or your travel agent.

TRANSWEDE





## SWEDEN 4

PRIVATISATION of the state business sector is one of the key elements in the new non-socialist government's push for a more competitive economy. But doubts are growing whether the speed of the privatisation programme will match the government's ambitious timetable.

The privatisation programme consists of introducing the state companies and utilities on the Stockholm bourse starting next spring and continuing through the 1990s, with share issues amounting to SKr10bn (\$1.6bn) annually. Some of the proceeds would be used to help plug the growing gap in the government's budget deficit, which is expected to reach SKr6.5bn in the 1991/92 fiscal year.

That will be a large amount for the Stockholm bourse to consume. Even during the surge of the 1980s when the Stockholm bourse was one of the best performing in the world, total share issues averaged around SKr10bn a year.

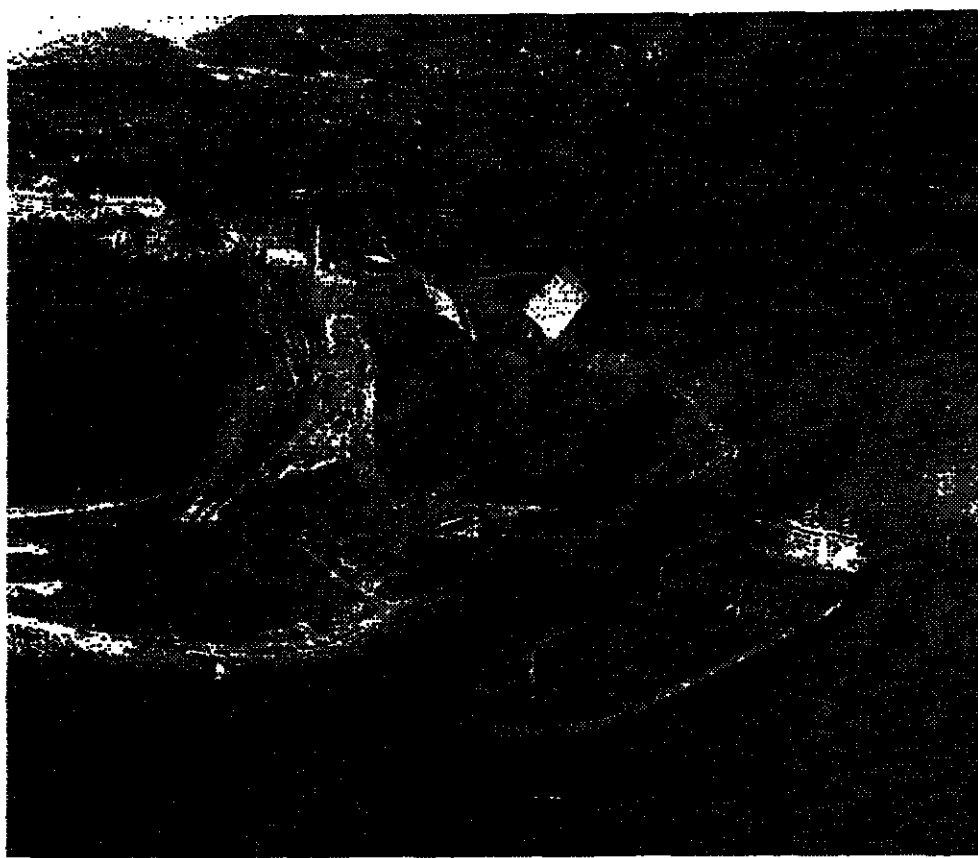
Conditions are now weaker due to the recession, with less liquidity in the market. Some analysts believe that the Stockholm bourse will be able to handle only half of the amount in new share issues planned by the government over the next few years since the Swedish economy is not expected to recover until 1993.

Although the state enterprises have generally been profitable during the past few years, the recession has reduced the market attractiveness of some of them as they report losses this year.

There are questions whether the government would want to start privatisation when market conditions suggest that it would get a better price if it waited. But Mr Per Westerberg, the industry minister, appears determined to press ahead with the start of privatisation in 1992.

One reason is the belief that foreign investors are very interested in acquiring shares in the state concerns, which will help boost prices. In a bid to lure foreign buyers, the government is expected soon to abolish the restrictions that limit foreign ownership in Swedish companies to 20 per cent of voting power and 40 per cent of equity, while allowing foreigners to own natural resources, such as forests and mines, that are now in the hands of the state companies.

On the top of the privatisation list are the companies controlled by Fortia, the state investment company. The market value of the Fortia hold-



Iron ore being loaded at Narvik mining company LKAB is a candidate for privatisation

Privatisation is a priority of the new government

## Preparations under way for the big sell-off

ings is estimated at SKr25bn and the sale of the companies would dominate the privatisation process during the three-year term of the non-socialist government.

Fortia has shareholdings in the pharmaceutical and food group Procordia, the forestry companies NCB and Assi, the mining concern LKAB, the shipbuilding and defence group Celsius Industries and the steel company SSAB.

The government is expected to disband Fortia, which is only one year old, in December. Ownership of the companies will be transferred to the Ministry of Industry, which will then plan privatisation steps.

The first of the companies expected to be put forward for privatisation is Procordia, which accounts for about half of Fortia's total value. The two

biggest shareholders in Procordia, Sweden's tenth largest company, are the state and the vehicle group Volvo, which each have a 49 per cent voting stake, after Volvo merged its food and pharmaceutical activities with Procordia in 1989.

Volvo has expressed interest in acquiring majority control

**The recession has reduced the market attractiveness of some of the state enterprises this year**

of Procordia, although the car maker's recent slump in profits may delay those ambitions. Procordia, however, is expected to attract interest among other investors since the company is enjoying improving profitability, with earnings

expected to exceed SKr3.5bn this year.

The Procordia sale would likely be followed by that of SSAB, which has been listed on the bourse since 1986, with Fortia having a 60 per cent voting stake in the concern. But SSAB has recently suffered a sharp fall in profits, from a peak of SKr1.6bn in 1989 to an estimated SKr200m this year, due to weaker demand and price competition in the European steel market.

Lower steel production and falling steel prices are also reducing the profits of LKAB, the iron ore mining company that is 100 per cent owned by Fortia. It reported that earnings fell by 33 per cent to SKr35m during the first eight months of 1991.

The two forestry companies NCB and Assi are expected to report losses this year due to a

downturn in the world pulp and paper industry. There are proposals to merge NCB and Assi with some or all of the much larger Domanverket, the state forestry agency, to improve their prospects. But Mr Westerberg has expressed scepticism about the promised synergy benefits of fusing together the state forest interests.

NCB has been listed on the Stockholm bourse since 1988, with Fortia retaining 51 per cent of the equity and 62 per cent of the voting power. Three-fourths of Assi is owned by Fortia, with Domanverket holding the rest.

A more promising privatisation candidate is Celsius Industries, which has posted profits after being extensively restructured during the mid-1980s, with its principal activity in the construction of submarines and other naval vessels. It entered the sectors of aircraft maintenance and technical consulting this year with its takeover of the loss-making defence and engineering group FFV, another Fortia company.

Celsius expects that earnings this year will be close to last year's results of SKr47m. The government also wants to sell its 70 per cent stake in Nordbanken, Sweden's second largest bank. But those plans may be delayed since the bank is expected to suffer pre-tax losses of SKr6.6bn this year due to bad loans, and its recovery is expected to be slow.

Some of the credit losses stem from the collapse of the corporate empire controlled by Mr Erik Penser, the Swedish financier. Nordbanken took over Nobel Industries, the chemicals and defence group created by Mr Penser, and is expected to sell parts of the company.

The Fortia concerns and Nordbanken, however, account for only 15 per cent of the SKr250bn in total corporate assets owned by the state. The two biggest state-owned properties are the telecommunications agency Televerket, with an estimated value of SKr40bn, and the hydroelectric power group Vattenfall, which is valued at SKr120bn.

The sell-off of these two behemoths will dominate the privatisation process after 1994. All the country's political parties favour their introduction on the bourse and they appear to agree the state should retain some shareholding, although whether it should be a majority stake remains an open question.

John Burton

Robert Taylor on a book about industrial success

## Advantage Sweden

SWEDEN has an extraordinarily large number of successful international companies for a country of no more than 8.4m people living on the northern rim of Europe. Fortune business magazine, in its July survey of the top 500 global corporations, included 17 from Sweden, making the country the sixth in the world for the largest number of big enterprises.

It remains among the world's most prosperous nations in spite of its economic recession, not because of its famed welfare state or the dominance of what are usually described as Social Democratic values, but through the competitive advantage of its industrial sector on global markets.

The lasting merit of this incisive and stimulating anatomy of corporate Sweden, lies in its focus on what too many foreign admirers of the Swedish Model overlook - the success of much of its private enterprise. Indeed the open market economy lies at the heart of the country's modern achievement. Without the generation of wealth from its exports, Sweden would have remained what it was in the 19th century - one of the poorest countries in Europe.

The roll-call of Sweden's blue-chip companies - the auto groups Volvo and Saab-Scania, the world's largest white goods manufacturer Electrolux, the telecommunications giant Ericsson, SKF, world maker of ball bearings, the paper and pulp company Stora, Astra, the pharmaceutical company, and the engineering group Asea merged with the Swiss firm Brown Boveri since 1987 - underlines the remarkable strength of an industrial system, which can boast more large global corporations than Spain or Italy.

The power and influence of Sweden's global giants can be seen in the aggressive acquisition offensive many of them have launched over the past four years inside the European Community, a strategy that more than anything else forced the country over the past 12 months to recognise its future lies with the EC.

This highly detailed, but readable and fascinating account, of how corporate Sweden has become one of the

world leaders through the pressures of competition, is the first of a series of national studies which aim to prove the validity of Professor Michael Porter's theory of competitive advantage at the nation state level.

The book traces in admirable detail the emergence of what Professor Porter calls "determinants of competitive advantage" in Sweden through the evolution of its industrial structure. Sweden's corporate success is focused, the authors argue, in six industrial clusters covering materials/metals; transport; forest products; multiple engineering; power generation and telecommunications.

Within those sectors there have been domestic company rivalry, skilled specialised workers, a sophisticated demand and constant upgrading of products from the base of the home market. As a result, companies have grown, flourished and renewed themselves, thus maintaining a competitive edge.

**Without the generation of wealth from its exports, Sweden would have remained what it was in the 19th century - one of the poorest countries in Europe**

But now, the authors warn, Sweden is losing that advantage because of a "fundamental lack of dynamism". "Our major concern is that Sweden has become static in a large number of industries and sectors and thus a less attractive home base," they argue. The lack of new companies worries them and they believe the "dominance of large firms which tend to buy up smaller firms as soon as they show signs of building competitive positions, has retarded dynamism in leading clusters".

Their anxieties about Sweden's problem of industrial competitiveness are shared today by many of the country's employers but their explanation for it is not wholly convincing. They insist that those who say they are concerned about high inflation, high interest rates and the exchange

value of the krona are dealing with the "symptoms" not the "causes" of the country's malaise. But the "cost crisis" cannot so easily be relegated to a minor role for it remains a primary explanation for the outward flow of Swedish industrial investment since 1988.

The trouble is that the book is too mechanistic in its determination to force the historical material into the mould of Mr Porter's theory and as a result it often fails to recognise what is so different and special about Sweden's industrial history.

The authors pay insufficient attention to the country's Social Democratic face. Rightly, they point out "direct government intervention has not been a decisive factor behind international competitiveness in Swedish industry". What they fail to recognise is the country's ideological superstructure of solidarity in collective bargaining and egalitarianism in social policy provided the necessary preconditions for the achievement of Sweden's competitive advantage.

The authors play down its significance but it is no coincidence that the golden days of the Swedish Model in the 1950s and 1960s, when employers and trade unions worked together in corporatist harmony, were also the period when the country was at its competitive best.

Moreover, although the book mentions the importance of the links between industry and education, it has little to say about the importance for Sweden's competitive advantage of an adaptable, flexible workforce and a dynamic labour market strategy. The absence of worker resistance to technological change in the past with the removal of the fear of being unemployed was crucial for industrial upgrading.

The book is too pessimistic about Sweden's industrial future. In fact, the country is going through a period of rapid change as it adapts to the demands of the outside world. The old distinctiveness is disappearing as Sweden becomes more like the rest of western Europe in its commitment to liberal market values.

*Advantage Sweden* by Orjan Sobell, Ivo Zander and Michael Porter. Norstedt, 1991. SKr370.

## INDUSTRIVÄRDEN

EIGHT-MONTH REPORT, JANUARY - AUGUST, 1991

- \* Group earnings after financial items and minority interest but before profits on sales of stocks were SEK 390M (433) for the first eight months of the year. Before extraordinary items, i.e. including CPN interest and profits on sales of listed stocks, earnings amounted to SEK 605M (528).
- \* 1991 full-year earnings, calculated after financial items but before profits on sales of stocks are expected to be approximately on par with 1990: SEK 528M.
- \* On October 10, the Group's estimated net equity value was SEK 12,100M or SEK 253 per stock unit and CPN.
- \* On October 10, Industrivärden's listed stock portfolio had a value of SEK 7,100M. Adjusted for acquisitions and sales, the value was unchanged compared with the beginning of the year. (The General Index increased by 15 percent.)

### The Industrivärden Group <sup>1)</sup>

Group invoicing amounted to SEK 5,661M (5,480). Earnings after financial items and minority interest but before profits on sales of stocks and CPN interest amounted to SEK 390M (433). Compared with the same period in the previous year, interest income and expenses deteriorated because of investments in stocks of subsidiaries as well as listed stocks. Dividends on the listed stock portfolio amounted to SEK 208M compared with SEK 188M in the previous year.

Liquid assets including short-term investments amounted to SEK 731M (SEK 1,039M at the beginning of the year).

The balance sheet total increased by SEK 547M from the beginning of the year to SEK 11,920M.

The visible equity ratio increased by two percentage points to 40 percent and the adjusted equity ratio (which includes surplus values in listed stocks and real estate held for investment purposes) amounted to 55 percent (55 percent at the beginning of the year).

### Forecast

At the Annual General Meeting in May it was estimated that Group earnings for 1991 after financial income and expenses and minority interest but before profits on sales of stocks would be largely on par with the 1990 level: SEK 528M. That estimate still stands.

Future information: A preliminary Account Report for 1991 will be published on March 10, 1992.

<sup>1)</sup> As the Group applied quarterly accounting in the previous year, comparisons in this report are made using pro forma accounting at August 31, 1990.

## LEGAL ADVICE IN SWEDEN

FOR SEVERAL DECADES the offices of Advokatfirman Lindahl have been dedicated to providing the business community with legal advice meeting the highest standards of ethics, competence and efficiency.

WE COMBINE TRADITION, a broad geographical presence and comprehensive competence supported by the latest technology. The list below is by no means exhaustive but does illustrate some of our fields of practice

COMPANY	COMMERCIAL	PROPERTY	SHIPPING
INSOLVENCY	BANKING AND FINANCIAL INSTRUMENTS	LITIGATION	

ADVOKATFIRMAN  
**LINDAHL**

<b>STOCKHOLM</b> Tel: (+46) 08-783 06 30 Fax: (+46) 08-667 73 80	<b>GOTHENBURG</b> Tel: (+46) 031-80 34 30 Fax: (+46) 031-15 82 85	<b>MALMO</b> Tel: (+46) 040-765 75 Fax: (+46) 040-11 13 54	<b>ÖREBRO</b> Tel: (+46) 019-10 48 00 Fax: (+46) 019-10 44 45
<b>HELSINGBORG</b> Tel: (+46) 042-18 31 80 Fax: (+46) 042-11 96 78	<b>LUND</b> Tel: (+46) 046-11 72 20 Fax: (+46) 046-18 94 77	<b>KRISTIANSTAD</b> Tel: (+46) 044-10 07 80 Fax: (+46) 044-11 85 14	



## SWEDEN 5

Robert Taylor discusses the gloomy economic outlook

## Difficult period of adjustment

THE Swedish economy appears to have reached the bottom of its recession this autumn but just how quickly it will stage a recovery is the subject of heated debate. While some analysts suggest there will be a slow upturn next year and a stronger performance by 1993, others think Sweden will suffer a further 12 months of negative growth.

The strength of any modest upward trend, however, depends on a revival of global trade and growth, a development economists at the Organisation for Economic Co-operation and Development are forecasting.

But Sweden is passing through a difficult time of readjustment. By the end of next year it will have experienced three years of next to no growth.

Other economic indicators also portray a gloomy picture. Investments are set to drop by 14 to 17 per cent this year, according to forecasts, with a particularly sharp fall in industrial investment. A further more modest decline of around 5 per cent is also expected in investments in 1992.

Registered unemployment is set to rise steeply over the next 12 months. It will average 2.7-2.9 per cent this year and then climb to between 3.5-4.7 per cent in 1992. This will still be far below the western European average which also looks set to increase over the coming year, but it is much higher than Sweden has experienced since the early 1930s.

However, the dismal condition of the labour market does have its positive side; it looks likely to reduce pressures for wage increases in the economy. Hourly wage rates rose by 10.4 per cent in 1990 but this year the increase is expected to be under 6 per cent with a further more modest drop to 5 per cent in 1992. In difficult conditions the scope for wage drift deals at plant level is limited.

There are signs of an improvement in business productivity, mainly due to rationalisation measures taken by companies in trouble. This year, projections suggest a rise in productivity of about 2.7 per cent with a further increase of about 3.5 per cent in 1992.

Swedish inflation, too, is moving much closer to the western European average. Last year the consumer price index shot up by 10.7 per cent December-December. Except for the UK, this was far out of line with Sweden's main competitors, though much of the rise was due to the one-off impact of changes in the tax system, including an extension of value added tax, at rate of 25 per cent, to more goods and services. This year the December-December inflation rate is expected to fall by a further 6 per cent this year and enjoy only a modest improvement of 0.6 per cent in 1992.

The overall outlook is patchy but there are signs that Sweden might stage a recovery over the next three years. But the economy's future prospects will depend on maintaining a tight fiscal and monetary policy. This must mean giving the highest priority to keeping down the inflation rate to the average European level, even at the cost of a higher level of registered open unemployment for the next two years, something which would not have been acceptable in the past.

Whether Mrs Anne Wibble, the new finance minister, and her colleagues in the non-Socialist coalition will be able to accept longer dose queues and a likely drop in their electoral popularity, is another matter.

But they may have little alternative if the new government is serious, which it is, about its commitment to take Sweden into the European Community by the end of 1994.

Although Swedish banks were among the world's most profitable during the 1980s, several of them are struggling now to meet the higher capital coverage requirement of 8 per cent mandated by the Bank of International Settlements for next year. Nordbanken, for example, is forced to raise SKr3.2bn from the state and other investors through a new share issue to fulfil the ratio.

The risk remains that if the banks persist with tight lending policy, Sweden could be hit by a wave of bankruptcies. Nordbanken ignored the rights of minority shareholders in companies as well as holders of individual mortgages. This would lead to further credit losses for the banks and dim hopes of economic recovery. This downward spiral of credit restrictions has contributed to the mounting problems of Norwegian banks. But analysts believe Sweden will avoid a similar fate since its market liquidity is much bigger than in Norway and Swedish banks have better capitalisation and strong ownership structures.

The banks express confidence they will survive their present troubles as long as they successfully manage the disposal of assets they have acquired as a result of their foreclosure on loans. The banks hope to wait until the economy improves and market prices rise before trying to liquidate seized commercial property holdings.

In the meantime, they are still trying to collect outstanding debt on loans to avoid auctioning property holdings and possibly swamping the market with a surplus of property offerings. The amount of property falling under the control of the banks could grow as other borrowers default. Total bank loans in the property market amount to SKr165bn, according to one estimate.

The banks are also acquiring shareholdings in industrial companies that were formerly held by borrowers who have defaulted or gone bankrupt. They have become key shareholders in such companies as Nobel Industries and Esselte. Although the banks plan to sell the shareholdings when market conditions improve, they face pressure to do so sooner than that since their involvement ties up capital that could be more profitably invested elsewhere.

## SWEDEN: FORECASTS FOR 1991-1992

	1991	1992
GDP	-0.5%	1.0%
Konjunkturinstitutet (KI)	-1.3%	-0.7%
Handelsbanken	-0.7%	0.6%
Nordbanken	-0.2%	0.6%
Finance dept	-0.2%	0.6%
BALANCE OF PAYMENTS (SKr)		
KI	-30.6bn	-33.0bn
Handelsbanken	-33.0bn	-23.0bn
Nordbanken	-28.0bn	-33.0bn
Finance dept	-28.0bn	-25.0bn
TRADE BALANCE (SKr)		
KI	28.8bn	28.5bn
Handelsbanken	32.0bn	39.0bn
Nordbanken	28.0bn	31.0bn
Finance dept	20.5bn	34.0bn
PRICES (DEC-DEC)		
KI	9.2%	3.2%
Handelsbanken	8.0%	2.0%
Nordbanken	8.5%	3.2%
Finance dept	8.4%	3.1%
UNEMPLOYMENT		
KI	2.7%	3.5%
Handelsbanken	2.9%	4.7%
Nordbanken	2.9%	4.5%
Finance dept	2.6%	3.5%

Whoever rules the country has much less freedom for manoeuvre than before. Indeed, it will become increasingly difficult for Sweden to pursue an independent economic policy. This is because of the important decisions for the future management of the economy taken by the outgoing Social Democrats over the past 12 months with the support of the non-Socialist parties now in government.

Under Mr Allan Larsson's responsible management of the finance department after February 1990, it was agreed:

■ Last May, to peg the krona to the European Currency Unit and thereby rule out any further devaluation of the currency to improve Sweden's export competitiveness, while at the same time indicating that the country wanted to join the exchange rate mechanism of the European Monetary System as soon as Brussels permitted;

■ In October 1990, to accept in a crisis cuts package that the conquest of inflation should receive a higher priority than the maintenance of full employment and, at the same time, that the proportion of Sweden's gross domestic product devoted to public expenditure would have to fall; and

■ To uphold a principle agreed in 1982 that Sweden would not borrow abroad to finance its own debt.

All this suggests that Mrs Wibble will have to move rather more cautiously than she might wish. Her immediate problem is the probable rise in the size of Sweden's budget deficit over the next few years, which is already causing concern at the Central Bank. This financial year it is expected to total SKr24.7bn, about 2 per cent of gdp. This is the budget deficit by comparison with the budget deficit inherited in 1983 when it was 13 per cent of gdp. But it is expected to rise next year as a result of dwindling revenues and rising public spending - mainly on unemployment - to around 4 per cent of gdp.

The deputy governor of the Central Bank, Mr Thomas Fraenkel, is already warning: "Experience from the 1980s shows how quickly a deterioration in the Swedish budget can take place." What the Central Bank does not want to see is any unfinanced tax cut programme from the non-Socialists which might push the budget deficit too high.

The government has pledged tax cuts of SKr10-SKr15bn a year but how these are to be financed looks likely to remain unclear until the budget in January.

John Burton examines the crisis in the financial sector

## Threat of tighter loans policy

THE year-long crisis in Sweden's property and finance companies is provoking worries that the country's banks will face a period of large credit losses for the next few years.

One cause of concern is that a growing number of small businesses and mortgage holders will file for bankruptcy if the recession continues for another year, as some economic forecasts suggest. That development would force banks to adopt a much tougher lending policy and stifle a full recovery.

The financial crisis is the inevitable result of the credit deregulation that occurred in the mid-1980s. Once price and volume controls on banks, such as lending liquidity quotas and fixed interest limits, were lifted, an unprecedented surge in lending followed. Speculators in property and securities prices, which were then sharply rising, were among the heaviest borrowers. The banks made short-term loans through the money market to independent finance companies, which specialised in making long-term loans to the speculators. But the collapse of property and share prices last year as the economy fell into a recession resulted in the finance companies being saddled with a growing pile of bad loans, which totalled SKr6bn (890m) last year.

The banks, worried about their leading exposure to the finance companies, then refused to buy their money market certificates, placing several of the biggest finance companies in a liquidity squeeze. The finance company Nyckeln was the first to file for bankruptcy and others have followed, including Mobilia, the main shareholder in the Swedish office products group Esselte.

A recent government study of the crisis said the banks, which suffered credit losses of SKr1bn in 1990 mainly due to the finance company crashes, were partly to blame. "They did not analyse sufficiently the position of finance companies," explained Mr Kurt Mahgren, a former ambassador who headed the investigation. "Loans were given to finance companies that lacked a credit rating." Moreover, the Swedish Bank Inspection Board lacked the resources and authority to supervise the companies.

The study offered proposals to correct the situation, including stricter collateral conditions for loans and mandatory credit ratings for corporate customers. Bank deposit guarantees would be strengthened to conform to EC standards, while financial authorities would have greater powers to examine the creditworthiness of borrowers.

But these measures will come too late to stop bank credit losses from climbing to around SKr20bn this year. Although Sweden's main banks avoided operating losses last year, that will not be the case in 1991.

State-owned Nordbanken shocked analysts when it recently predicted that its pre-tax loss will amount to SKr6.6bn, the largest deficit in the country's banking industry. Nordbanken made large loans to finance and property companies in the late 1980s as well as being the biggest creditor to Mr Erik Pensar, the Swedish financier, whose corporate empire collapsed in August.

The Pensar crash raised questions whether the banks were over-reacting to their earlier policy of generous lending by being too tough now in calling in loans. Mr Pensar was forced to transfer the ownership of his corporate assets, including the chemicals and defence group Nobel Industries and finance company Gamlestad, to Nordbanken and

other Swedish banks after they judged that he was no longer able to fulfil his loan obligations. The banks' decision that Mr Pensar was insolvent is now being challenged by independent observers.

There are also protests that Nordbanken ignored the rights of minority shareholders in companies as well as holders of individual mortgages. This would lead to further credit losses for the banks and dim hopes of economic recovery. This downward spiral of credit restrictions has contributed to the mounting problems of Norwegian banks. But analysts believe Sweden will avoid a similar fate since its market liquidity is much bigger than in Norway and Swedish banks have better capitalisation and strong ownership structures.

The banks express confidence they will survive their present troubles as long as they successfully manage the disposal of assets they have acquired as a result of their foreclosure on loans. The banks hope to wait until the economy improves and market prices rise before trying to liquidate seized commercial property holdings.

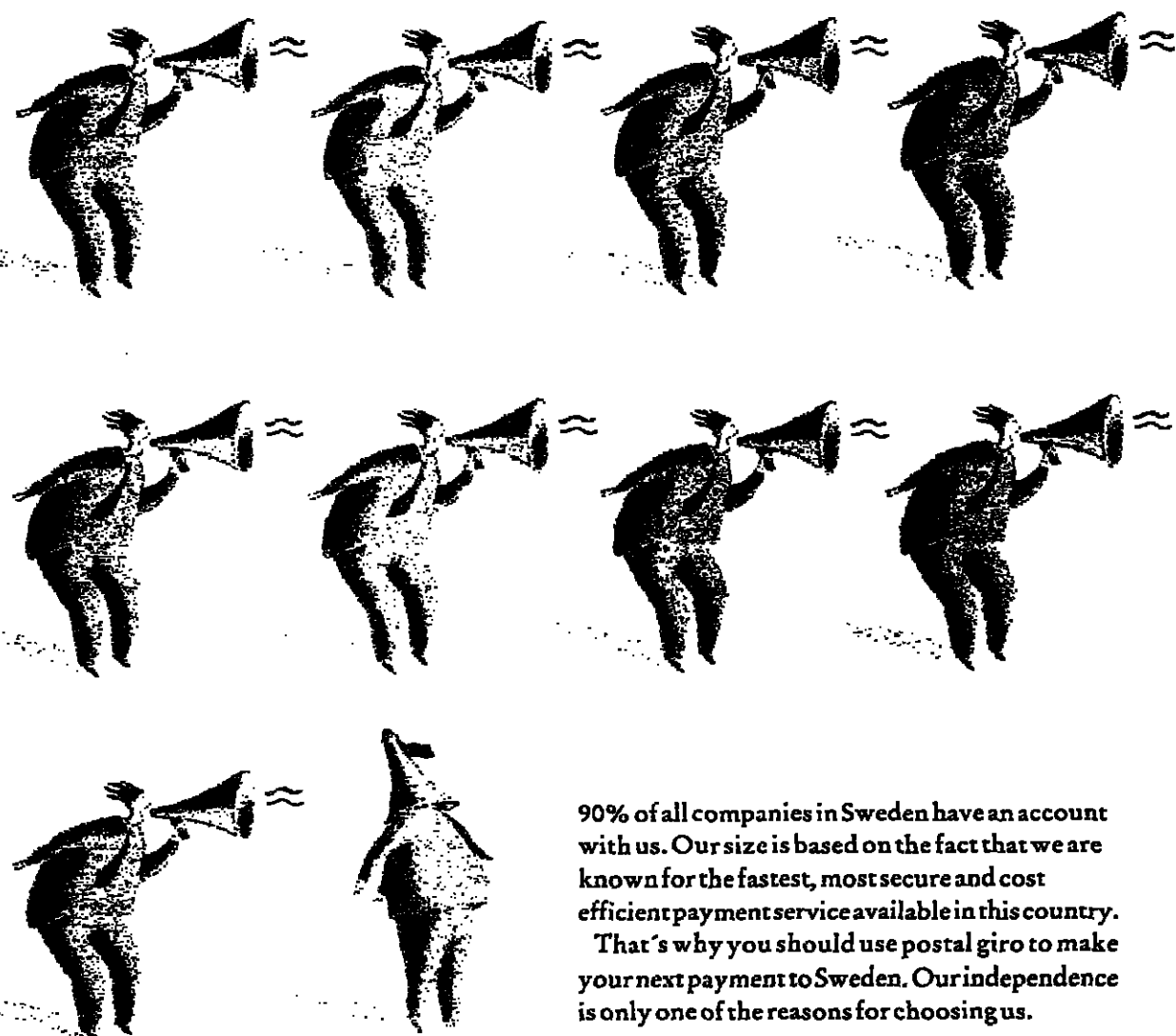
In the meantime, they are still trying to collect outstanding debt on loans to avoid auctioning property holdings and possibly swamping the market with a surplus of property offerings. The amount of property falling under the control of the banks could grow as other borrowers default. Total bank loans in the property market amount to SKr165bn, according to one estimate.

The banks are also acquiring shareholdings in industrial companies that were formerly held by borrowers who have defaulted or gone bankrupt. They have become key shareholders in such companies as Nobel Industries and Esselte. Although the banks plan to sell the shareholdings when market conditions improve, they face pressure to do so sooner than that since their involvement ties up capital that could be more profitably invested elsewhere.



Erik Pensar: corporate empire collapsed in August

## The advantage of being independent.



90% of all companies in Sweden have an account with us. Our size is based on the fact that we are known for the fastest, most secure and cost efficient payment service available in this country. That's why you should use postal giro to make your next payment to Sweden. Our independence is only one of the reasons for choosing us.

POSTGIROT  
SWEDEN

You can pay 9 of 10 Swedish companies directly through us.

S-E-Banken  
Skandinaviska Enskilda Banken

INTERIM REPORT  
JANUARY - AUGUST 1991

Profit and loss account, consolidated figures

The S-E-Bank Group	Jan-Aug 1991 MSEK	Jan-Aug 1990 MSEK	Change, %
Net interest earnings	6,206	5,175	+20
Commissions, fees and foreign exchange earnings	3,144	2,402	+31
Other income	766	685	+12
Total operating income	10,116	8,262	+22
Staff costs	2,721	2,276	+20
Other costs	2,160	1,904	+13
Estimated depreciation	382	283	+35
Total operating costs	5,263	4,463	+18
Profit before losses	4,853	3,799	+28
Lending losses	1,712	1,268	+35
Unrealised currency losses	0	10	-
Provision for political risks abroad	0	133	-
Operating profit	3,141	2,388	+32

Some key figures for the S-E-Bank Group

	Jan-Aug 1991	Jan-Aug 1990	Full Year 1990
Profitability after 30% standard tax, %	15.4	12.8	11.8
Earnings per share*, SEK	10.58	10.12	7.61
Income/costs ratio excl losses	1.92	1.85	1.74
Income/ costs ratio incl losses	1.45	1.41	1.35
Overall interest margin, %	2.06	1.98	2.04
Capital adequacy ratio, %**	10.0	8.8	9.1

\*) The last three four-month periods

\*\*) Ultimo

## Forecast

Allowing for uncertainty regarding the trend of lending losses during the final months of the year, the judgement is that, profit for 1991 as a whole will improve at about the same pace as during the first eight months of the year.



## SWEDEN 6

John Burton discusses the new economic policy

## Fine-tuning reforms

ALTHOUGH the new non-socialist government claims that its policies represent "A New Start for Sweden", its economic plan is, in many respects, a more ambitious version of the programme that the previous Social Democratic government adopted to promote growth.

The Social Democratic administration between 1988 and 1991 laid the foundation for the free-market policies that the non-socialists promise to pursue. During that hectic three-year period, Sweden applied to join the European Community, introduced a radical reform of the tax system, linked the krona to the ECU, began curbing generous sickness benefits that were encouraging worker absenteeism, dropped plans to begin phasing out cheap nuclear power in the 1990s, agreed to fight inflation at the cost of full employment, and promoted the deregulation of agriculture.

The steps now unveiled by Prime Minister Carl Bildt are mainly aimed at reducing the tax burden, trimming public spending, encouraging industrial investment and promoting individual initiative. Although some of the measures proposed to achieve these goals are revolutionary by Swedish standards, others represent only a fine-tuning of the reforms introduced by the Social Democrats.

Moreover, although its goals are ambitious, the government so far has been unclear about the timetable for when the changes will be introduced. It is cautious, for example, about the timing of its tax reduction proposals, the centrepiece of its economic strategy.

The main reason for the cautious approach is that it must carefully balance tax cuts with reductions in social services. Too deep cuts in taxes would mean correspondingly sharp reductions in the welfare programme. This would cause problems for the Moderates with the other members in the four-party coalition cabinet, who fear social service cutbacks.

The future of the tax cuts partly depends on the government's strategy of promoting competition within the public sector to reduce costs without sacrificing services as well as

encouraging private health and social care operations.

The timing of tax cuts will also be determined by the performance of the economy. Although tax reform is designed to revive economic growth, Sweden's recession, which is not expected to end until the second half of 1992, will place fiscal constraints on the introduction of extensive tax changes.

Sharp tax cuts would cause the government's budget deficit to deepen as long as the economy remains sluggish. The government is hoping that the privatisation of state companies, which would help bridge the deficit gap, will give it some flexibility in making tax cuts. But the prospects for healthy privatisation sales are uncertain in the present gloomy economic climate.

The government wants to reduce the tax burden, the world's highest at 57.7 per cent of GNP, and bring it down toward the average EC level of 40 per cent. That could take the rest of the decade to accomplish even if the non-socialists remain in power. Proposed tax cuts during their three-year term would only reduce the tax burden by a few percentage points.

Early steps in this direction include lowering the VAT on food, hotel and restaurant bills, tourism and domestic transportation from 25 per cent to 18 per cent at the beginning of next year. This actually fulfils a promise made by the Social Democratic government six months ago. The general VAT rate of 25 per cent, the highest in Europe, will remain for the time being.

Another immediate tax change is the abolition of the turnover tax on share transactions from December 1 in a bid to revive trading on the Stockholm bourse and increase its liquidity. This is part of the government's strategy of developing the bourse as a source of capital for small and medium-sized businesses.

The government wants to encourage the growth of small business to replace jobs being lost as the country's multinationals move production facilities abroad. Other measures aimed at attracting small businesses to the bourse include eliminating the double tax-

ation on dividends and cutting the capital gains tax.

The growth of small businesses will also benefit from the elimination of the tax on working capital in private companies and the abolition of the wealth tax. The inheritance tax will also be reduced. Tax incentives will be granted for high-tech companies.

The country's high production and wages have discouraged continued industrial investment in Sweden. Proposals to reduce wage costs for employers include cutting their social benefit payments, which amount to 39 per cent of a worker's salary.

The government would like to see this ratio eventually fall to around 30 per cent. The first steps to trimming social benefit payments include eliminating the payroll tax on profit-sharing schemes and a 0.34 per cent general wage levy. Proposals to dismantle centralised wage bargaining, which would result in a deregulation of the labour market, would also ease the pressure on corporate wage bills.

An emphasis is also being placed on increasing investments in Sweden, which have fallen sharply not only because of the recession but due to greater investment spending abroad by Swedish companies as they seek cheaper production locations.

Restrictions limiting foreign acquisition of Swedish companies, property and shares will be eliminated to attract capital from abroad. But there are no moves to abolish the country's differentiated share system, which prevents hostile takeovers by giving preferential shares 10 times the voting power of common shares.

Proceeds from the elimination of the trade union-controlled wage earners' investment funds may also be used to finance research and development programmes. The government also plans to increase spending on education and infrastructure projects, including roads and railways.

Although the pace of change during the next three years may not be as dramatic as the government's optimistic announcements suggest, developments will accelerate thereafter as Sweden prepares to enter the EC in the mid-1990s.

Election was the clearest expression yet of a quiet revolution of the middle class

## Fall of a colossus with clay feet

LAST MONTH'S general elections, which swept the Social Democrats from power and installed a non-socialist government, was the clearest expression yet of the quiet revolution that Sweden has undergone since the mid-1980s.

The election results should not have come as a surprise to former prime minister Ingvar Carlsson. In 1988, he ordered an extensive \$5m survey to examine the workings of the famed Swedish Model. A year ago, he received the findings of the study team, which comprised the country's leading political scientists and sociologists. Their message was devastating to the long-ruling Social Democrats, who developed the Swedish Model over the past 60 years.

The Report on Democracy and Power in Sweden stated citizens were rebelling against the centralised decision-making process and power of big institutions that are the hallmarks of the Swedish Model. The traditional acceptance of authority, which allowed an elite of senior bureaucrats, trade union leaders and corporate executives to co-operate closely in fashioning policy, was being eroded as public awareness and scepticism rose. It was this smoothly functioning corporatist structure that lay at the heart of the Swedish Model's success.

But in a chapter from the report entitled *The End of an Epoch*, the researchers announced that "the period of Sweden's history which was marked by a strong public sector expansion, centralised wage agreements on the basis of an historic compromise between labour and capital, social engineering, and centrally planned standard solutions is over". The timing of the investigation was fortunate in charting the deep changes in politics and society. "Rather accidentally, the Swedish power investigation was embarked upon when the well-known 'Swedish Model' began to lose both its applicability and legitimacy to everybody's surprise," notes Professor Jan-Erik Lane, a political scientist at Oslo University in a recent review of the report.

Symptoms of this development were becoming increas-

ing apparent during the 1980s: declining membership in political parties and trade unions, internal conflicts within the trade unions and growing competition between public and private sector workers over pay agreements, and the rise of pressure groups challenging the government's authority and promoting a policy of decentralisation.

"The Swedish power inquiry portrays corporatist Sweden as a colossus with clay feet, as citizen involvement in various organisations and so-called peoples' movements is high in terms of formal membership (94 per cent of a national sample), but the real level of participation being very low," adds Professor Lane.

The feeling of alienation is particularly acute among the nation's youth, whose political attitudes are more conservative than their elders, according to last month's election results.

Those under 25 are called the "interim" generation after the cheap railway pass that has allowed them to see more of Europe than their parents. The impression they brought back was that other western Europeans had more individual choice in their

lives, and they compared this to the "welfare fascism" of petty rules they claimed existed in Sweden.

The arrival of pan-European satellite channels has broken the state monopoly over the broadcast media in the past few years. This has also changed the public attitudes about Sweden and its role in Europe, while adding an international perspective to public debates. The deregulation of

The feeling of alienation is acute among the nation's youth, who are more conservative than their elders

local broadcasting has contributed to the diversity of opinions, with the radio station operated by the Swedish Employers' Federation being the most popular in Stockholm.

Dissatisfaction with the Swedish Model was the ironic product of its own success. Past social reforms sated the public appetite for more if it meant only marginal improvements at the expense of higher

taxes, already the world's highest, and a bigger public sector.

Professor Assar Lindbeck, an economist at Stockholm University, believes that the dissatisfaction also reflected deeper concerns about the individual's rights versus those of the state. "The difference between traditional socialism and the welfare state of the Swedish type is that it is the family or, more accurately, household income and the production of services that is socialised through heavy taxation, rather than industry and its production of goods through nationalisation."

The Power and Democracy report criticised the Social Democrats for holding a "largely collectivist view of democracy. Democracy cannot be identified with majority rule and collective decision-making". It added that the state had a greater duty to respond to the needs and rights of the individual rather than vice versa.

As long as Sweden identified with a working class struggling to obtain full social rights, which they largely did until the 1970s, there were few voices to question the majority rule concept of democracy.

Now, however, most of the population considers itself middle class.

The slogans used by the non-socialists during the recent election campaign appealed to this mood. The Moderates described themselves as being "the party of freedom", while the Liberals said they would "liberate Sweden". Demographic trends supported the non-socialists, who had their greatest support among youth and middle-class voters in the big cities, while the Social Democrats relied on votes from the elderly, those living in small towns and public sector workers.

But the Report on Democracy and Power contains a warning to the non-socialists that they will not necessarily have an easy time introducing reforms and dismantling the corporatist power structure. Although the country's mass movement organisations are losing influence, "nostalgia and a delay in understanding give legitimacy to old organisations. State subsidies, security of tenure, and palaces of bricks and mortar freeze social movements into permanence," it noted.

John Burton

## Government ministers

Prime Minister	Carl Bildt (M)
Foreign Minister	Margaretha af Ugglas (M)
European Minister	Ulf Dinkensjö (M)
Finance	Anne Wibble (L)
Social Affairs	Bengt Westerberg (L)
Environment	Olof Johansson (C)
Justice	Gun Hellsvik (M)
Education	Per Uvelin (M)
Defence	Anders Björck (M)
Civil Service	Inger Davidsson (CD)
Transport	Mats Odell (CD)
Agriculture	Karl Erik Olsson (C)
Industry	Per Westerberg (M)
Labour	Börje Hörnlund (C)
Housing	Birgit Friggö (L)

Party Affiliations: M - Moderate Party (conservative), CD - Christian Democratic Party, L - Liberal Party, C - Centre Party

## DEREGULATION

## Focus is on foodstuffs

THE production and retail marketing of foodstuffs has become the focus of government efforts to deregulate the economy and promote competition.

The price of food in Sweden is among the highest in Europe. This results from the protection of the agricultural sector and a lack of competition among retail outlets. But these market restrictions are only one example, although a significant one, of the limits placed on competition within the Swedish economy.

The country traditionally has had lax laws on competition and in the belief that monopolies and oligarchies help achieve economies of scale and consequently keep prices low in a small market such as Sweden, while making Swedish concerns stronger to compete against foreign rivals in export markets. But Sweden is now promoting competition and deregulation as it prepares to join the EC. The reform of agriculture and retail marketing of food will provide a crucial test of whether such efforts will succeed.

The most significant step in this process is the reform of the agriculture support programme that began on July 1 and which will continue until 1995. The Swedish policy of import levies, price guarantees and export subsidies for farmers began in the 1930s and served as the model for the EC's common agricultural policy (CAP). The aim was to make Sweden self-sufficient in food production.

But growing public protests about food prices in recent years forced the then Social Democratic government in 1990 to propose overhauling the system. The reform consists of the abolition of price supports and export subsidies and a gradual decrease of custom controls that limit imports.

Price supports for eggs, poultry, sugar and potatoes and beef were abolished from July 1, with prices now set by market demand. Price guarantees for cereals, the biggest agricultural product in Sweden, and milk will be phased out over a four-year period.

Cereal producers will receive direct compensation for the changes, while farmers can also use state funds to convert their land to non-food crops. The aim is to consolidate the country's 100,000 farms, most of them small and medium-sized, into larger and more efficient units.

Although some analysts suggest that the Swedish agricultural reform could serve as a model for the overhaul of the troublesome CAP system, Swedish farmers are in favour of joining the EC because they believe CAP will continue to offer them better support than the new Swedish system and

allow them to compete on equal terms with EC farm producers.

The government is now turning its attention to the marketing of food products. Food prices have been kept high by the lack of competition among retailers, with the country dominated by three national supermarket chains and several regional ones. The new centre-right government recently announced that it will eliminate laws regulating the establishment of retail stores, which should ease the grip on the market the main supermarket chains now possess.

Distribution is also considered another obstacle to lower food prices. Sweden's anti-trust office, which has laboured fruitfully in the past to stop companies from gaining a dominant market position, scored an important victory in July when it persuaded the Market Court, which has the final authority on competition issues, to stop the purchase of a small regional dairy by the country's largest milk supplier, Arla.

The court ruled that the acquisition by Arla would lead to lower efficiency and higher prices, and consequently would have harmful effects on a market of considerable importance to most consumers. Arla already supplies milk to two-thirds of Swedes.

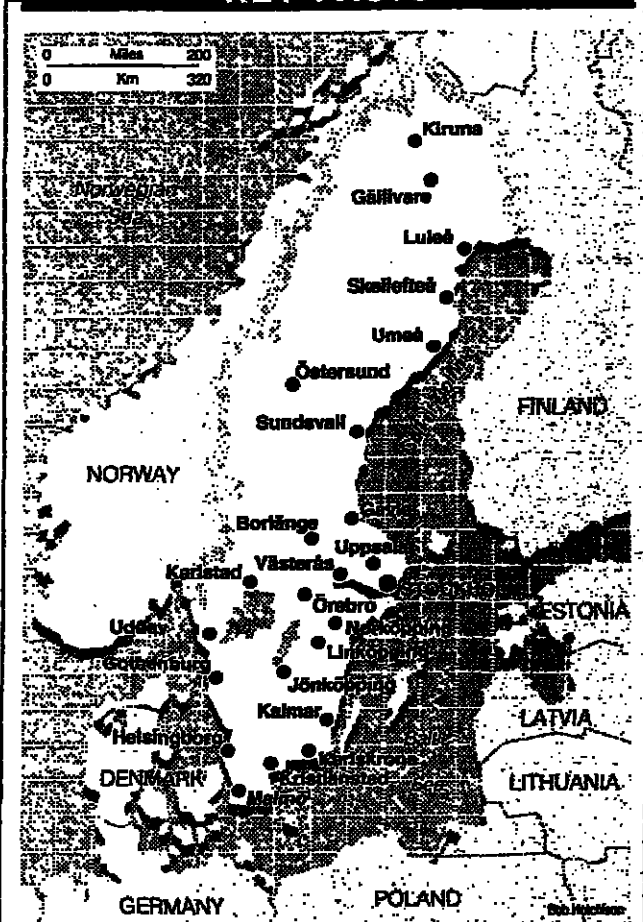
It was the first time that a corporate merger had been blocked in Sweden on competition grounds. What was particularly noteworthy was that the court rejected an argument by Arla that would have previously appealed to Swedish authorities. This was that Arla needed to expand if the Swedish dairy industry was to survive in the EC internal market.

But there is now a general acknowledgement among politicians that limited competition, while beneficial to industry, is distorting consumer prices. The parliamentary committee on competition recently estimated that average retail prices in Sweden would be 10 per cent to 25 per cent lower if tougher laws on competition are introduced.

The committee is proposing stricter rules against monopolies and price cartels to conform to EC standards. This would include closer supervision of mergers, including powers to break up monopolies through divestments. Cartels to arrange fixed retail prices and market allocation, which are now permitted, would also be banned. Government oversight over competition would be bolstered by merging the price and competition office, which registers legal cartels, with the commerce ombudsman, the anti-trust office.

John Burton

## KEY FACTS



Area ..... 449,964 sq km  
Population ..... 8.6m (end 1990 estimate)  
Head of State ..... King Carl XVI Gustaf  
Currency ..... Krona (SKr)  
Average Exchange Rate ..... 1990 \$1 = SKr6.92, 11/10/91  
\$1 = SKr6.16

## ECONOMY

	1990	Latest
Total GDP (\$bn)	226.4	n.a.
Real GDP growth (% pa)	0.3	-1.9
GDP per capita (\$)	26,448	n.a.
Components of GDP (%)		
Private consumption	53.4	52.3
Total investment	21.5	19.7
Government consumption	26.9	26.7
Exports	36.8	35.7
Imports	-38.6	-35.5
Consumer prices (% change pa)	10.4	8.2
Ind wage rates (% change pa)	9.6	3.3
Ind production (% change pa)	-2.8	-8.7
Unemployment (% of labour force)	1.5	3.1
Reserve money growth (% pa)	18.0	20.2
Discount rate (% pa, end period)	8.4	10.7
Long-term govt bond yield (% pa, avg)	11.5	9.0
FT-A index (% change over year)	-24.6	+24.9
Current account balance (\$bn)	-5.8	-5.0
Exports (\$bn)	57.5	57.8
Imports (\$bn)	54.7	53.2
Trade balance (\$bn)	2.8	4.6
Main trading partners (1990, % by value)		
Germany	19.9	19.4
UK	10.1	8.0
USA	8.6	9.8
Norway	8.3	7.8
EC	54.1	54.9
EFTA	18.1	18.3

1991 figures: GDP components Q1, GDP growth Q2, Wage and ind prod - June. Reserve money - July. Consumer prices and discount rate - August. Unemployment - September. Interest rate - October. Trade - 12 months up to July. FT-A index - % change from 1/1/91 to 1/1/91.

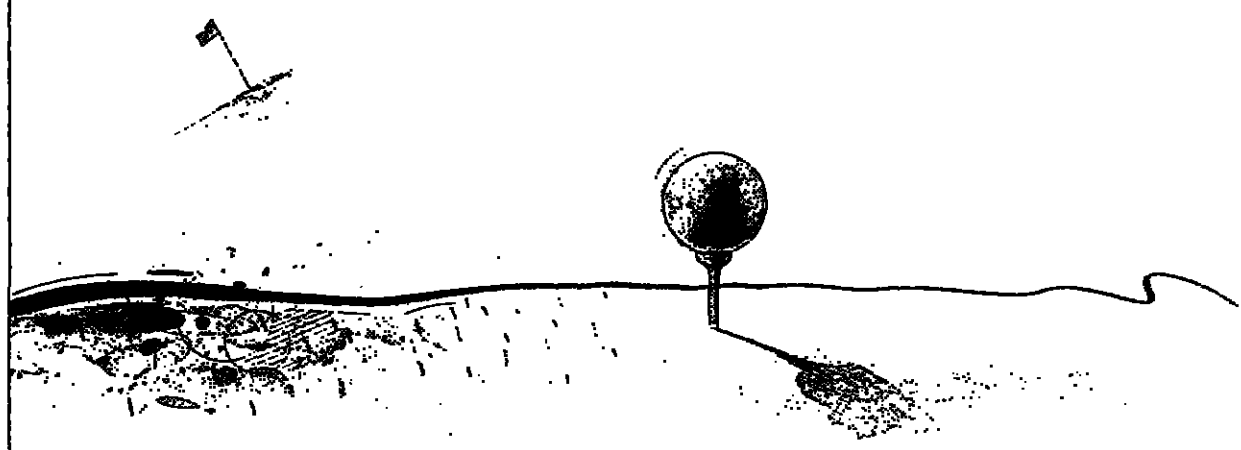
Source: IMF, Datastream, Economist Intelligence Unit

FINANCIAL TIMES  
RELATED SURVEYS

Iceland	Mar 16 1991
Norway	May 15
International Banking	May 24
Oresund	Jun 13
Finland	Oct 4
Denmark	November
1992	December
European Business Review	March 1992

FOR FURTHER INFORMATION TELEPHONE  
Advertising: Kirsty Saunders 071-873-4823  
Editorial: Kirsty Saunders 071-873-4880  
Forthcoming Surveys List/Synopsis 071-873-4842 or Fax 071-873-5055  
Past survey dates 071-873-4211 Back Numbers: 071-873-4880  
Reprints (minimum order 100): Lorraine Baker 071-873-5225

## WE PRESENT A NEW BANK IN ALL THE PLACES WHERE YOUR BUSINESS IS.

IT'S A SMALL WORLD,  
ISN'T IT?

The merger of ABN Bank and Amro Bank has given the financial world a new Dutch bank. A bank that answers to the name ABN AMRO Bank. A bank which, thanks to its 167 year history, can pride itself on having a rock-solid financial base.

To quote a few figures, the ABN AMRO Bank has US\$ 232.7 billion in assets and US\$ 8.5 billion in shareholders' equity. Which makes us one of the world's top 20 banks. Moreover, the merger has given us one of the most extensive networks in the world, with more than 1850 branches in 52 countries.

A network that is by no means new. In the USA for instance we have been one of the leading foreign banks for many years. Historically we have always had a very strong base in the Far East and South America.

In Europe we have a presence in more countries than virtually any other bank. While we are also already established in the major countries of Eastern Europe.

More important even than the number of branches, is the fact that, throughout the world, you'll find that the people who work at the ABN AMRO Bank cooperate extremely

effectively with each other. These are people who fully realize that business revolves around more than money alone.

People who know what banking is about, and who will also help you with new ideas, optimum service and sophisticated products.

That's what makes the ABN AMRO Bank, literally, a world-class bank. With the ambition to become, quite simply, the best bank. Not by looking for short term success, but by creating the new standard in banking.

An approach which has ensured that we have established very long-standing relationships with most of our global clients.

Clients who know that we are a global banker, capable of thinking locally throughout the world. Because you can only really claim to be a bank that knows the world if you also make that world smaller for your clients.

CREATING THE STANDARD IN BANKING.



ABN AMRO Bank (Sverige)  
Engelsbergsgatan 7  
P.O. Box 28096, S-100 41 Stockholm  
Telephone (08) 673 61 00, Telefax (08) 611 39 25.